



# 2023 Cisco Higher Education Study Tour to Norway and Denmark

## Presentations from Site Visits

Please note these presentations are intended solely for delegates on the 2023 Cisco Higher Education Study Tour. They are not intended for circulation.



# Accelerating Progress Towards Net Zero





# Transforming La Trobe

Using digital to get to Net Zero ready faster



## Challenge

La Trobe University (LTU) needed to deliver on many priorities such as improving the digital student engagement, priority business functionality, security and improved sustainability. The question for La Trobe was whether it could use the same underlying digital platform to improve its sustainability / reduce emissions

## Approach

Cisco and LTU partnered to transform the aged on-campus infrastructure.

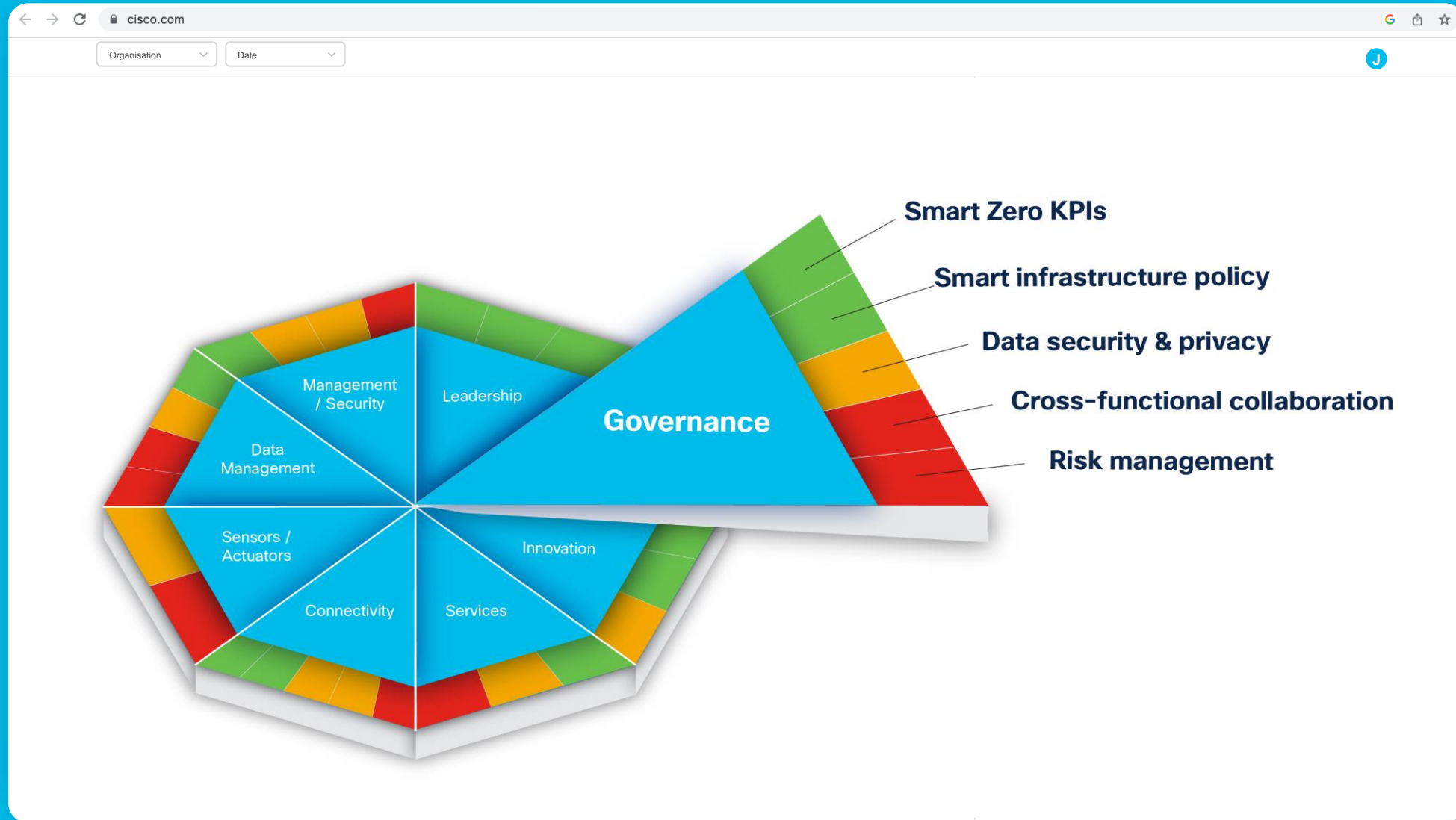
The La Trobe-Cisco Research Chair in AI and IoT took the lead on a project to take learnings from the Smart Zero Research Report - led by Cisco, Curtin and La Trobe and outlining how digital could help accelerate the path to Net Zero – and using it to create a practical tool to identify a university's readiness for embracing Smart Zero.

## Outcome

A working prototype is currently being developed and tested with planned pilot rollout of the tool likely by mid-year.

# Smart Zero dashboard

An interactive dashboard will be developed to visualise organisations' smart zero readiness and, over time, enable tracking changes and benchmarking.



# Smart Zero data capture tool

## Emission measurement services

Automated collection and reporting of CO2 emissions	Largely manual collection of data related to major sources of emissions (e.g. reviewing utility bills, log book records) and manual reporting (ERP)	Automated collection of primary emissions data (energy usage, transport emissions) and mix of automated and manual reporting	Automated collection of data for major sources of emissions and automated reporting / visualisation
Automated calculation of Scope 1 travel emissions for staff (land, sea and air)	No or limited collection of data related to staff travel (flights, use of fleet cars)	Manual extraction of travel records from ERP/travel systems and other sources to calculate emissions from staff travel	Full automation of process to calculate travel (including mode of transport, size of vehicle/passengers, distance travelled) using scripts/software to extract and validate data and calculate emissions
Automated calculation of Scope 3 transport emissions including staff and students travelling to and from the campus and travelling between campuses	No capacity to calculate Scope 3 transport emissions including number and length of trips, mode of transport, emissions generated by trip and in aggregate	Incomplete calculation of Scope 3 transport emissions based on student and staff records (e.g. home address), campus occupancy and data sourced from surveys about modes of transport / frequency of travel to campus.	Automated calculation of Scope 3 transport emissions using public mobile data to track trips to and from the campus
Automated calculation of Scope 3 waste emissions including total waste created, its form and how disposed	No calculation of emissions arising from waste produced by the university as part of its operations	Manual extraction of waste data by reviewing waste invoices, separating types of waste, estimating the emissions created by disposal of waste (including fuel costs from campus to waste facilities)	Automated process that extracts relevant data from ERP systems for purchases and waste, models emissions created by transport of waste including fuel burn and the emissions associated (by volume) for disposal of different types of waste
Automated calculation of scope 3 emissions from suppliers using a trusted model.	No capacity to calculate scope 3 emissions from suppliers	Manual processes in which suppliers submit their scope 3 emissions annually using reports.	Trust-based model with suppliers where they automatically provide scope 3 emissions to be included in the universities GHG emissions.
Automated calculation of emissions associated with work from home arrangements	Limited capacity to identify carbon emission from staff working from home	Manual processes to calculate emissions based on manual entries into systems including time sheets to record location	Automated calculation of emissions from WFH staff by sampling multiple data sources (ERP system to determine if staff is on leave, device providing location data, campus WiFi/network detecting if on campus).



# Assessment process

The process is rigorous from a data collection process but designed to be streamlined and based on a Web interface

The aim of the tool is to create progress: it's not about full transformation (yet)

In most cases will be undertaken by Vector Consulting which architected the tool



# Where to next

- Final testing of the assessment tool and process
- Proof of concept at La Trobe to iron out challenges in real world setting
- Roll out to universities first then other industry sectors (via Innovation Centres within the NIIN)

## How to get involved:

1. Nominate interest in undertaking an assessment
2. Run an ideation session in your State with Innovation Central
3. Be one of the pilot assessments in Australia

# UNIVERSITY OF OSLO

## Energy, climate and environment – from top-level strategy to action

Vebjørn Bakken  
*Director UiO:Energy*







# The University of Oslo

- Founded in 1811
- 25 000 students/7000 staff
- Classical university with broad range of disciplines
- 8 faculties; 2 museums
- 3 interdisciplinary, strategic initiatives
  - combined all the SDGs are covered
- **Climate ambitions:**
  - Comprehensive climate and environmental strategy
  - Cutting emissions (incl. scope 3) >50% by 2030







**UiO:Energy and Environment**



**UiO:Life science**



**UiO:Democracy**



# UiO:Energy and Environment

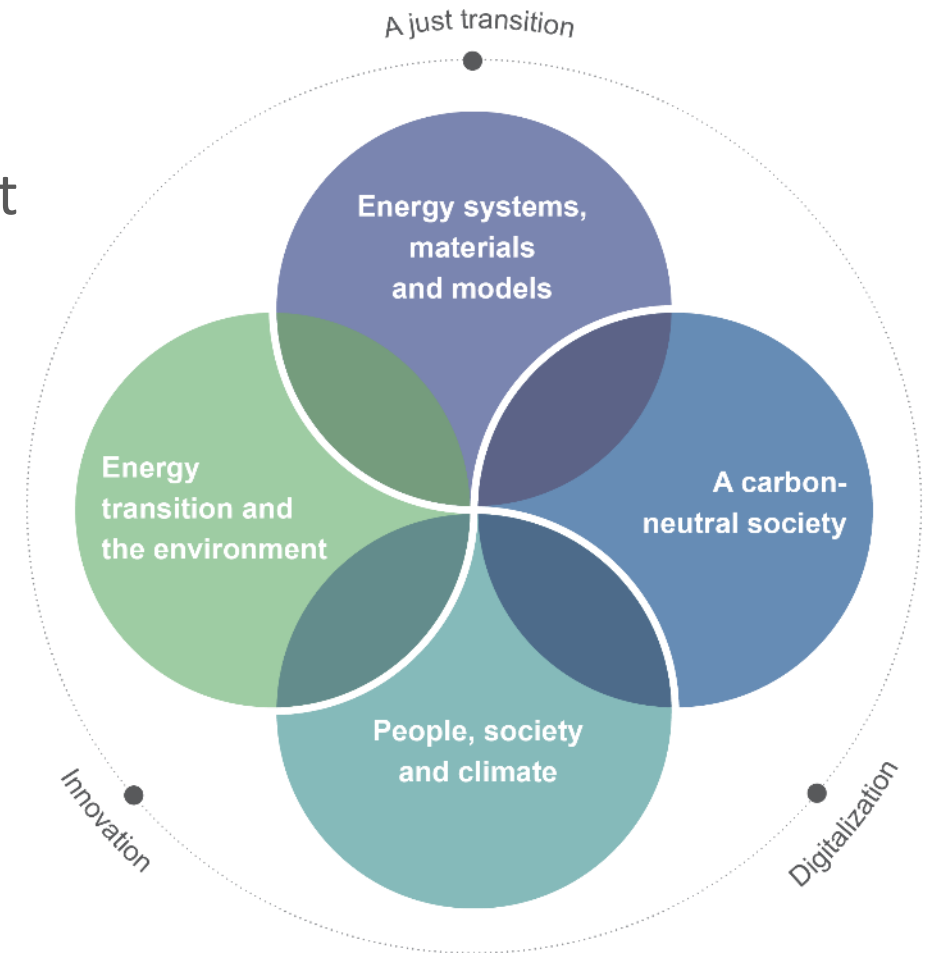
## – Energy, climate and environment

### Four main research areas:

- Energy transition and the environment
- People, society and climate
- Energy systems, materials and models
- A carbon-neutral society

### ... and three cross-cutting topics:

- A just transition
- Digitalization
- Innovation







# Encouraging interdisciplinarity through internal projects

## - Thematic Research Group (TRG)

### Awarded 2020

- **Circular energy** (informatics & law)  
*the role of digital product design, maintenance, and repair in energy conservation*
- **Oil in Transition** (history & political science)  
*discourses on the Green Shift and Climate Change in Norway and the Gulf*
- **SPATUS** (mathematics & technology systems)  
*studying the uncertain production from wind and PV installations*

### Awarded 2022

- **Wind for future** (psychology & technology systems)  
*envisioning swift and inclusive energy transitions with young people across Norway*
- **RESULTS** (social geography, development studies & culture studies)  
*what key insights are missing from current approaches to the energy transitions?*
- **CCNS** (geosciences & law)  
*exploring the southern North Sea as a strategic area for future European CCS-activities*
- **DENT** (physics & chemistry (materials science))  
*discovery and exploration of novel materials for tandem solar cells*



# UiO:Energy and Environment – Convergence environments

## **PriTEM:** Privacy-preserving Transactive Energy Management

- Safe and secure decentralized energy trade (P2P)
- 5 PhDs + 1 postdoc
- Involving:
  - Informatics, Technology systems, Psychology, Law

*PriTEM will develop new knowledge at the intersection of Energy technology, Energy Informatics, Psychology, and Data and Energy Law through collaboration and highly cross-disciplinary research synergy for privacy preserving and secure data sharing based transactive energy management.*



# Centres for Environment-friendly Energy Research (FME)



- Funded by: Research Council of Norway (50%), industry (25%), research institutions (25%)
- Long-term: 8 year duration (w/midterm evaluation)
- Typically gathers all major national players – «national teams»
- Young researchers are exposed to:
  - Industry, both large companies and SMEs (but also public sector)
  - Complete value chains
  - Interdisciplinarity

## FME evaluation 2021:

*...possibly the most important longer-term impact of the scheme will be the [...] people trained through the centres in Masters, PhD and postdoc programs who will contribute significantly to the transforming energy industry.*



# Centres for Environment-friendly Energy Research (FME)



## Materials for Energy

**SUSOLTECH** FME

The Norwegian Research Centre for Sustainable Solar Cell Technology

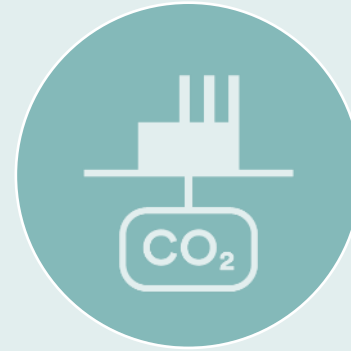
**M+ZEES** FME  
Mobility Zero Emission Energy Systems

FME **HYDROGENi**



## Energy Systems

**NORTH  
WIND**



## Carbon Capture and Storage

**NCOS**



## Energy Transition and Sustainable Societies

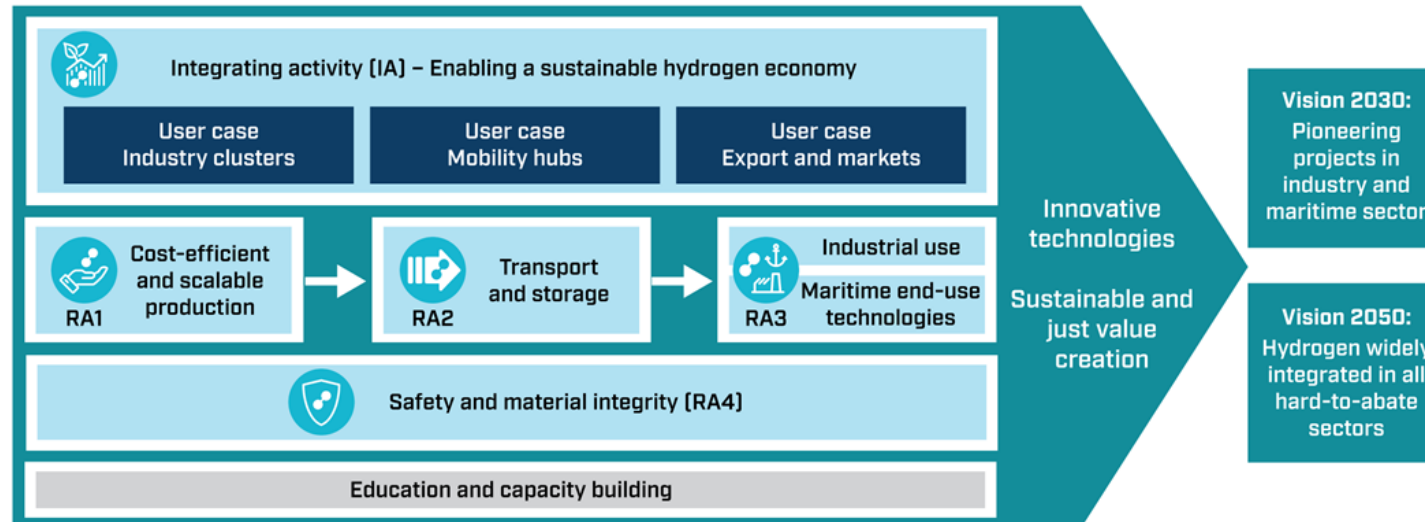
**Include**  
A research centre for socially inclusive energy transitions

**NTRANS**  
Norwegian Centre for Energy Transition Strategies

## Norwegian research and innovation centre for hydrogen and ammonia

Aims to accelerate a hydrogen-based energy and technology export industry for Norway, reducing emissions while boosting industry competence and creating new green jobs.

- Total budget > \$50M;
- Will train ~35 PhDs and postdocs; >100 master students



# FME HYDROGENi – strong partnership







# The City – Oslo



## Capital of Norway

- Founded in 1048
- 700 000 inhabitants
- Between forest and fjord
- Ambitious climate targets:
  - Close to climate neutral in 2030 (95% reduction comp. to 2009)
- European Green Capital 2019
- Member of C40 Cities
- One of the 100 climate-neutral cities



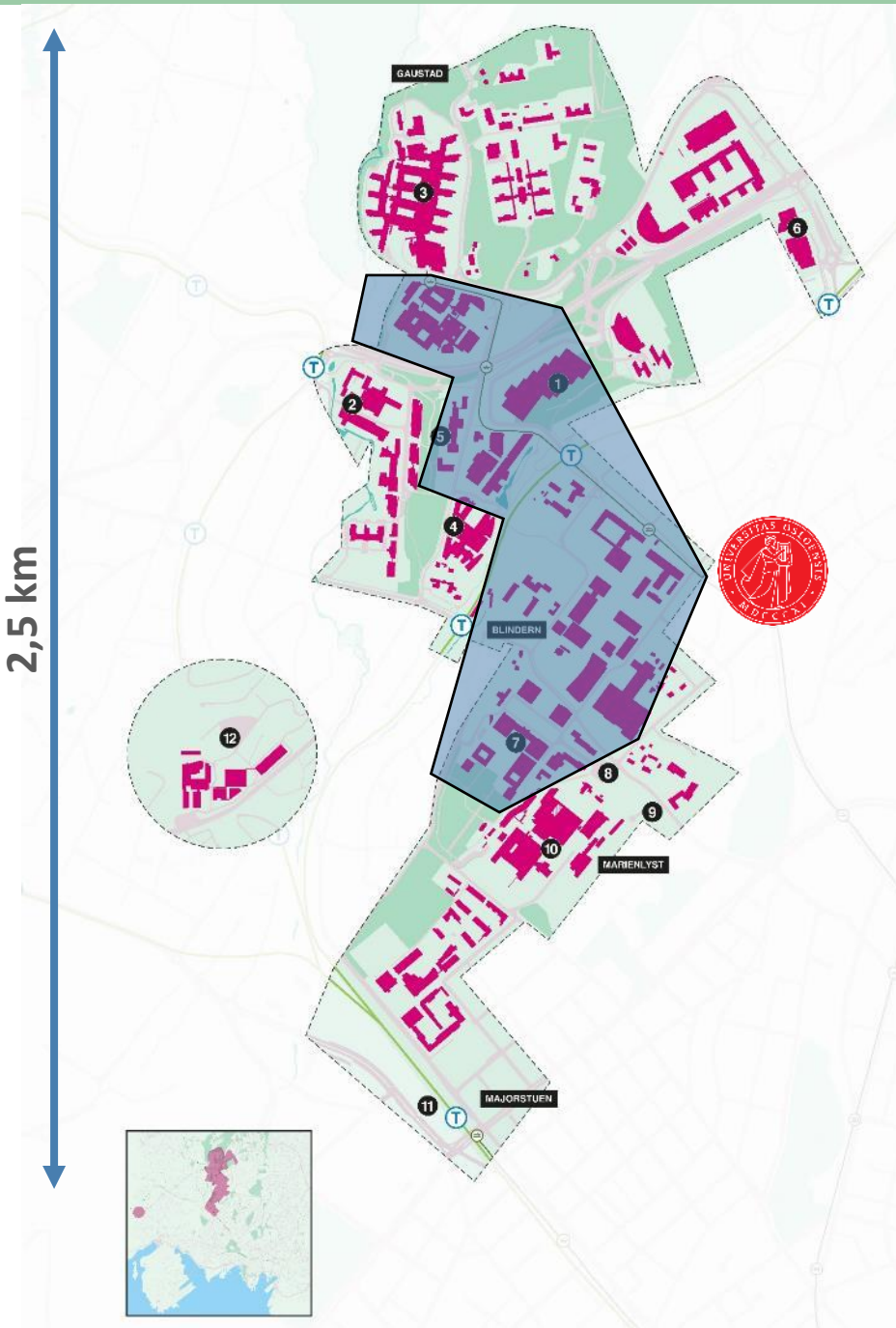


# Oslo Science City

## ***An innovation district***

*Geographical urban area where knowledge institutions and knowledge-intensive companies gather and collaborate with entrepreneurs, incubators, investors and government to promote innovation, creativity and commercialization of ideas, knowledge and research.*

2,5 km







**Digitalization and computational science**

**Health and life science**



Prioritized topics - *initially*

- Climate adaption
- Climate neutral cities
- Carbon capture and storage
- Hydrogen
- Battery technology
- Energy systems (and electrification)
- Circular economy
- Nature and biological diversity



**Climate, energy and environment**

**Democracy and inclusion**







# UiO:Energy and Environment – Education

## NorRen summer school

- 2023 – Tenth edition(!) – Theme: Green industrialization
- 2022 – Theme: Sustainable transport
- 2021 – Theme: Energy production and consumption
- Lectures from a range of disciplines, industry and government
- Interdisciplinary project work

*"I would highly recommend this course to anyone doing a PhD in the energy field."*

*"The multidisciplinary approach with a diverse group of participants from across the globe was an amazing experience for me. Lectures combined with site-visits, group work, presentations and social interaction made it not only an enjoyable learning week but also reinforced the understanding of the subjects learnt besides exposing me to the wider viewpoints brought out by other participants."*



# UiO:Energy and Environment – Summer research projects

**2023** – 30 students working on 18 projects, three examples:

- *Improving the computational foundation of an electricity system model*  
Take part in the development of an open-source electricity system model for Europe (highRES), used to research challenges and opportunities in the current large-scale transformation of the energy system
- *Surveying subsea cables and pipelines with non-ideal sonar*  
The tasks involve numerical simulation and processing of sonar data using Matlab, and in collaboration with leading industry and government actors
- *High resolution EV load curves for electricity system modelling*  
Investigating the effect of EV charging on electricity systems incorporating high shares of variable renewable energy - including exploring possibilities for flexibility.



## UiO – Student-led Green Office







UNIVERSITETET  
I OSLO

dScience

# dScience

## Centre for Computational and Data Science

May 2023



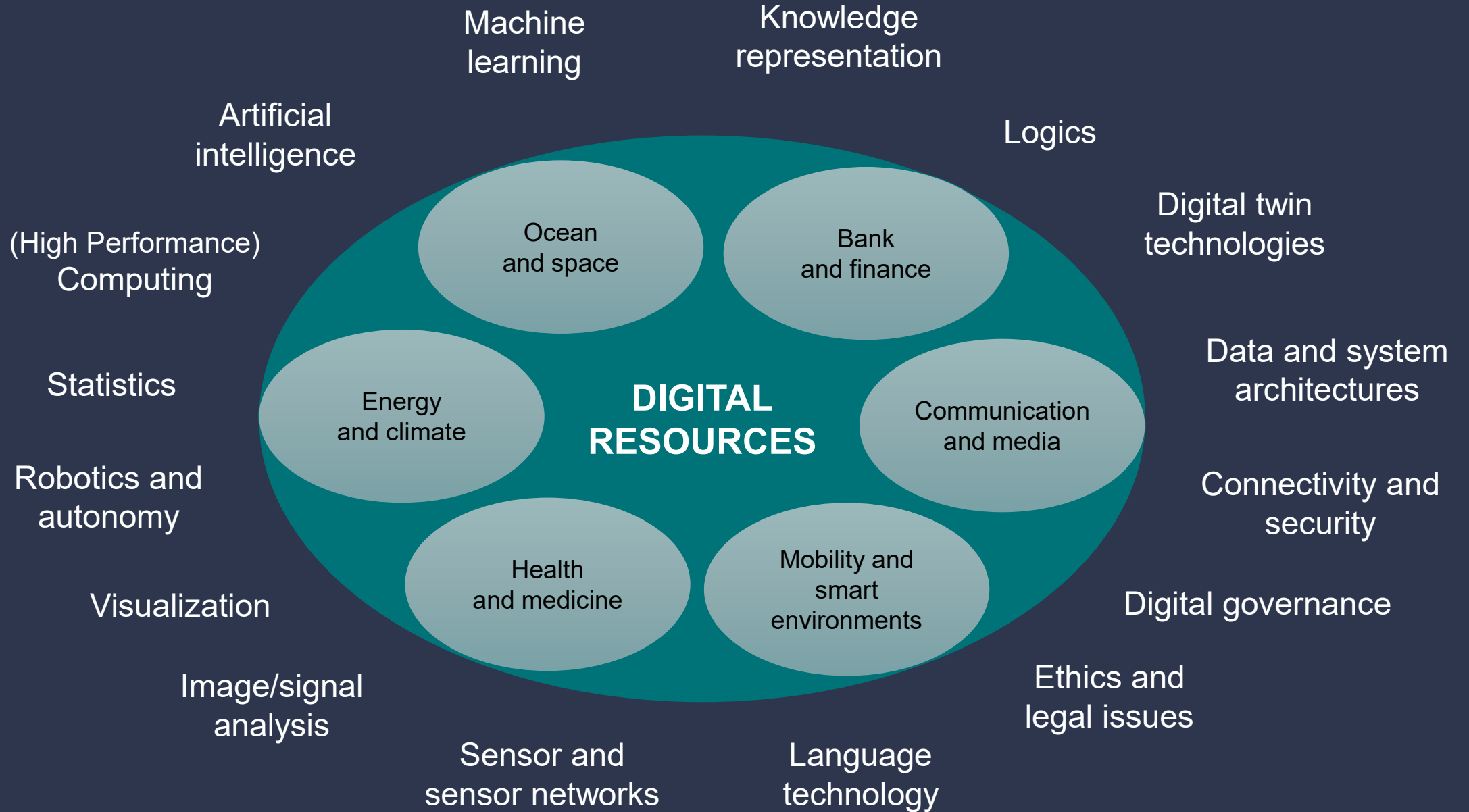




The role of dScience is to.....

- ❖ build an **internationally leading research community** in **computational and data science** at the University of Oslo
- ❖ deliver important (digital) contributions to the **green transition** of society and a sustainable future for all
- ❖ be a frontrunner in developing and maintaining **collaboration** between academia, industry and the public sector, including being a key player in the development of **Oslo Science City**

# The landscape of dScience!

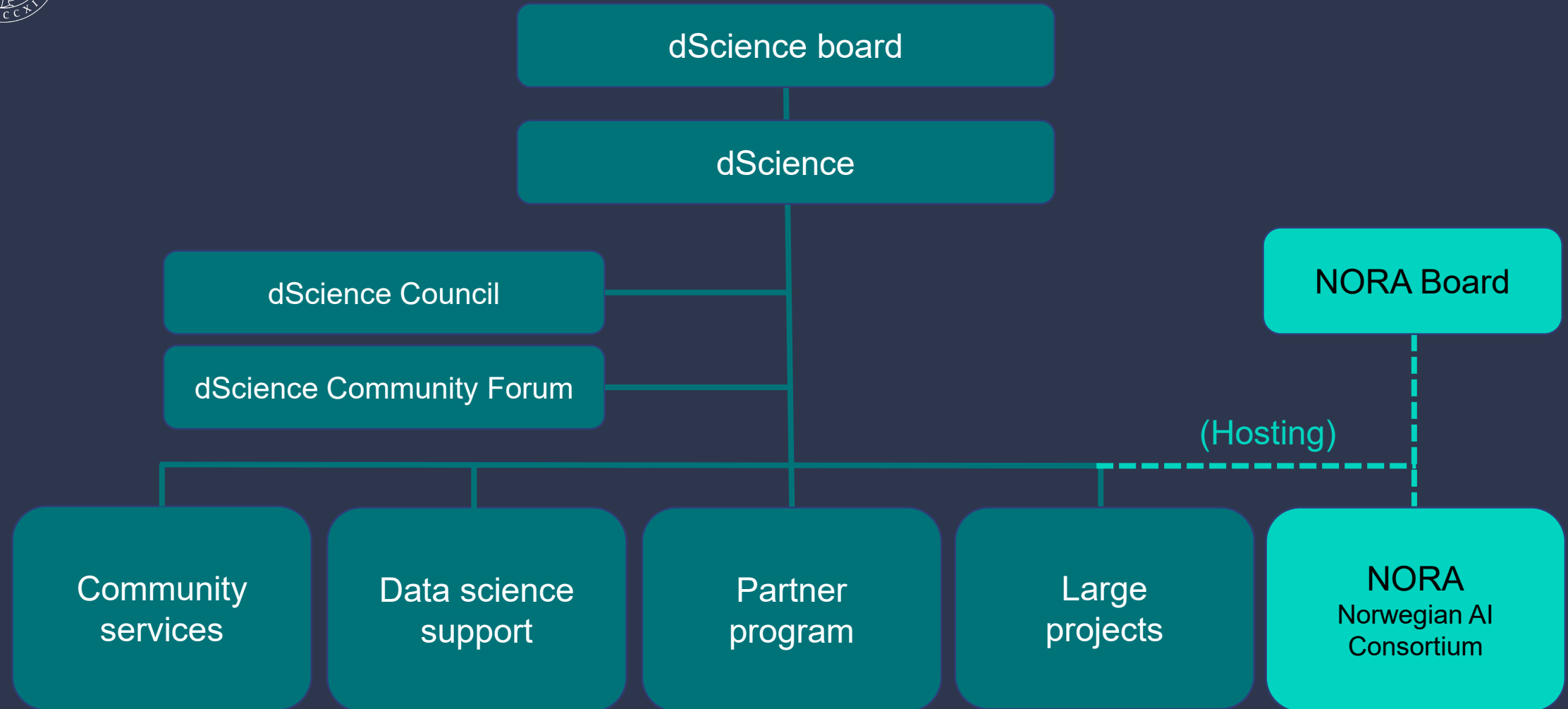






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dScience





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dScience

## Integreat – Norwegian Centre for Knowledge-driven Machine Learning (CoE funded 2023-2033)

DSTrain - Data Science Training  
(Marie Curie COFUND (EU) proposal 2024-2028)

Norwegian AI Cloud  
(National infrastructure funded 2023-2027)

Portfolio of existing projects  
(100+ projects)



- ❖ 40+ research groups with 320 (80) PhD-students
- ❖ 36 events with 1600 participant in 2022
- ❖ Data and compute services  
(TSD, Educloud, Fox, Sigma2, Lumi, EOSC...)



UNIVERSITETET  
I OSLO

dScience

# Partner Program

## Main purpose and goals

Create (more) value from  
digital resources

Provide strong contributions to  
the green transition

Contribute to the creation  
of profitable jobs

Take/develop international  
positions on selected  
topics/domain



## Partner Program

### Projects

Access to projects  
(and researchers)

Joint applications  
for funding  
(NFR, EU, etc.)

Advanced  
impact studies  
(6-12 months)

### People

Recruitment  
(access to student at all levels)

Mentoring and supervision  
(both ways)

Industrial-/public  
PhD-program (NFR)

Life long learning  
(courses)

Access to  
(international) networks

### Capacity building

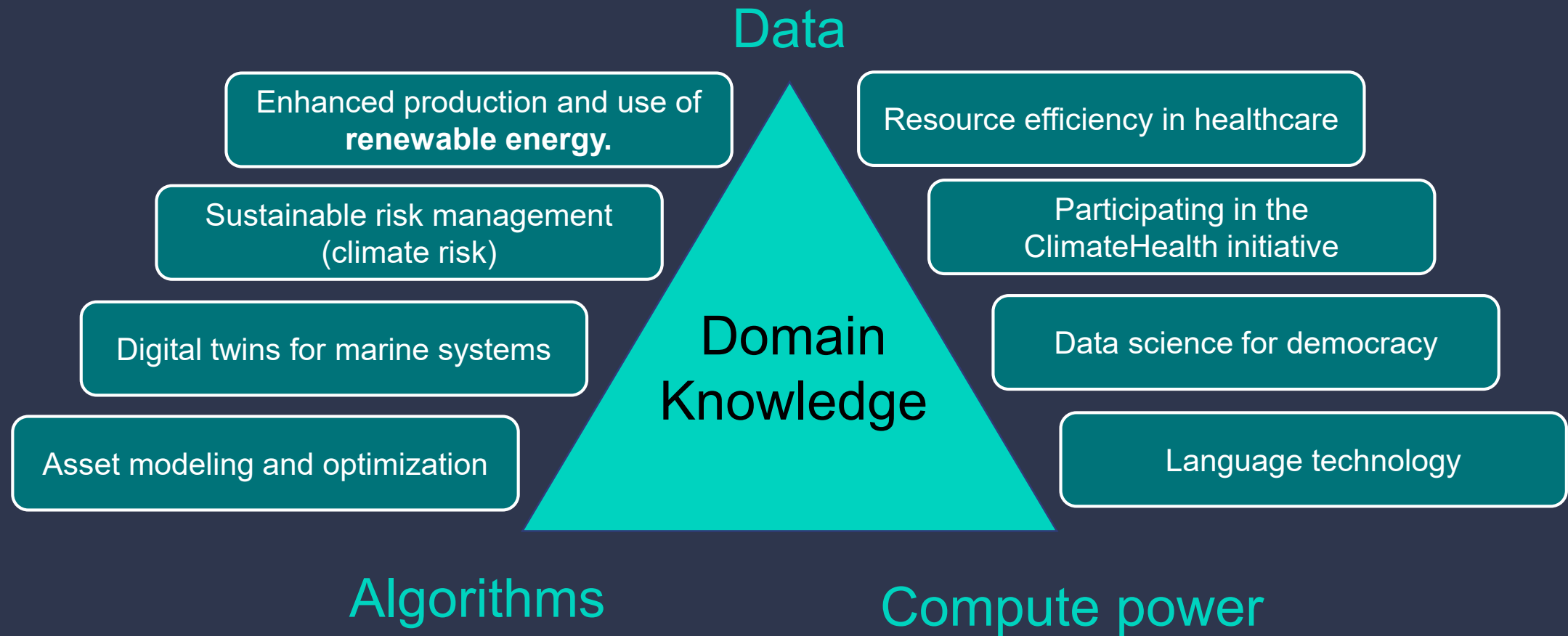
Understand important  
(technology) trends

Cultivate long term  
knowledge development  
(within selected fields)

Meeting places (Conferences, seminars, webinars, thematic working groups,.....)



# Some Initiatives







SUSTAINABILITY  
LAB

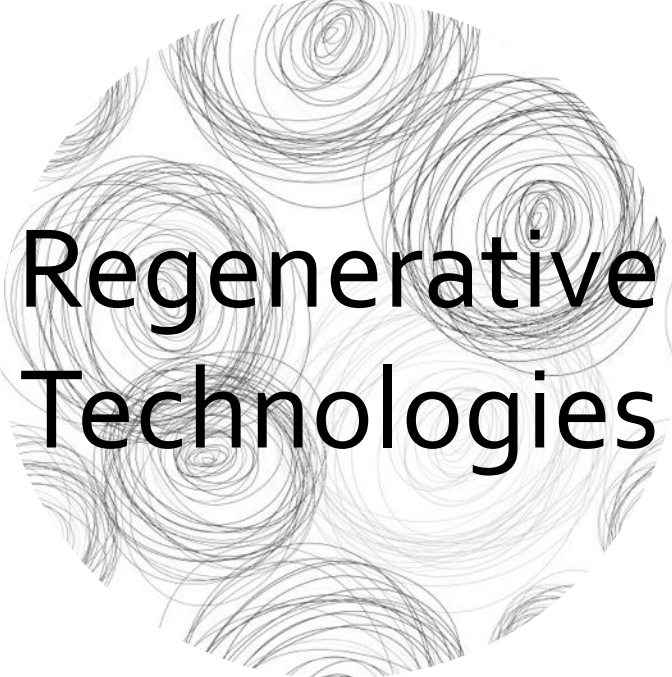
&

SUSTAINABLE DIGITALISATION



Andrea Gasparini | 30.05.2023





# Regenerative Technologies

The Regenerative Technologies research group aims to contribute to redirecting human modes of planetary habitation towards sustainment. We ask: what are technologies that repair, restore, and regenerate rather than harm people and degenerate our planet? Our focus is on digital artefacts and digitalisation processes, and the practices that they shape.





Prof. Maja van der Velden



Dr. Andrea Gasparini



Dr. Tigist Fetene Adane



Dr. Kari-Anne Lyng



Dr. Arian Mahzouni



PhD candidate Ines Junge



PhD candidate Svein Kjøde



PhD candidate Siv Årsand

## Futuring Sustainable Nordics Business Models



A project investigating the transition to sustainable business models with different stakeholders in the Nordics.

## Circular Energy for a Sustainable Circular Economy



A project investigating the role of design, maintenance, and repair in energy conservation in digitalisation technologies.

## Empower: Sustainable Batteries in Mobility



A project investigating the role of electric vehicle (EV) batteries in enabling a sustainable net-zero energy transition in Norway.

## Materials Library for Sustainable Digitalisation



A project establishing a library of materials used in digital technologies as a provocation towards unsustainable digitalisation technologies and practices







- **We are a Lab with a vision and a mission**

Our vision is a world in which people and planet thrive while achieving their full potentials. Our mission is to investigate digital artefacts, their ecosystems, and the practices that they shape, and how design can make these more sustainable.

- **Provide an inspiring lab environment to students**

- **Critical inquiry into existing knowledges and practices**

- **Adapt and develop methodologies and methods**

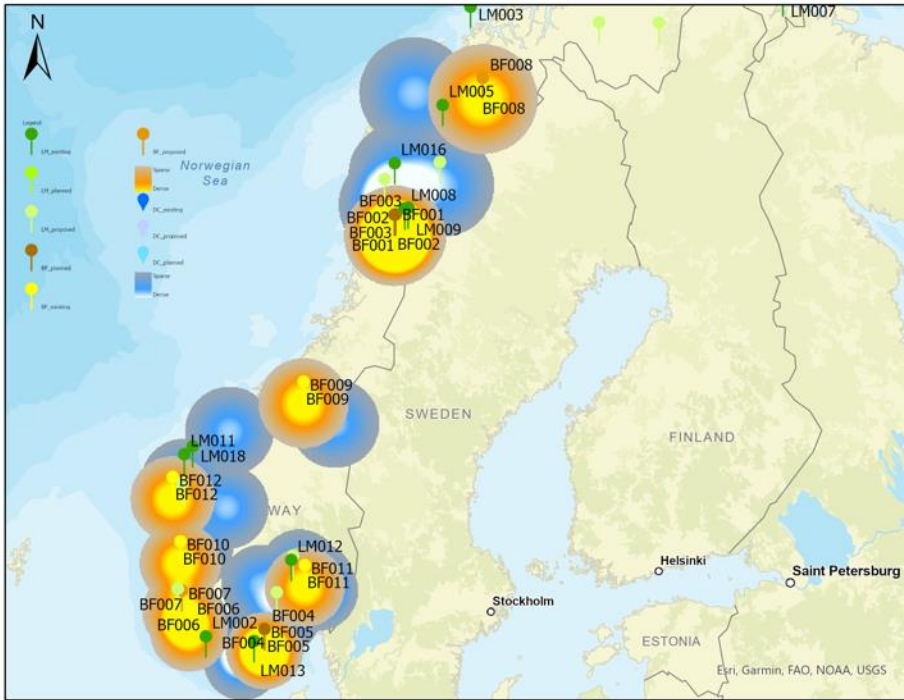
- **Collaborate across disciplines and projects**

- **Organise workshops and seminars**

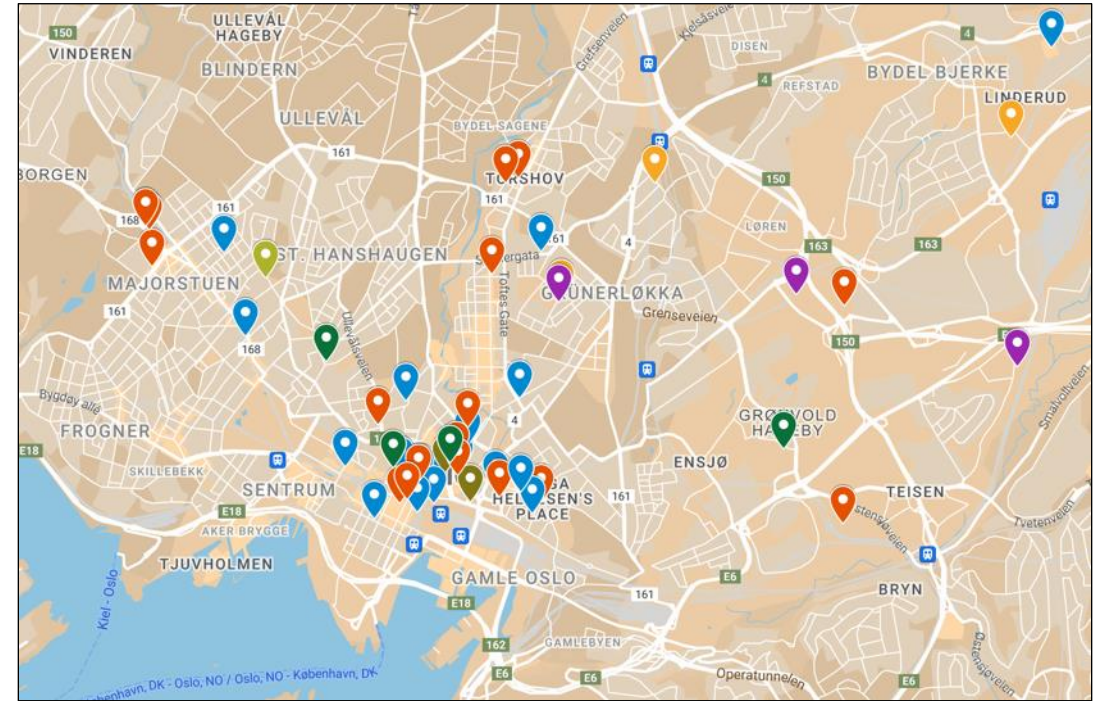


Provide an inspiring lab environment to students





**Mapping the Twin Transition** was a project implemented during the summer of 2022. Three master students received a stipend to develop an interactive map visualising planned and existing electrification and digitalisation projects in Norway.



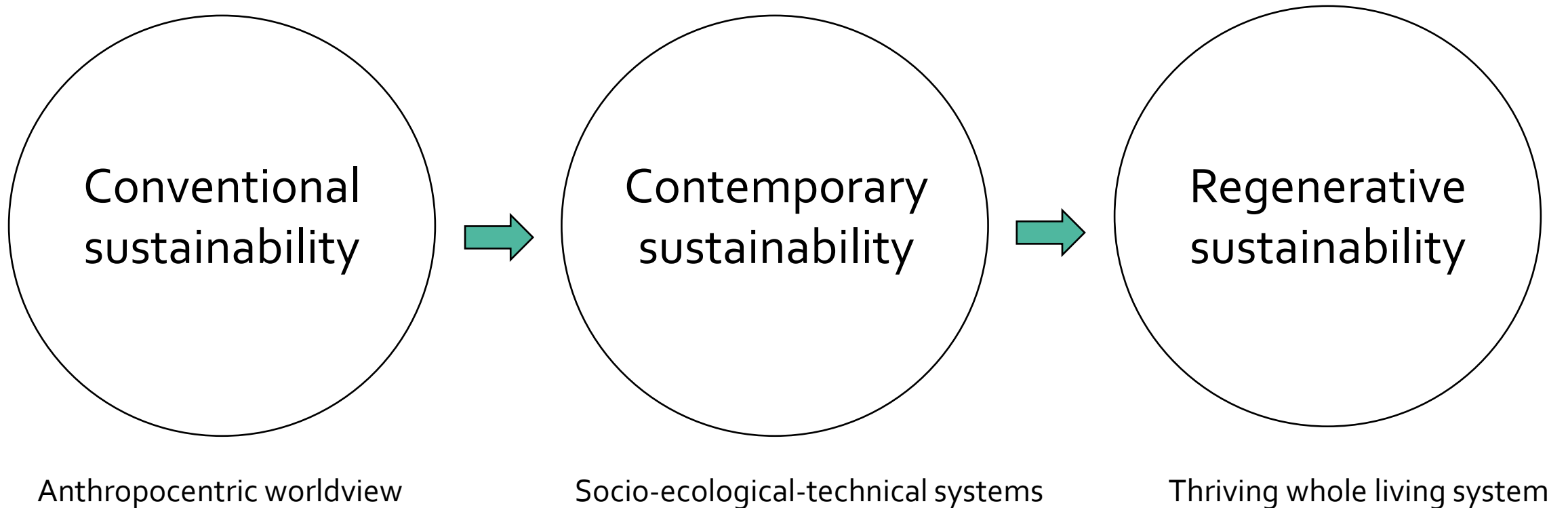
**Repair & Conserve** was a project implemented during the summer of 2021. Three master students received a stipend to map and interview independent repair shops in Oslo.



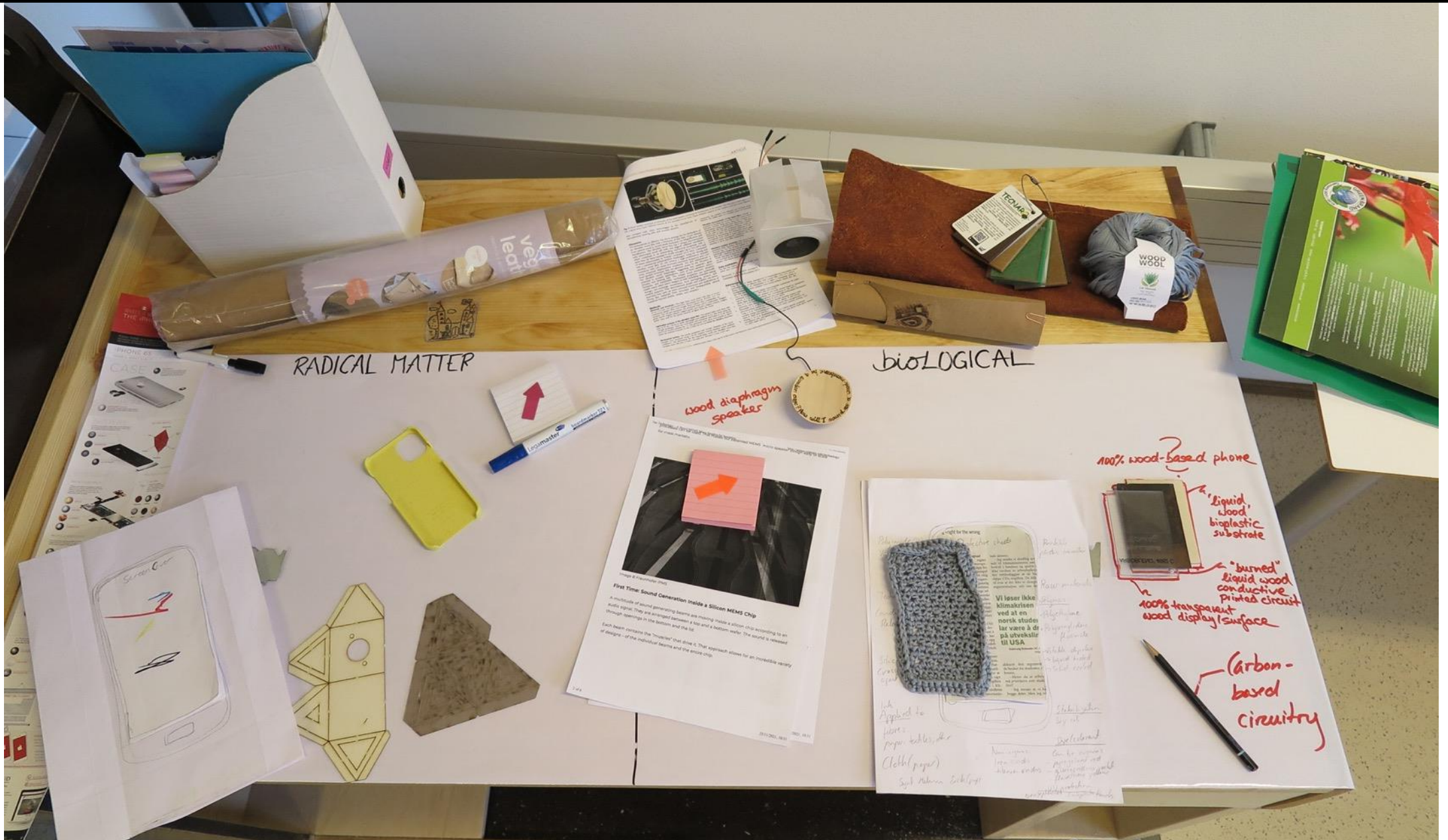
Provide an inspiring lab environment to summer students



# Critical inquiry into existing knowledges and practices

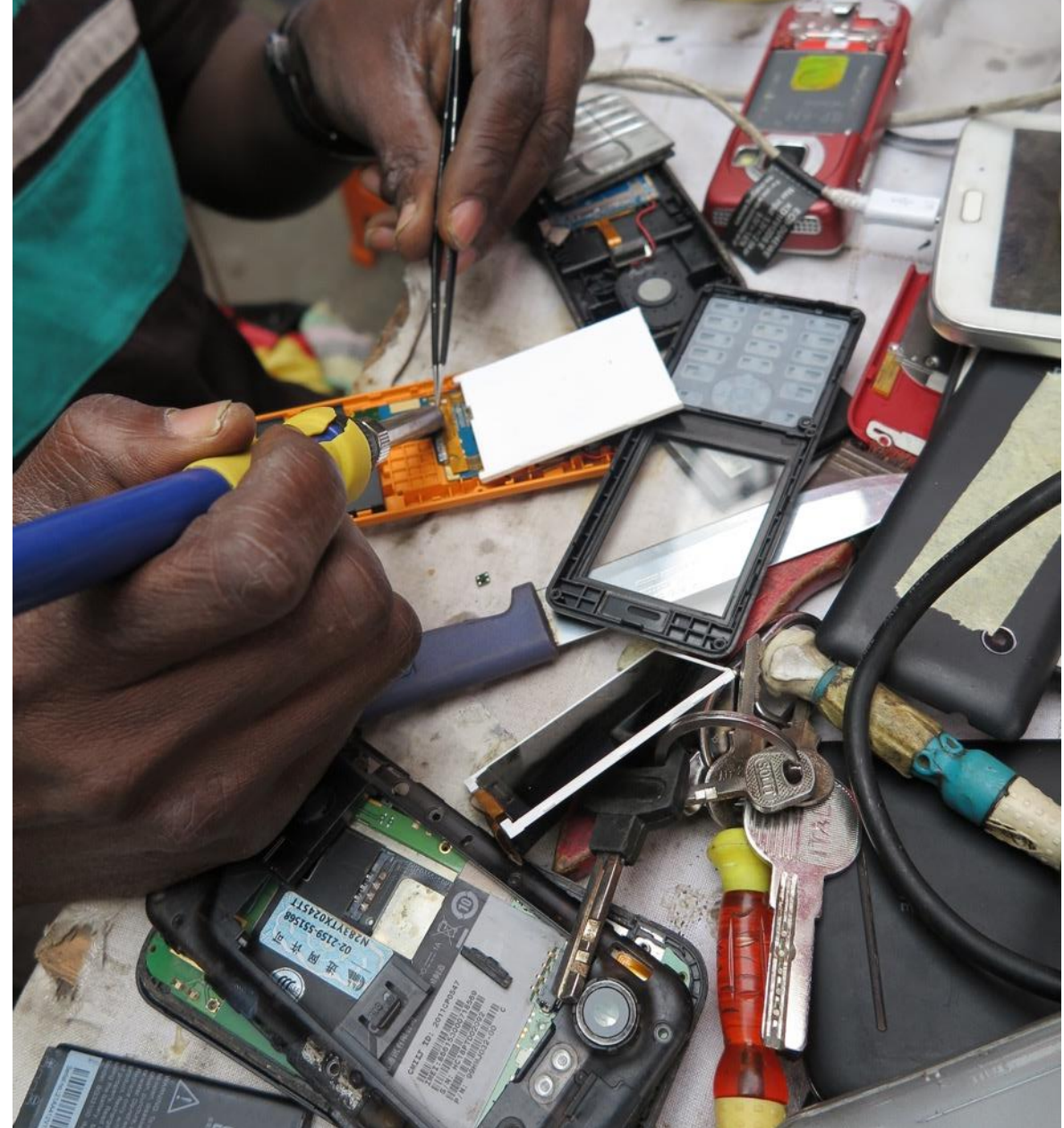
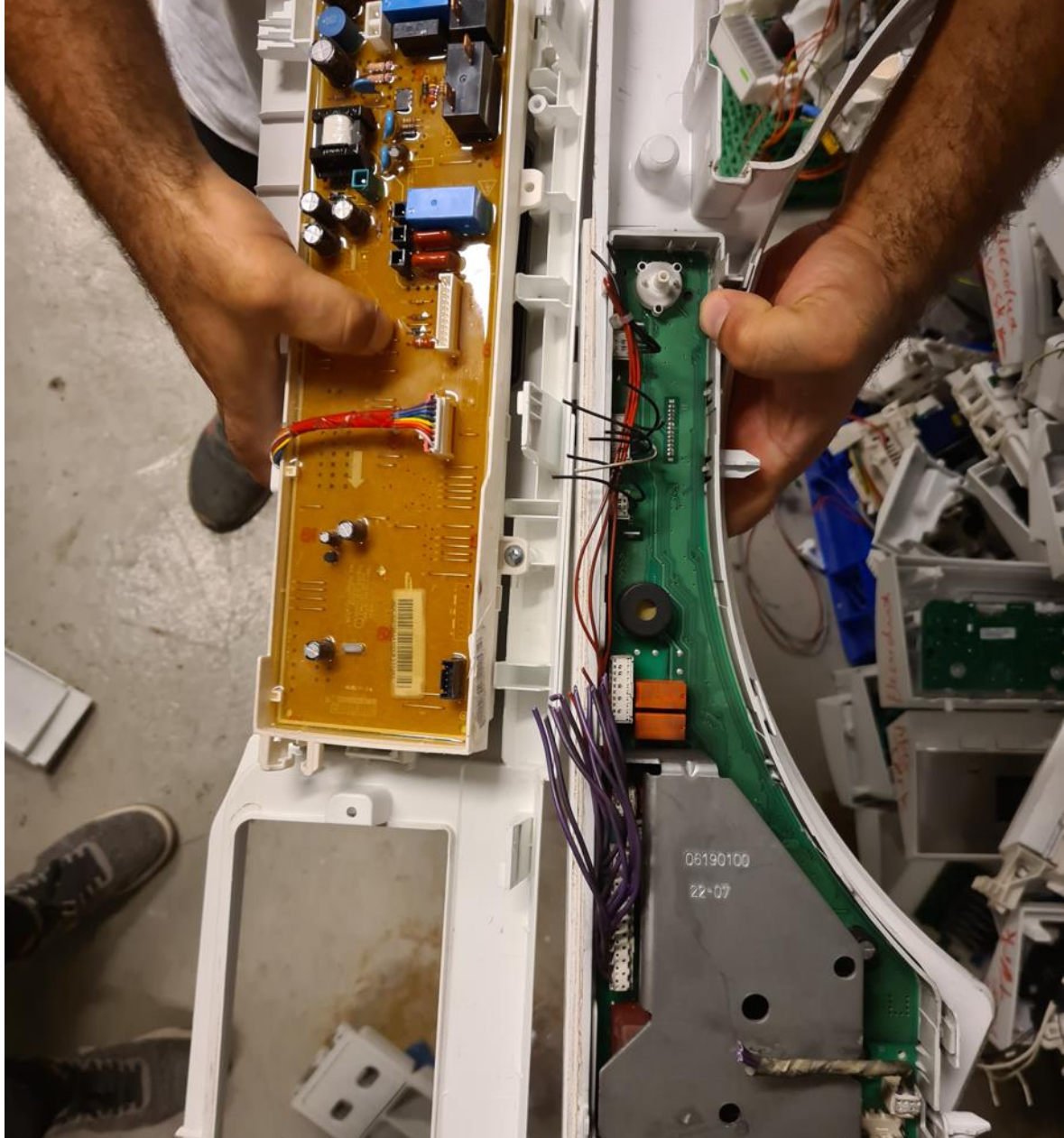


# Critical inquiry into existing knowledges and practices



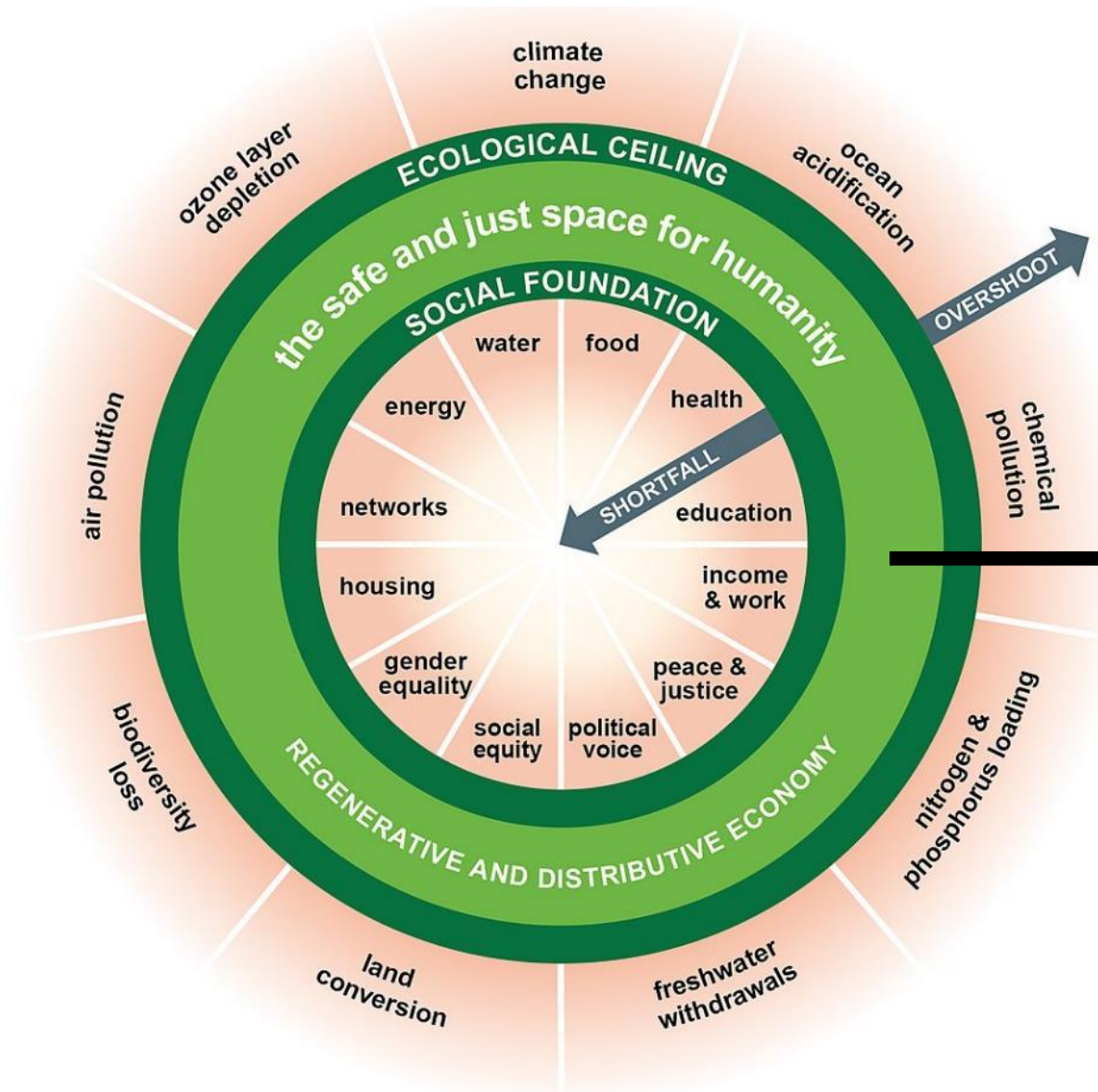


# Critical inquiry into existing knowledges and practices





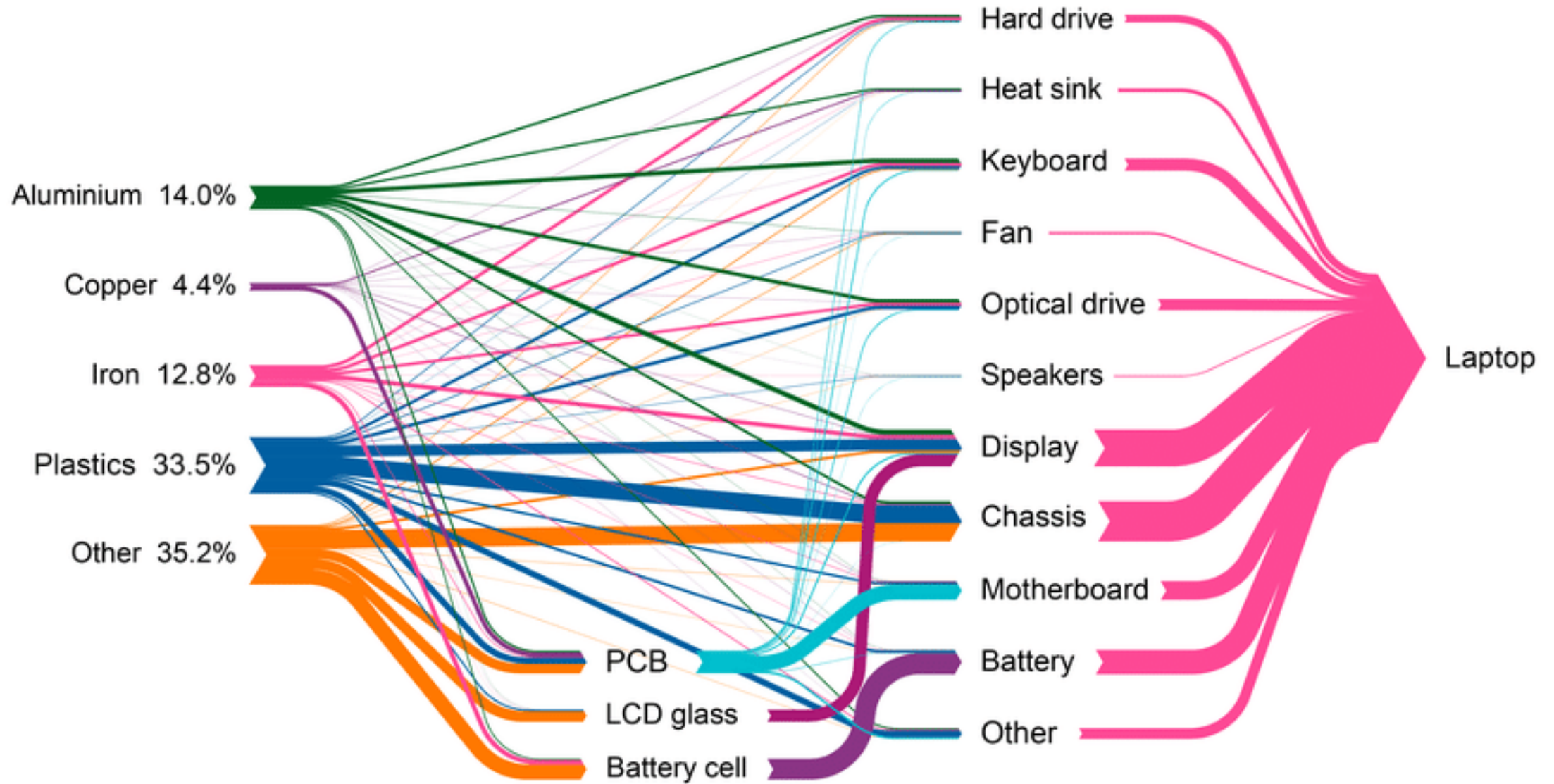
# Adapt and develop methodologies and methods



Location for digitalisation processes and design of digitalisation technologies.



# Method: A materials library for sustainable digitalisation



Organise workshops and seminars

# SUSTAINABLE AI

a mini-seminar on the challenges with  
**artificial intelligence**

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## Programme

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13:00 – 13:15: Welcome and opening of the [Programmed Inequality](#) poster exhibition

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13:15 - 13:35: Michael Puntschuh (AI Ethics Impact Group) on the AI Ethics label

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13:40 - 14:00: Henrik Skaug Sætra (Østfold University College) on AI for the Sustainable Development Goals

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14:00 - 14:15: Break with coffee/tea/drinks and snacks

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14:15 - 14:35: Christopher Wilson (UiO) on a sustainable AI model for the public sector

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14:40 - 15:00: Cathrine Bui (ex-IFI) on gender equality and AI

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15:00 - 15:30: Questions and discussion

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## Date:

March 10

## Time:

13:00 – 15:30

## Venue:

IFI Library

## Organisation:



Sustainability Lab





Provocation:  
 Deep sea resources- can it  
 be just and sustainable?

Minerals

Deep seabed resources  
 (Havbunnsmineraler)

Global  
 materials  
 need SINTEF  
 (2022)  
[Webpage link](#)

(Historical) New frontiers  
 of human activity

Regulatory /  
 Governance

Conservation

Socio-ecological

Rare earth minerals

Fjord / ocean deposit

Common metals / ore

Niobium

Zink

Iron

Cobalt

Copper

Magnesium

Battery production

Semi-conductors

Electrification

Digitalisation

Morrow Batteries  
[Link to webpage](#)

Freyr Batteries  
[Link to webpage](#)

Elnor Batteries  
[Link to webpage](#)

Seabed moratorium  
 (2019)  
[Webpage link](#)

Deepsea conserv. coal.  
[Link to webpage](#)

WWF  
[Link to webpage](#)

Ocean Sustainability Bergen  
[Link to webpage](#)

Havforskningsinstituttet,  
[Peter Haugan](#)

Ocean Panel  
[Link to webpage](#)

Report: Sust. ocean  
 economy (2022)  
[link](#)

Report: Forsknings  
 rådet, 2018  
[link](#)

Report: Cuyvers et  
 al., 2018  
[link](#)

Konsekvens-  
 utredning (2022)  
[Webpage link](#)

Havbunns-  
 mineralloven  
 (2019)  
[Webpage link](#)

Thesis: Skancke,  
 2022  
[link](#)

Outer-space Law

UIO -Faculty of Law  
[Link to webpage](#)

Oljedirektoratet  
[Link to webpage](#)

Olje og Energidep.  
[Link to webpage](#)

International  
 Governance  
 Regime

Andreas Ytterstad  
[Link to webpage](#)

Helge Ryggvik (TIK)  
[Link to webpage](#)

Alla Pozdnakova  
[Scand. institute of marine law](#)

Harald Brekke (chief geologist)  
[Legal and technical commission](#)

Lise Øverås  
[Dep. Biological Sciences, UiB](#)

Fredrik Myhre  
[Leader, Ocean Team](#)

A panel on the  
 deep sea mining of  
 minerals for the  
 twin transition



Department of  
Informatics, UiO

18th & 19th  
November 2021

Nordic perspectives  
on product repair

# Fixing for future

Designed by  
Janna Opheim

# Organise workshops and seminars ... and more







A photo exhibition  
on repair practices  
in Accra,  
Amsterdam, and  
Oslo









# Our *precious plastic* machine





Futuring Nordics



Circular Energy



Empower



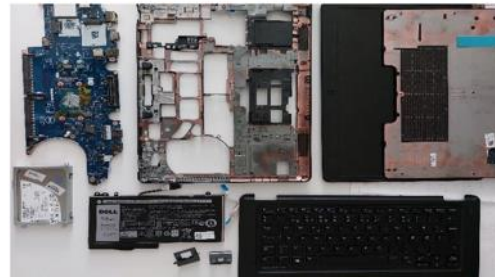
Precious Plastic



From Designed Obsolescence to Sustainable Technology Design



Maintenance and Repair as Energy Conservation



Designerly Approaches to Sustainability Oriented Innovation



Materials Library for Sustainable Digitalisation

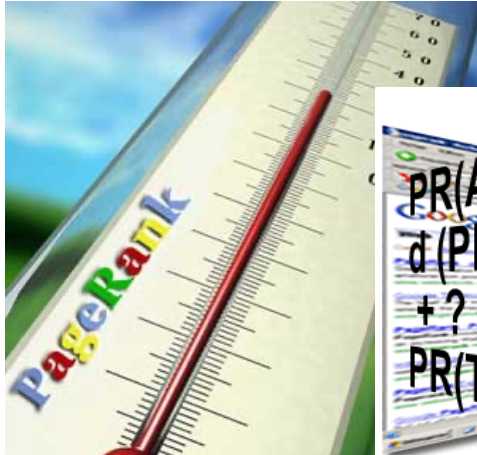


A big thank you to **UiO: Energy and Environment**  
for supporting several of our projects

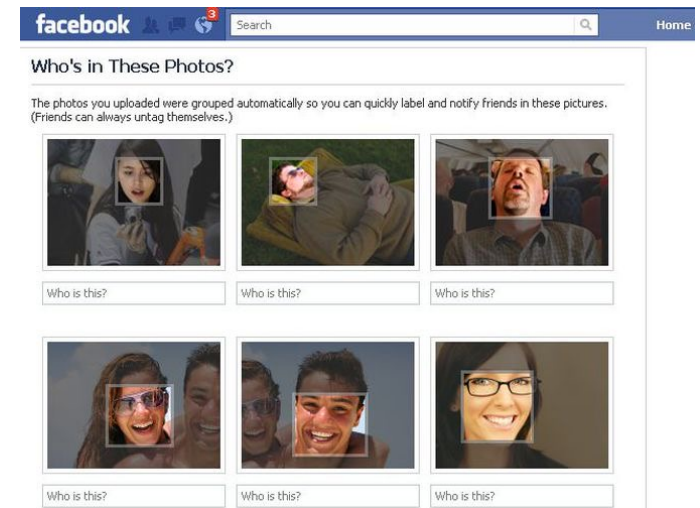
# AI opportunities and challenges

Anis Yazidi  
Computer Science Department  
OsloMet

# AI and ML: part of our daily life



$$PR(A) = (1-d) + \frac{d}{C(T_1)} (PR(T_1) + \dots + PR(T_n))$$





# AI part of our future



## 'MIND-READING' ALGORITHM DECODES THE PICTURES IN YOUR HEAD

Researchers from ATR Computational Neuroscience Laboratories and Kyoto University in Japan developed a deep learning-based algorithm that can generate images from brain activity.

# AI is the New Electricity

Dr. Andrew Ng





# The world's most valuable resource is no longer oil, but data

*The data economy demands a new approach to antitrust rules*



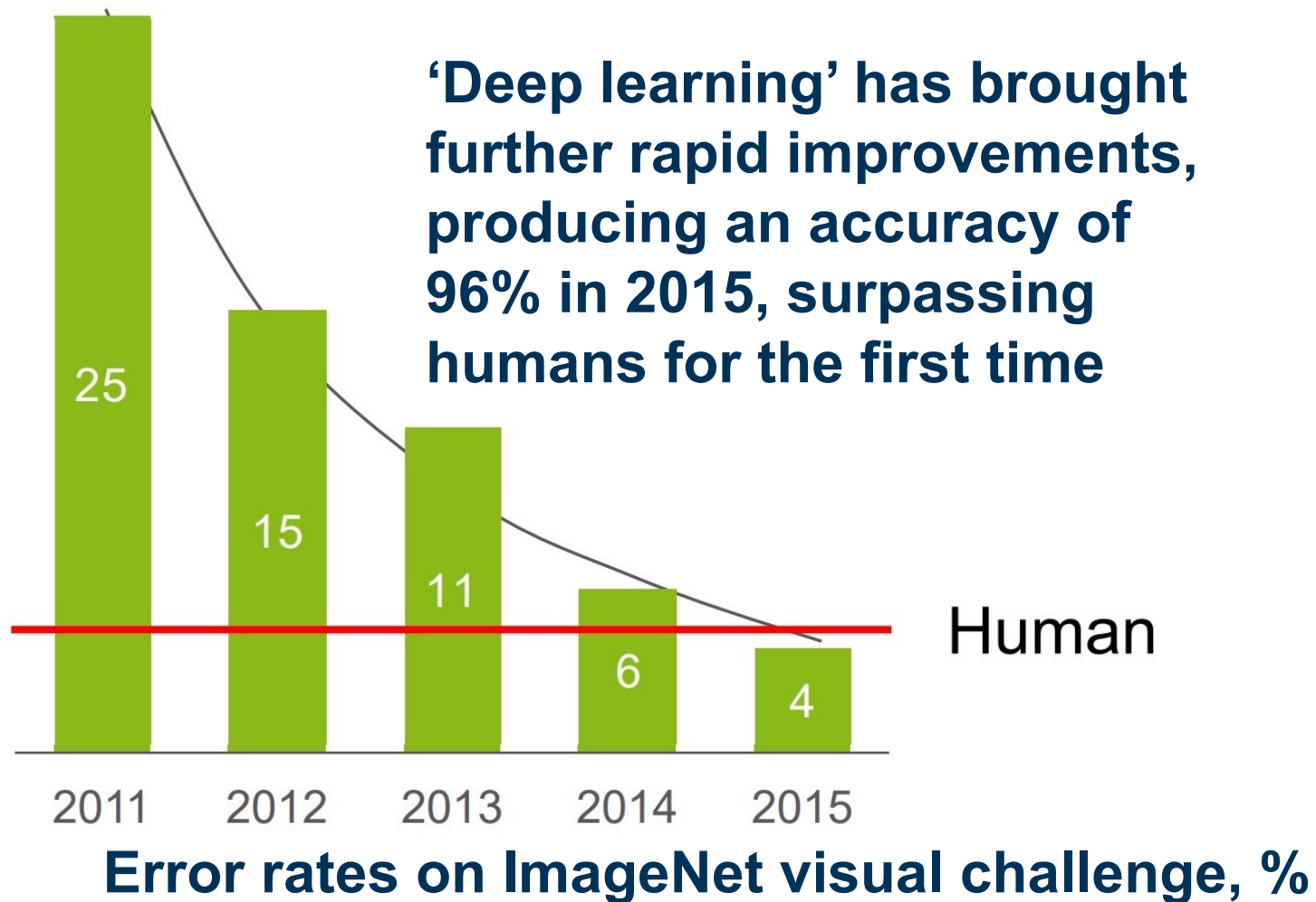
Print edition | Leaders >

May 6th 2017



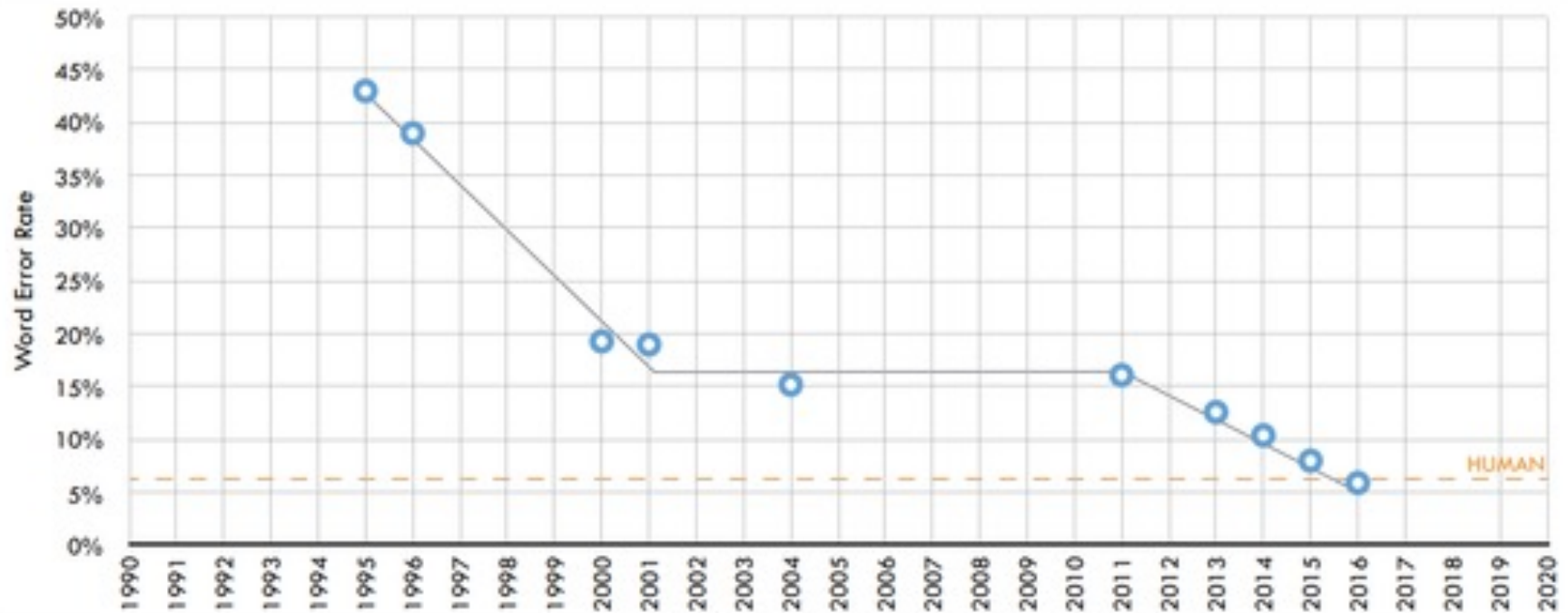


# First Inflection Point



# Second Inflection Point

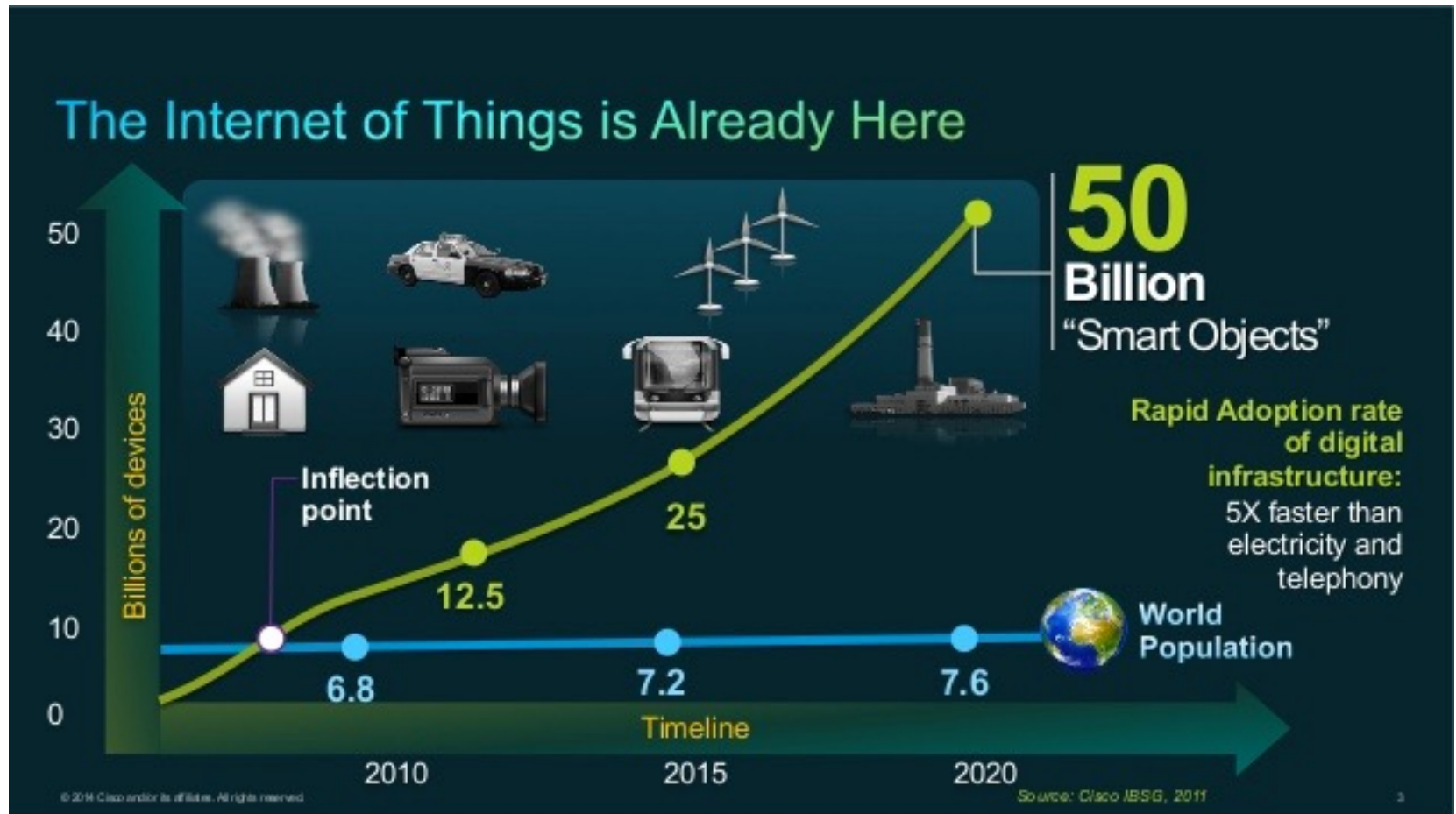
**Speech to Text Transcription Error Rate (Switchboard)**



Source: ARK Investment Management LLC

# Third Inflection point: More IoT data:

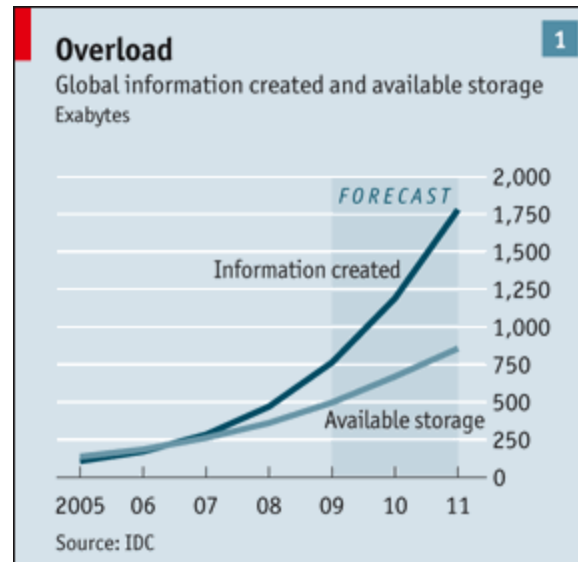
- Cisco predictions:





# Fourth Inflection point

- We live in an era of “Big Data”:
  - Technology are producing increasingly large data streams every second.
- We can no longer afford to store all the data produced by devices



**The economist**

# Why Machine Learning?

- It is very hard to write programs that solve problems like recognizing a face.
  - We don't know what program to write because we don't know how our brain does it.
- Instead of writing a program by hand, we collect lots of examples that specify the correct output for a given input.



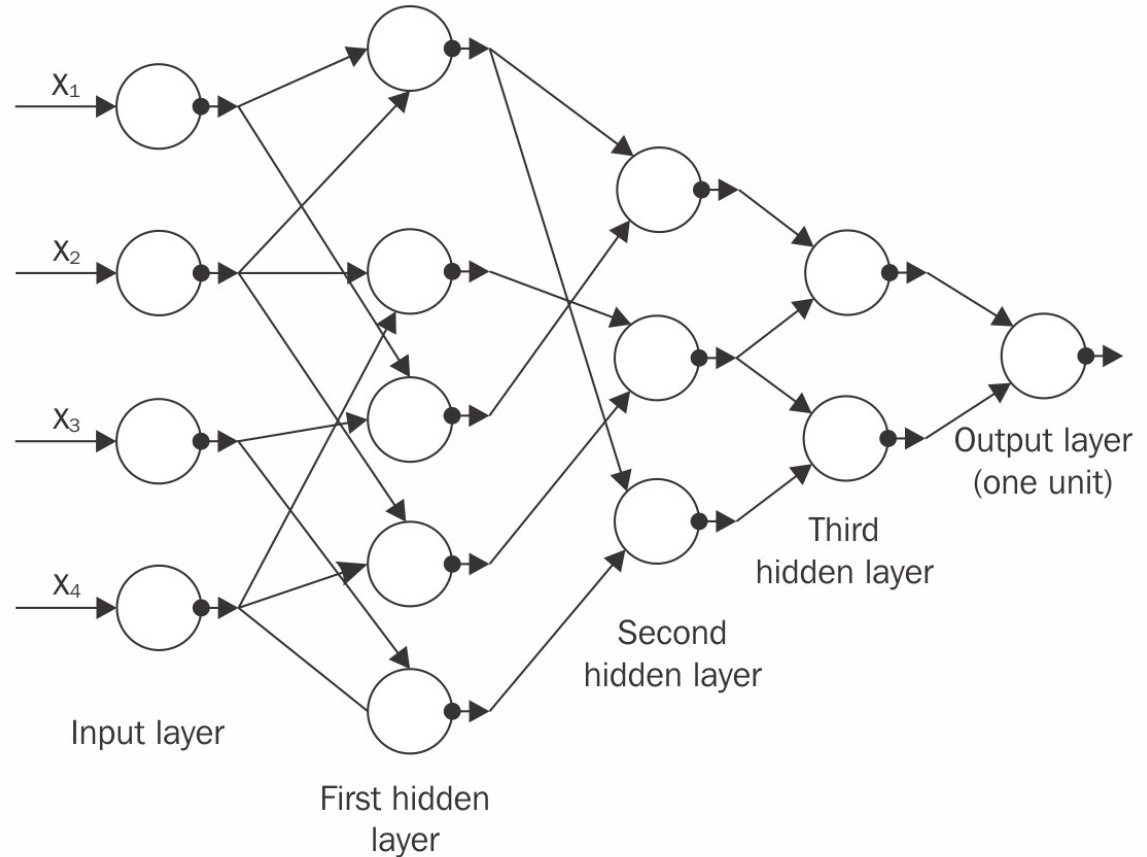
# Some History of AI



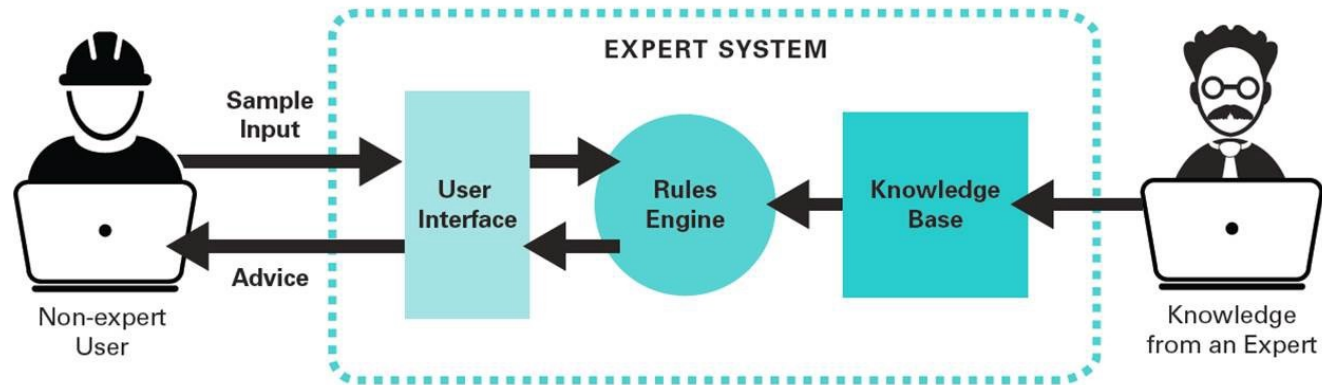
# 1960s: Alexey G. Ivakhnenko and multilayered neural networks



*О.Г. Ивахненко (1967 г.)*



# 1980s: The age of expert systems



- 1980 Revival of the AI research with the narrow focus of managing knowledge

# 1997 Deep Blue beats Garry Kasparov in Chess



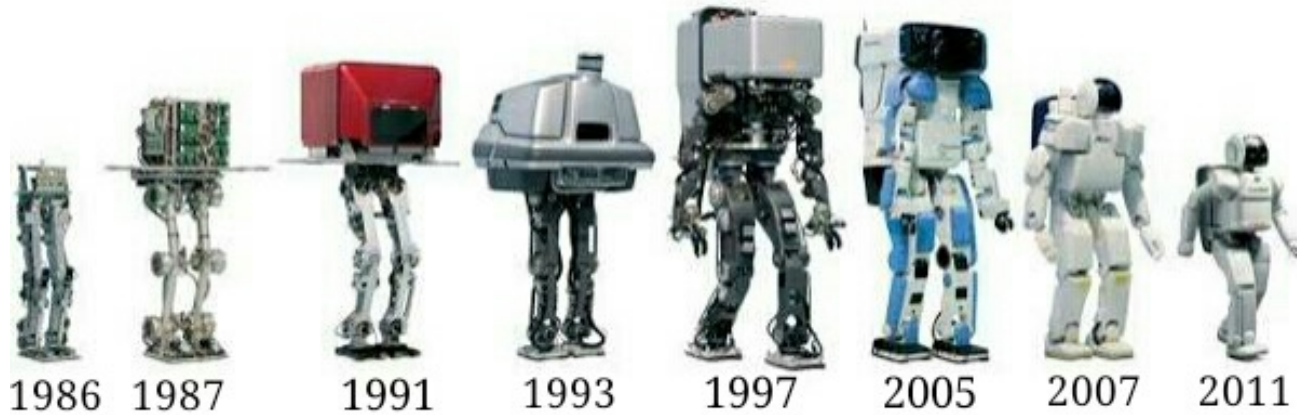




## 1999 Aibo and MIT Emotional AI Lab

New artificial intelligence technologies are learning and recognizing human emotions, and using that knowledge to improve everything from marketing campaigns to health care.

# Honda P-series continues evolving



# 2002 First anti-spam



Paul Graham



# 2004 Darpa Autonomous Vehicle Challenge

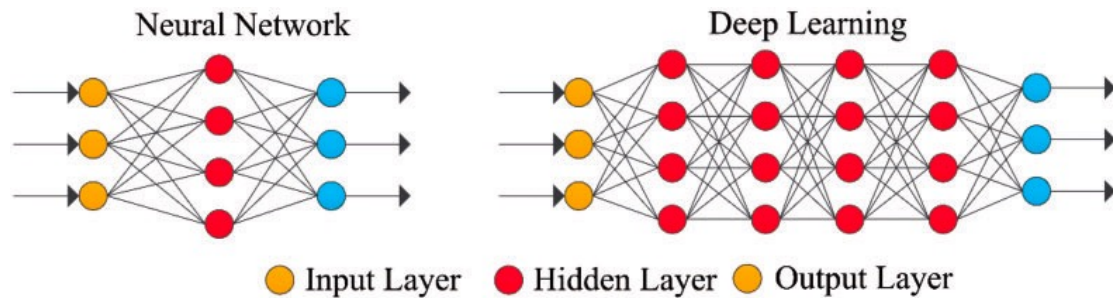
- The first competition of the DARPA Grand Challenge was held on March 13, 2004 in the Mojave Desert region of the United States, along a 150-mile (240 km).
- None of the robot vehicles finished the route. Carnegie Mellon University's Red Team traveled the farthest distance, completing 11.78 km (7.32 mi).
- Therefore, a second DARPA Grand Challenge event was scheduled for 2005.
- Just one year later 5 vehicles completed the course and almost all of the 23 competitors did better than the best entry of the 2004 competition.



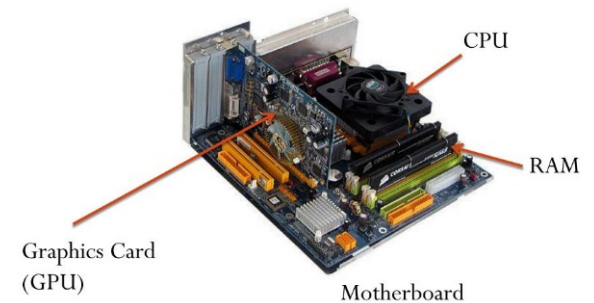
# 2008 IBM Watson Jeopardy!



# 2009 Deep Learning revolution powered by GPUs



## Graphics Processors



Large-scale Deep Unsupervised Learning

Rajat Raina, Anand Madhavan, Andrew Y. Ng



# 2010 Natural Language Generation: Writing reports

## NarrativeScience



### ANALYZE

*Identify facts and  
determine what is  
important and interesting*



### GENERATE

*Automatically generate  
data-driven narratives to  
desired specifications*



### INFORM

*Easily share information  
in a readable format  
at scale*



2015 Open source AI projects  
receive massive investment

# 2016 Google's Alpha Go defeats Lee Sedol in a game of Go

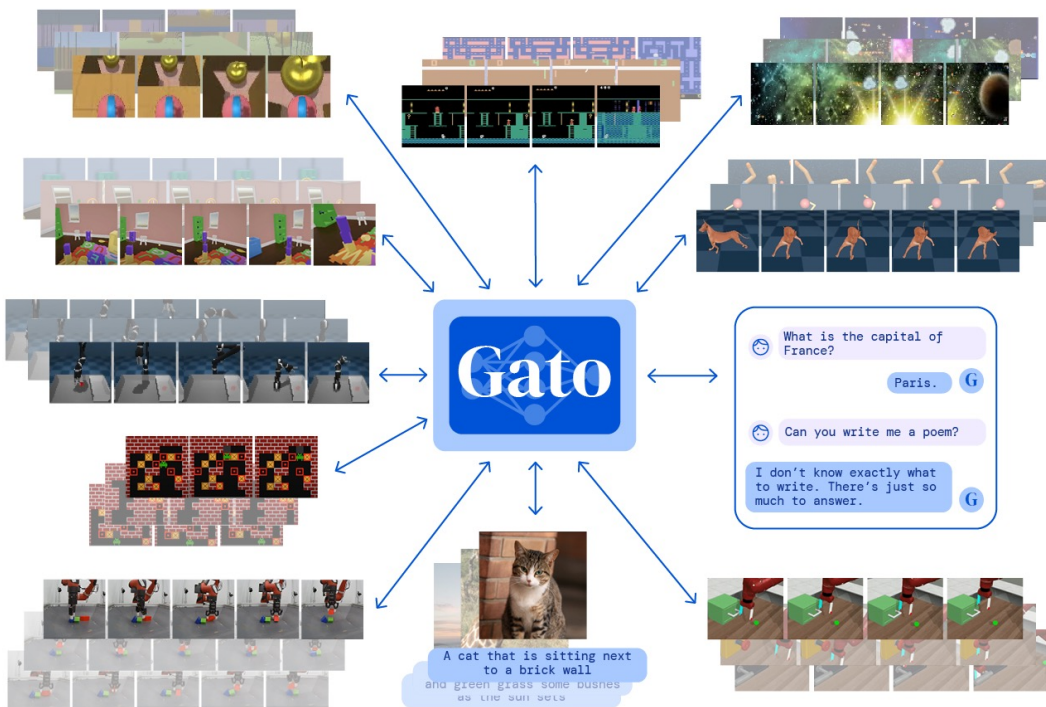
- *About an hour into the match, AlphaGo placed one of its stones in a nontraditional spot on the board that surprised those watching.*
- **«This technology is going to cut through the global economy like a hot knife through butter. It learns fast and largely on its own. It's widely applicable. It doesn't only master what it has seen, it can innovate. For example: some of the unheard of moves made by AlphaGo were considered "beautiful" by the Grandmaster it beat.» John Robb**





# Current state of the art models

## Generalist agents (Gato, GPT-3)



<https://www.deepmind.com/publications/a-generalist-agent>

## Digital artists (DALL-E 2, Imagen)



# AI is increasingly used in many high-stakes tasks

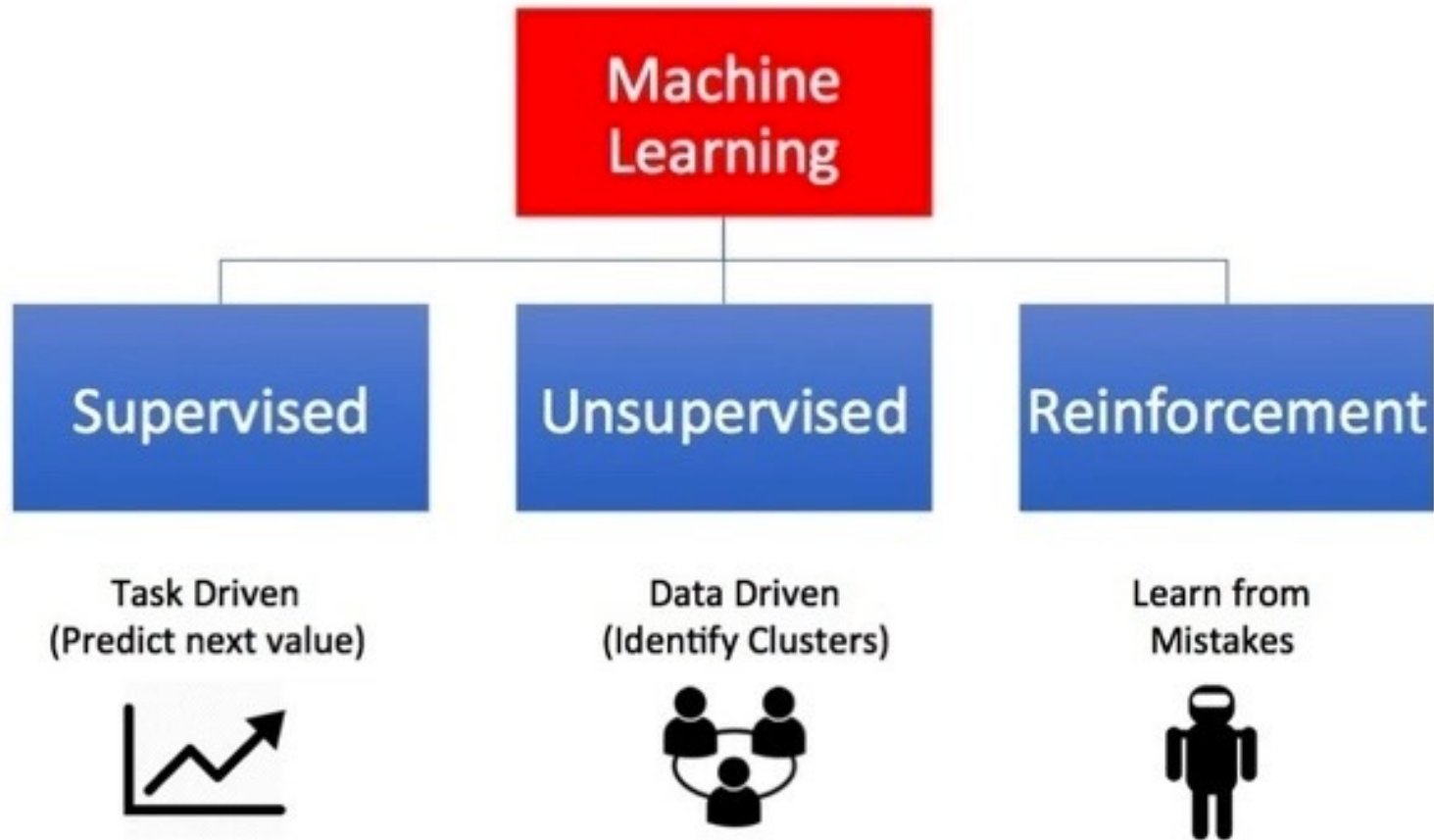


# AI BASICS TAILORMADE

WHAT SHOULD WE ALL KNOW  
TO BE ABLE TO HAVE AN  
INTERESTING AI TALK WITH  
YOUR COLLEAGES?



# Types of Machine Learning



# Reinforcement Learning

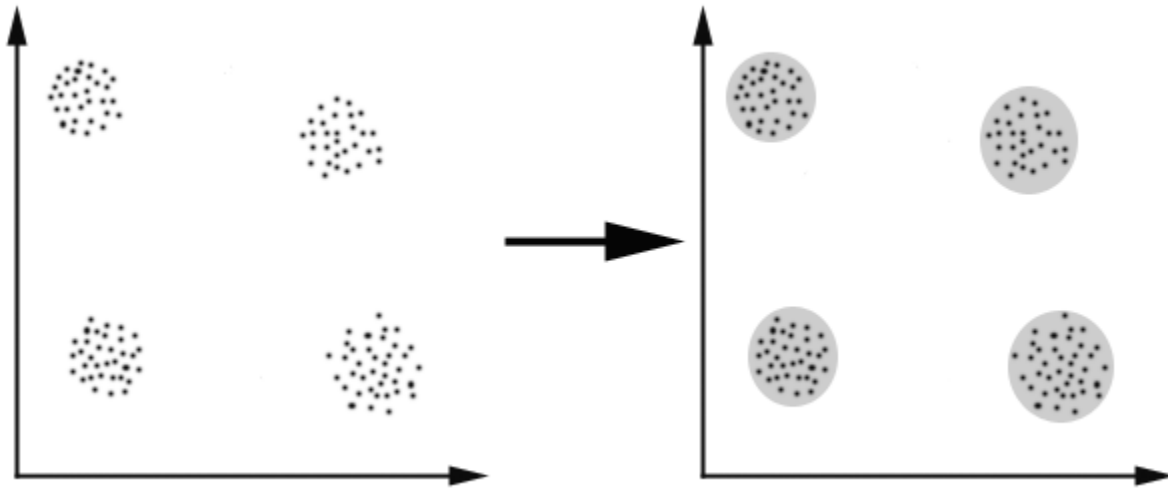
- **Familiar models of machine learning**
  - Learning from data.
- **How did you learn to cycle?**
  - Not from Data!
  - Trial and error!
  - Falling down hurts!
- **Walking, Talking, etc.**



# Unsupervised Learning

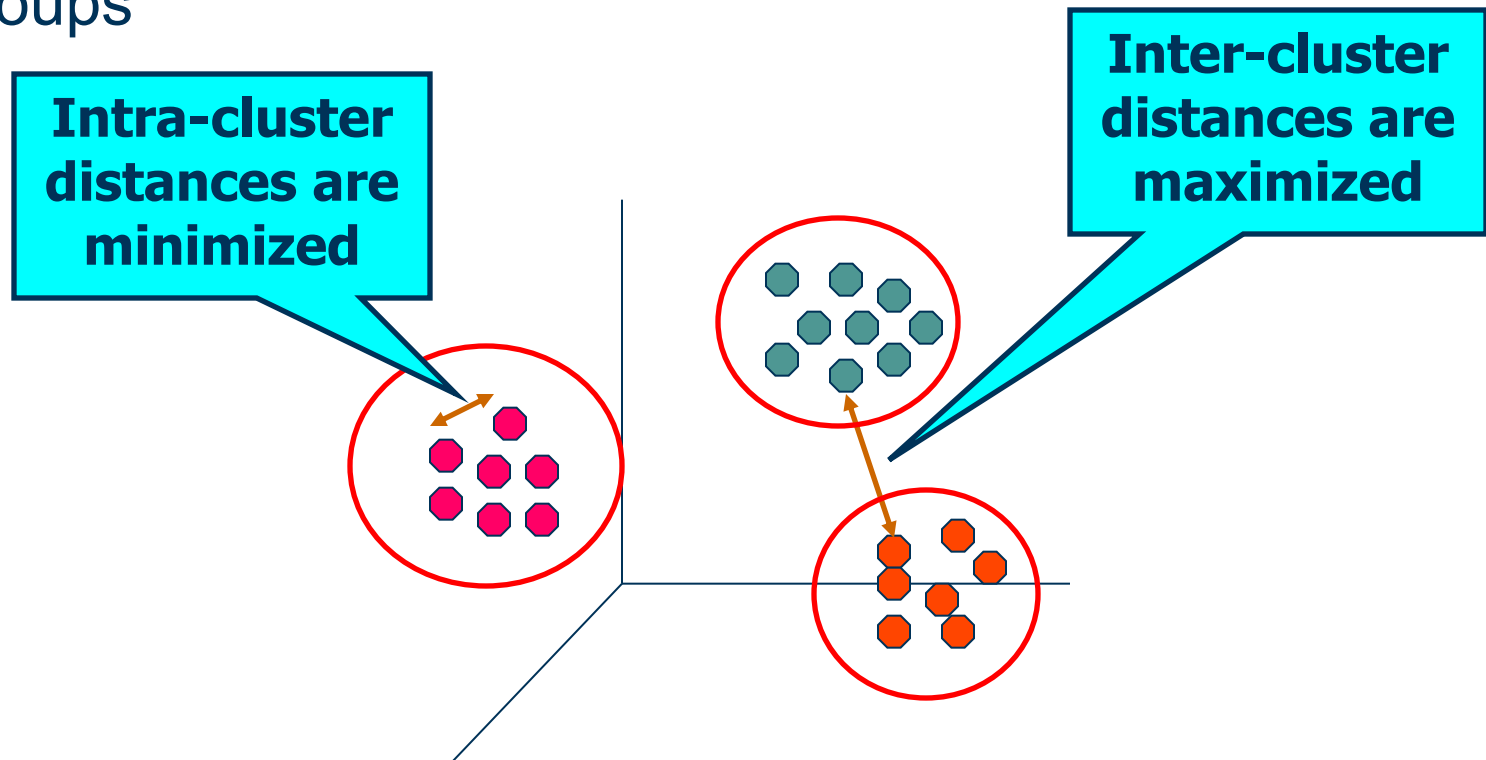


# What is Clustering ?



# What is Clustering?

- Finding groups of objects such that the objects in a group will be similar (or related) to one another and different from (or unrelated to) the objects in other groups

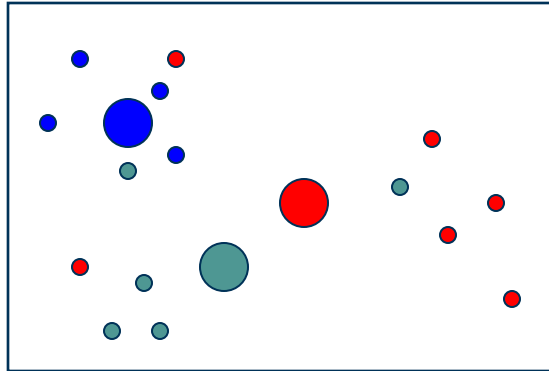


# Examples of Clustering Applications

- Patient Stratification: finding groups of patients that have similar characteristics/responses
- Marketing: Help marketers discover distinct groups in their customer bases, and then use this knowledge to develop targeted marketing programs
- Land use: Identification of areas of similar land use in an earth observation database
- Insurance: Identifying groups of motor insurance policy holders with a high average claim cost



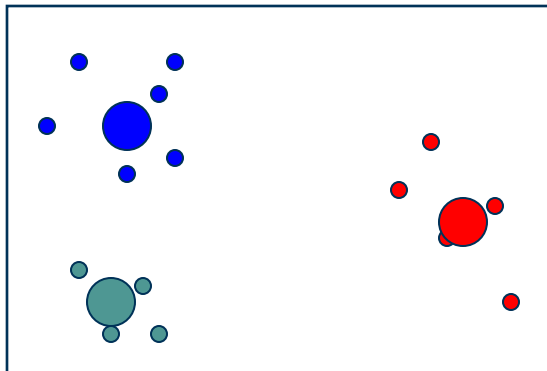
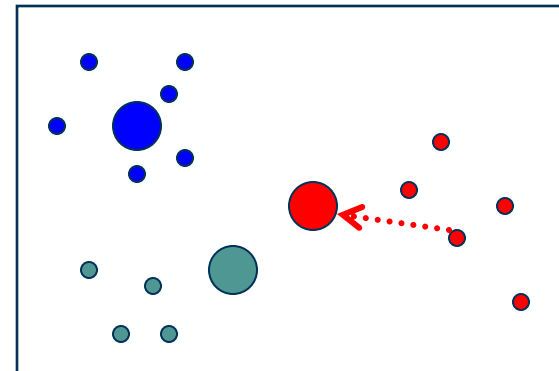
# K-means: Example, $k = 3$



## Step 1:

- Make Random assignments
- Compute centroids (big dots)

## Step 2: Assign points to nearest centroids

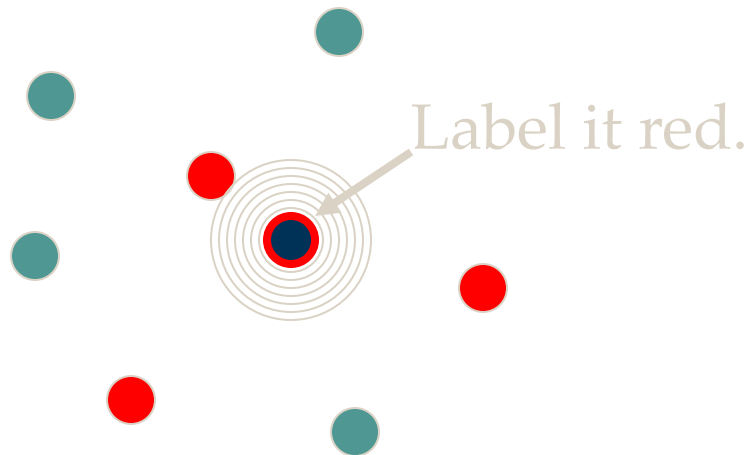


## Step 3: Re-compute centroids

# Supervised Learning

# 1-Nearest Neighbor

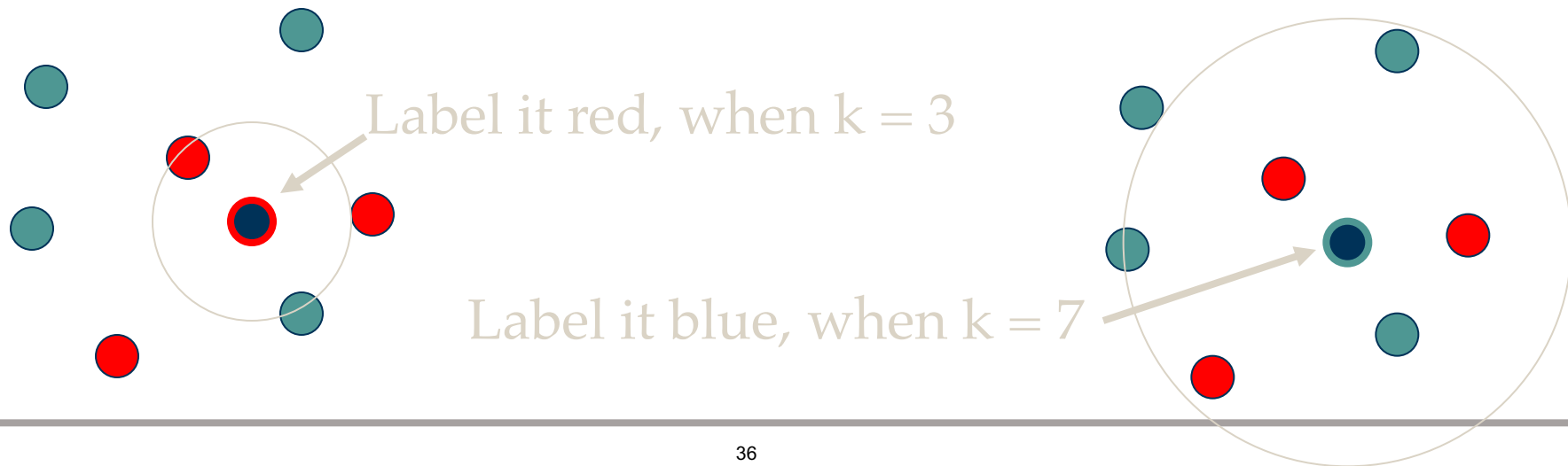
- Nearest Neighbor: Non-parametric pattern classification.
- One of the simplest of all machine learning classifiers
- Simple idea: Label a new point the same as neighbor



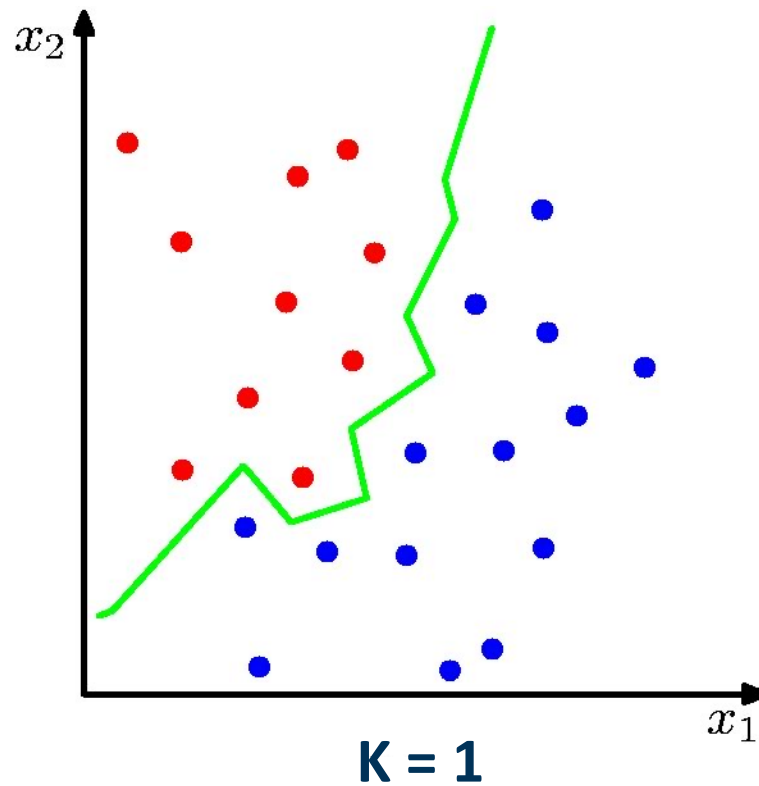


# k-Nearest Neighbor

- Generalizes 1-NN to smooth away noise in the labels
- New point: Assigned to most frequent label of its  $k$  NN



# Nearest-Neighbours for Classification

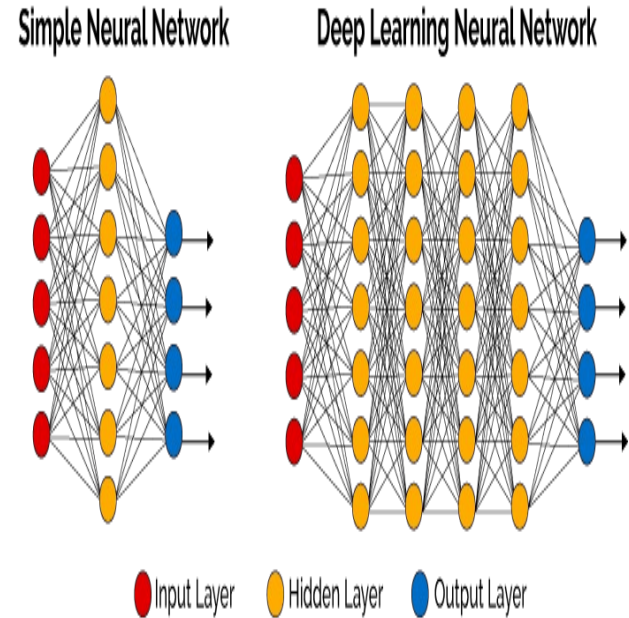


# Deep learning: bird view



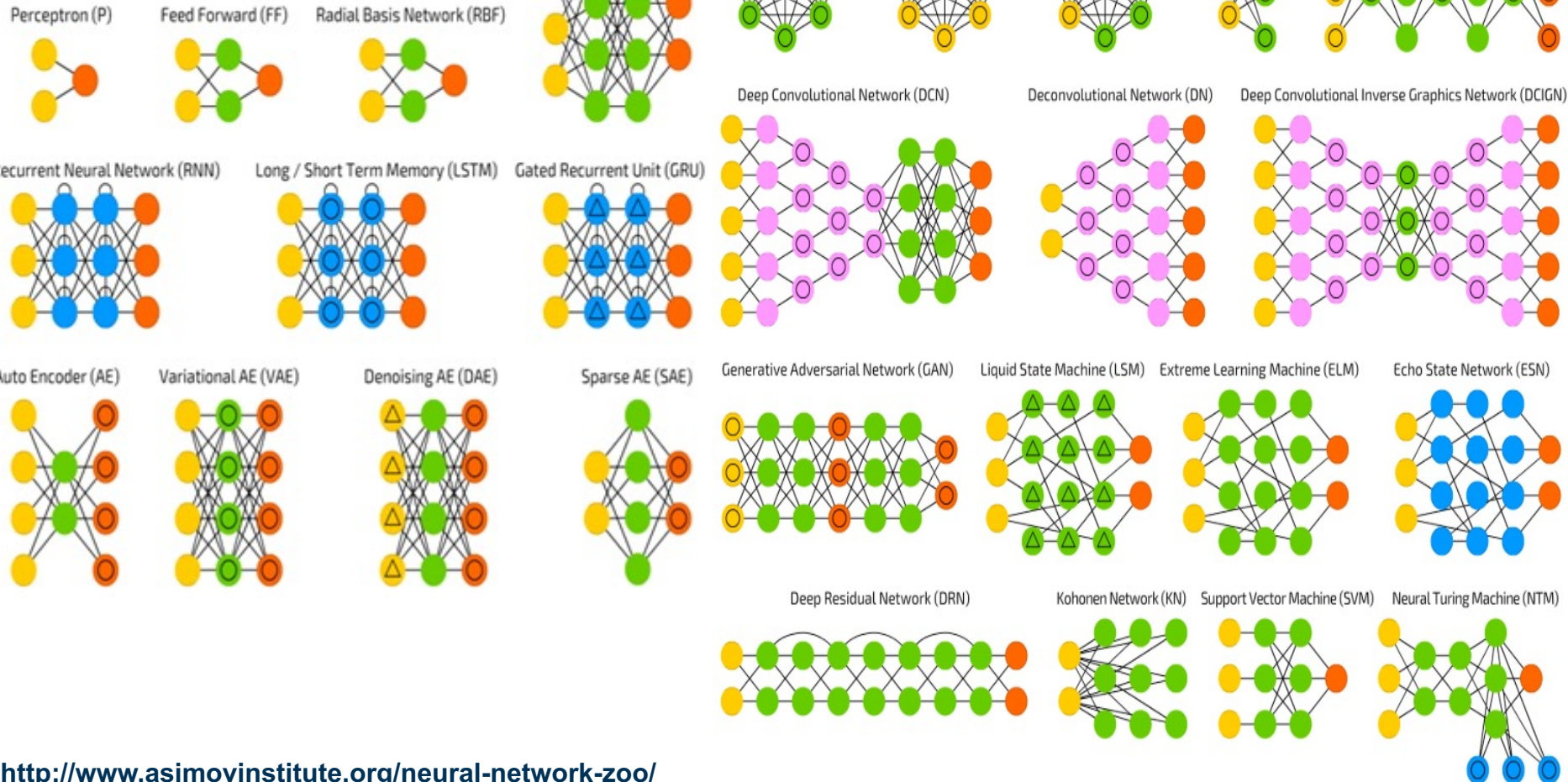
# Deep Learning

- Utilizes learning algorithms that derive meaning out of data by using a hierarchy of multiple layers that mimic the neural networks of our brain.



# A mostly complete chart of Neural Networks

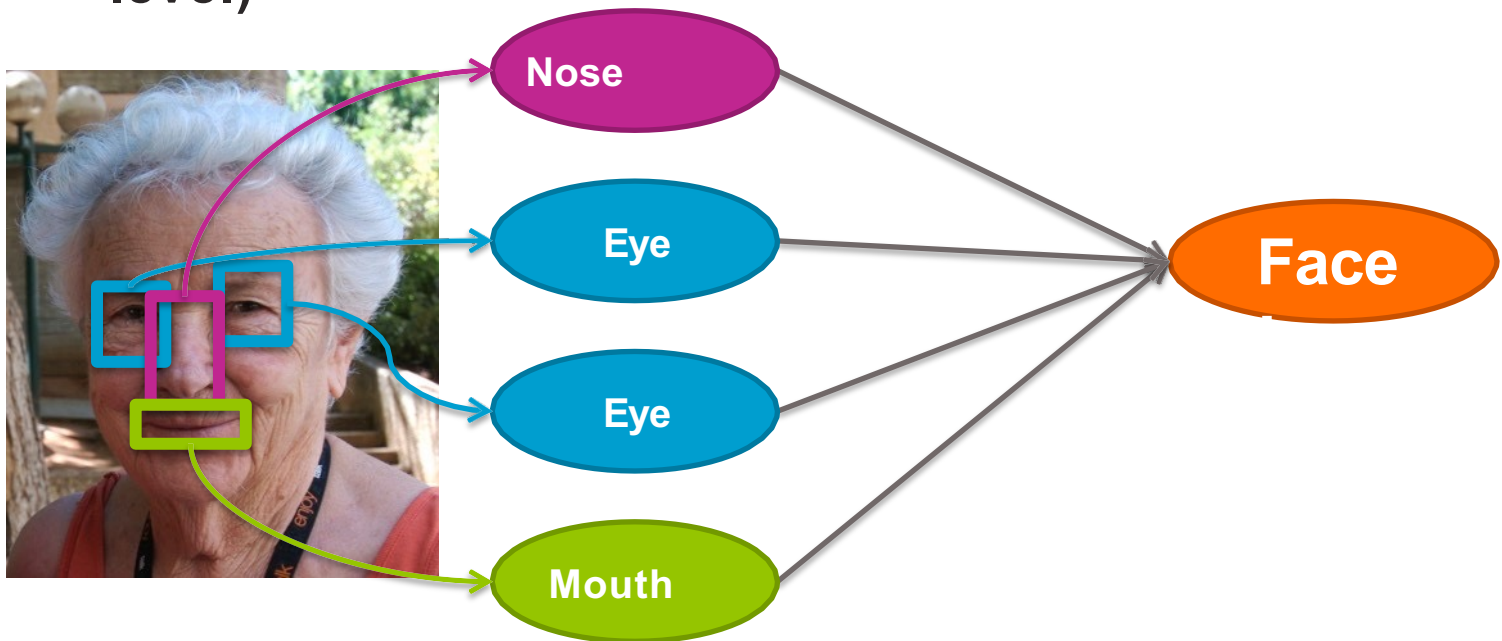
©2016 Fjodor van Veen - asimovinstitute.org



<http://www.asimovinstitute.org/neural-network-zoo/>

# Standard Image Classification: Image features

- **Features = local detectors**
  - Combined to make prediction
  - (in reality, features are more low-level)

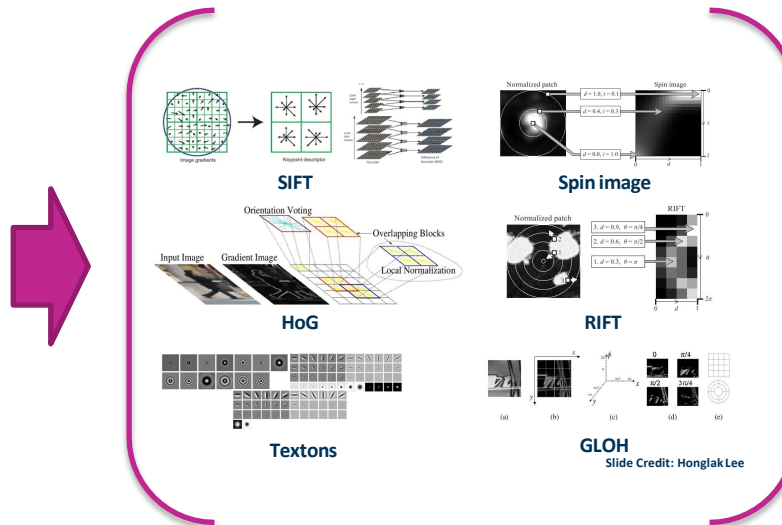


# Standard image classification approach

**Input  
features**



**Extract**



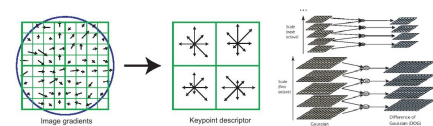
e.g., logistic regression,  
SVMs

**Use simple  
classifier**

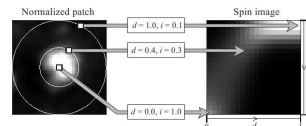
**Car**



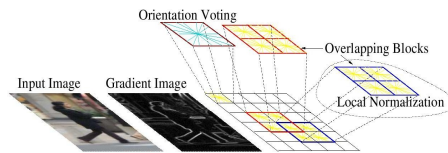
# Many hand create features exist...



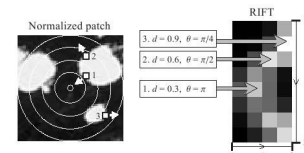
**SIFT**



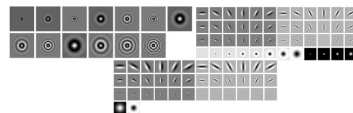
**Spin image**



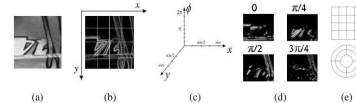
**HoG**



**RIFT**



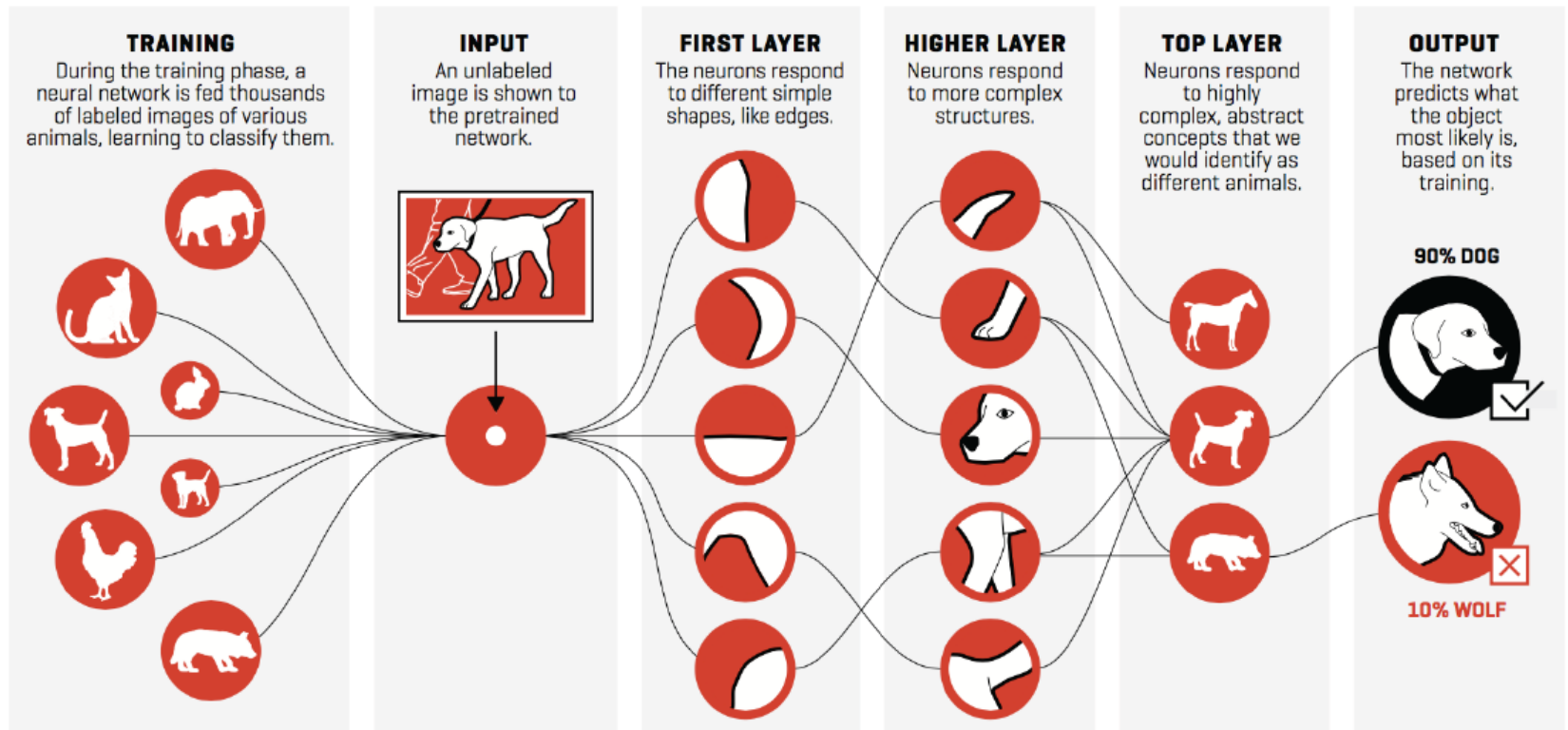
**Textons**



**GLOH**  
Slide Credit: Honglak Lee

## ..but very painful to design

# Deep Learning



**Unethical usage/exploitation of AI**

# AI can be life threatening

- Security in digital world=
- Security in physical world



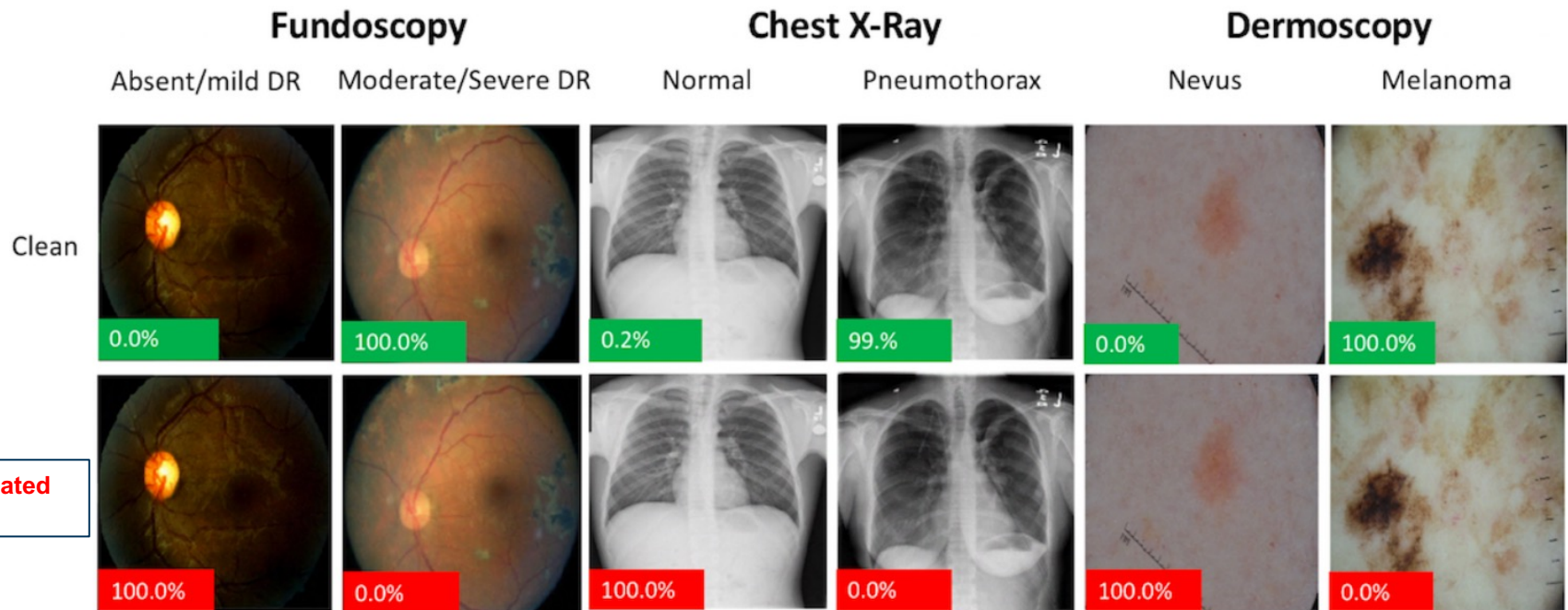


# “Adversarial” attacks

- Researchers confused a computer vision system into thinking that a stop sign was a 45 mph sign, with just a few pieces of tape.
- Neural networks can be fooled in surprising ways.



# “Adversarial” attacks



Proof of concept adversarial attacks on medical images. Image shown are pre- (Clean) and post-adversarial. The image perturbations are not perceptible to humans. The percentage displayed on the bottom left of each image represents the probability that the model assigns that image of being diseased. Green = Model is correct on that image. Red = Model is incorrect. Image from [Finlayson].

# Do you recognize one of them?

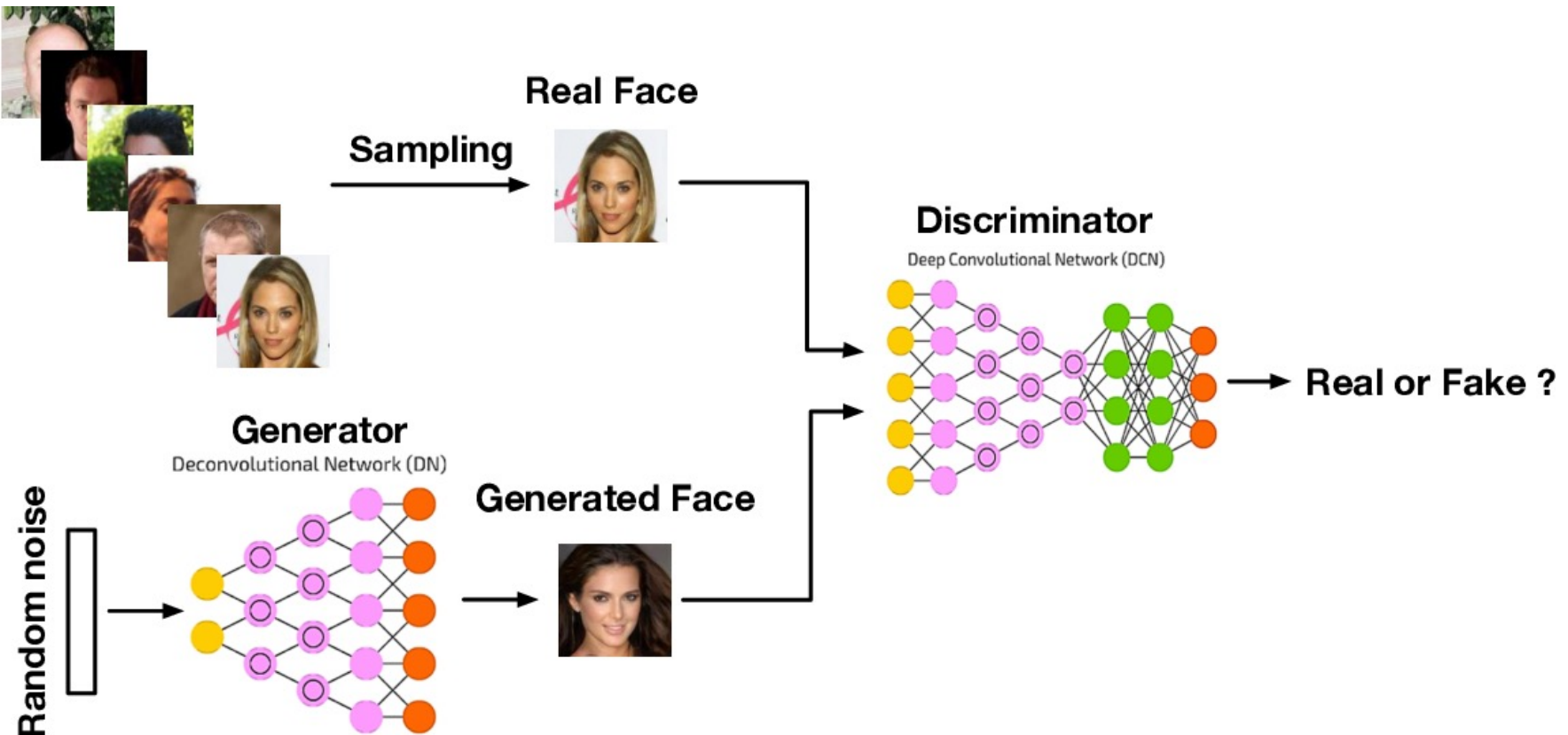


# Nvidia's artificial intelligence can produce images of fake celebrities that look scarily real

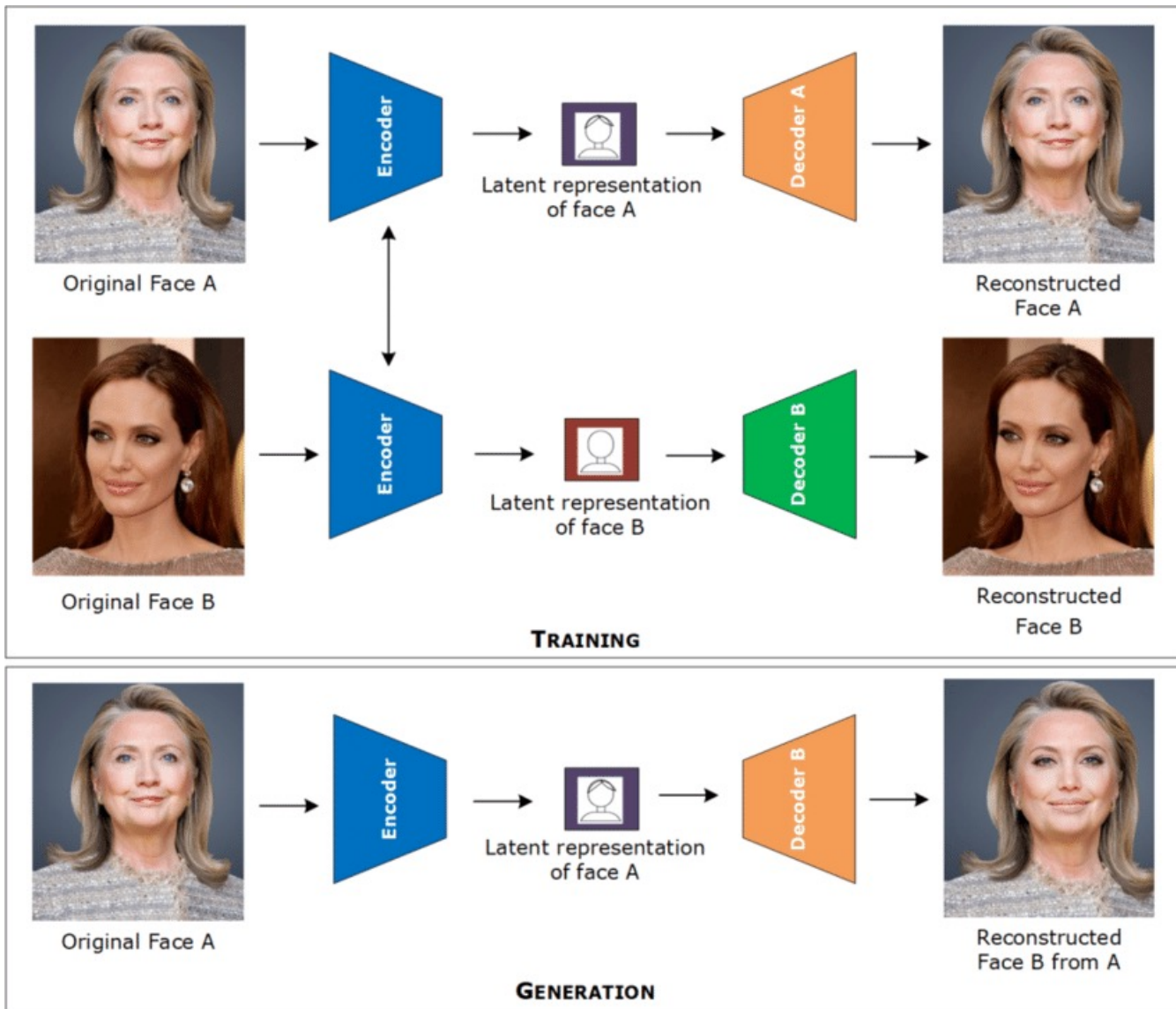


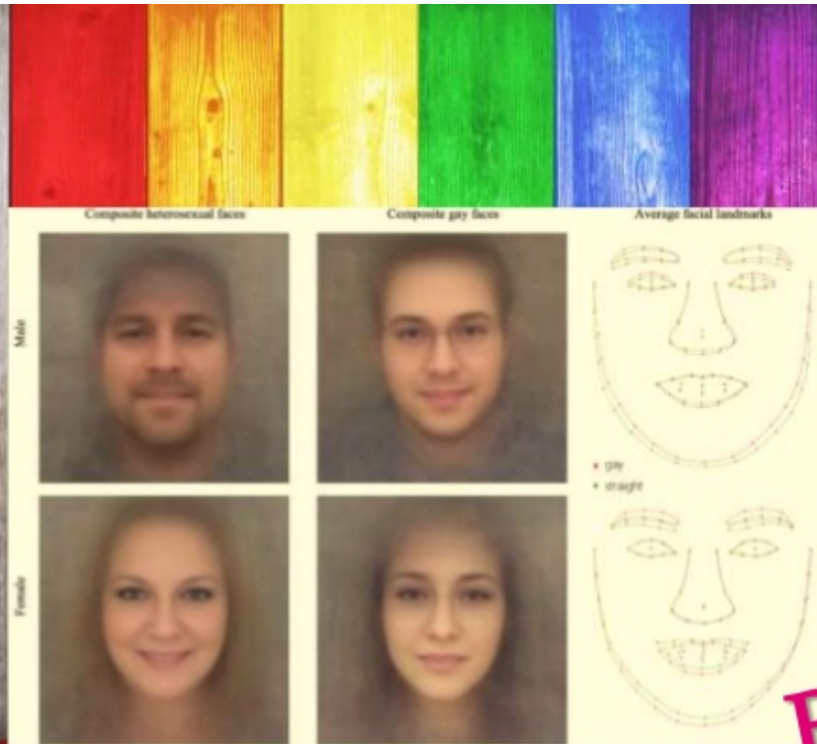


# Generative adversarial Networks



# Deepfake





# DEEP NEURAL NETWORKS CAN DETECT SEXUAL ORIENTATION FROM FACES

*But should it?*

"Gay faces tended to be gender atypical," the researchers said.  
"Gay men had narrower jaws and longer noses, while lesbians had larger jaws."



# Is Google Translate misogynist?

**He  
is  
a  
Nurse.**

You will get the same translation bias with  
"He is an Assistant.  
She is a Manager."

Note the Hungarian Ő has  
the meaning of She/He

English → Hungarian → English

Angol ▾



Magyar ▾



He is a nurse  
She is a doctor

Szerkesztés

Ő ápolónő  
Ő egy orvos

Megnyitás a Google Fordítóban

Visszejelzés

Magyar ▾



Angol ▾



Ő ápolónő  
Ő egy orvos

She's a nurse  
He's a doctor

Megnyitás a Google Fordítóban

Visszejelzés

**Note:** Hungarian language does not have gender-specific pronouns and lacks grammatical gender. If starting point is "The Woman is a Doctor, the Man is a Nurse", Google translate from and back to English via Hungarian will work better.

**She  
Is  
a  
Medical  
Doctor.**

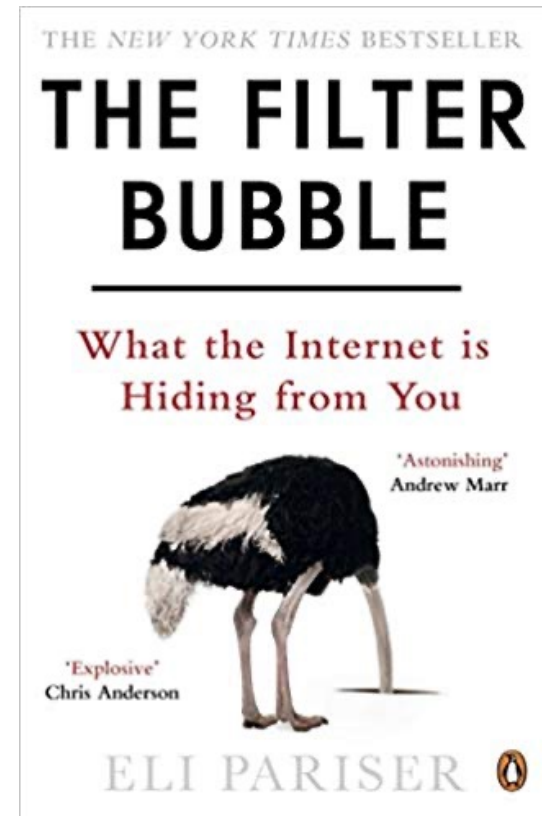
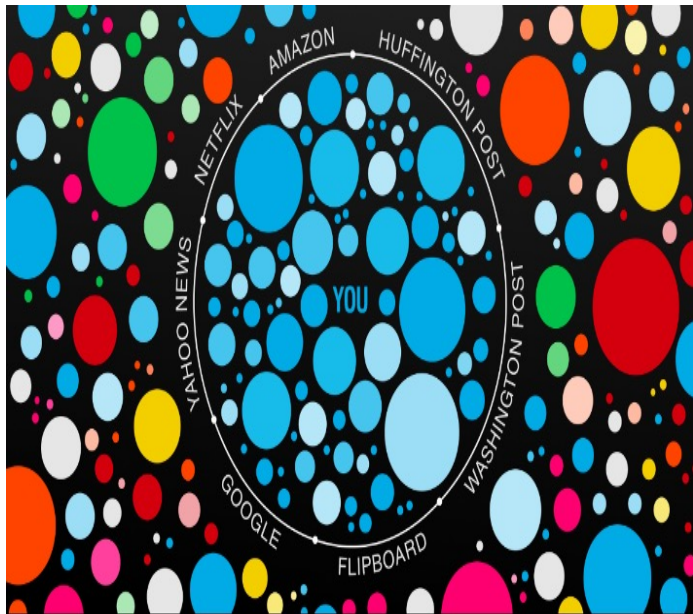
Misogyny is the hatred of, contempt for, or prejudice against women or girls.



AI shapes our view of the world

# Filter Bubble

- Filter Bubble and web search engines
- Reinforcement effect: more and more of what you like  
➔ extremism and bias



# Obama: Narwhal project

- Project Narwhal is the name of a computer program used by the 2012 campaign by Barack Obama.
- It was contrasted in the Mitt Romney presidential campaign by Project Orca, so named because the orca is one of the few predators of the narwhal.


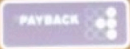

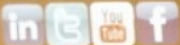



# Merged databases on voters

a team of 120 people:  
Programmers,  
statisticians,  
mathematicians, and  
marketing Experts from  
google and twitter

The team worked exclusively  
on creating tools that collect  
and **analyze data of** voters.

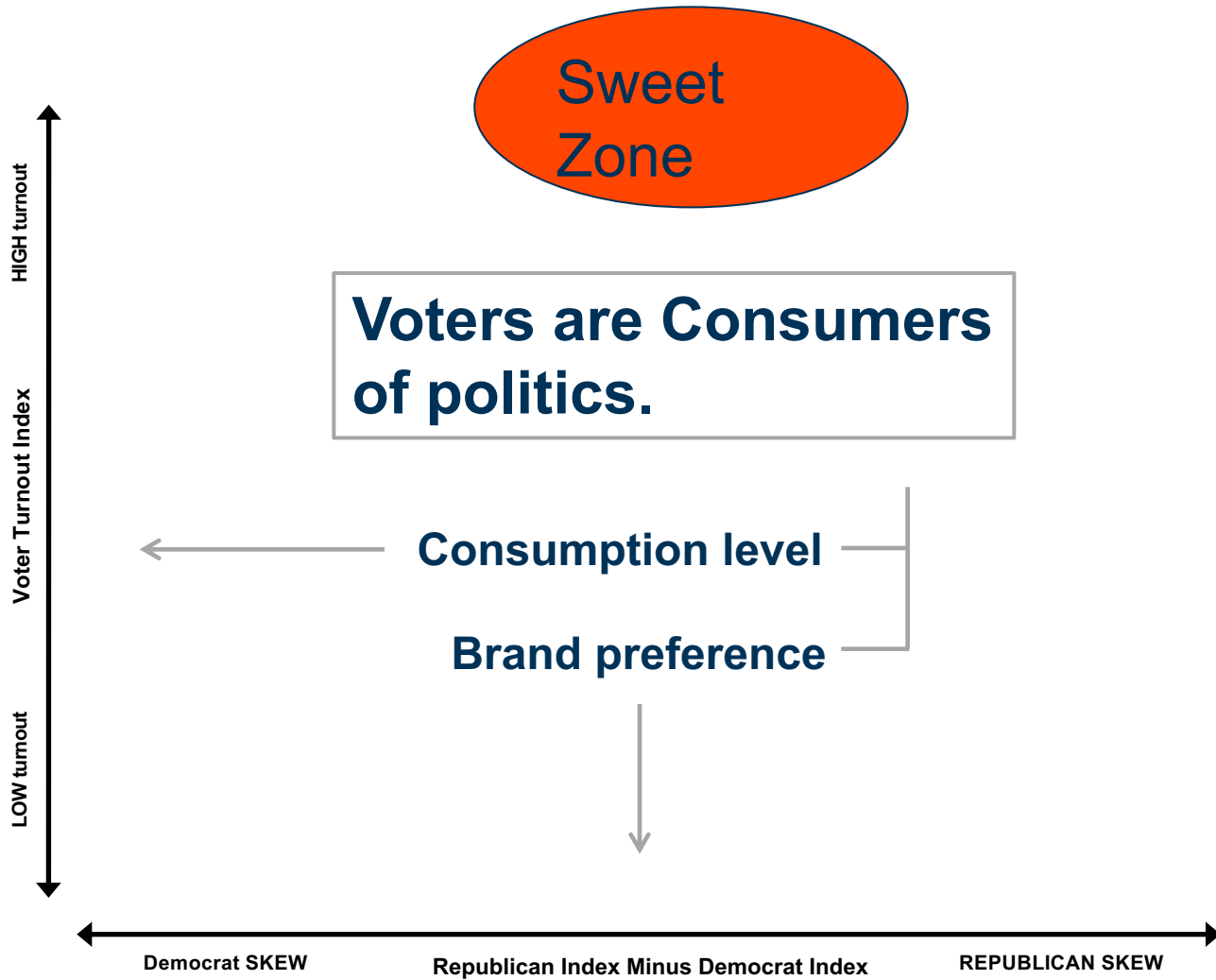
**Data & Microtargeting**

Voter File	Lifestyle Data	Social Media
<ul style="list-style-type: none"><li>▶ List with every registered voter in the country</li><li>▶ Includes names, address, etc.</li></ul> 	<ul style="list-style-type: none"><li>▶ Purchasing large quantity of data and personal information</li><li>▶ Matching data and voters</li><li>▶ building models and microtarget voters</li></ul>  	<ul style="list-style-type: none"><li>▶ adds to the possibilities of gathering voter information that can be matched to voterfile (Facebook Timeline, LinkedIn)</li></ul>  



# Target Group: most uncertain candidates and higher probability to vote

- In 2008 and 2012 elections, Obama campaign created statistical models to predict both the probability of an individual choosing to turn to polls (giving their vote), and the probability to vote for one candidate.
- About 75% of the deciding factors: age, sex, race, neighborhood and voting history.
- Thus he was able to get maximum benefits out of its funds, and focus on influencing the most uncertain candidates to their advantage



# Social media

## Politics of the Social Web

What do your favorite websites say about your politics?  
(Affinity and engagement determined through analysis of Facebook likes)



**TREND  
SETTER**

[www.gettrendsetter.com](http://www.gettrendsetter.com)

Data provided by  
@GetTrendsetter

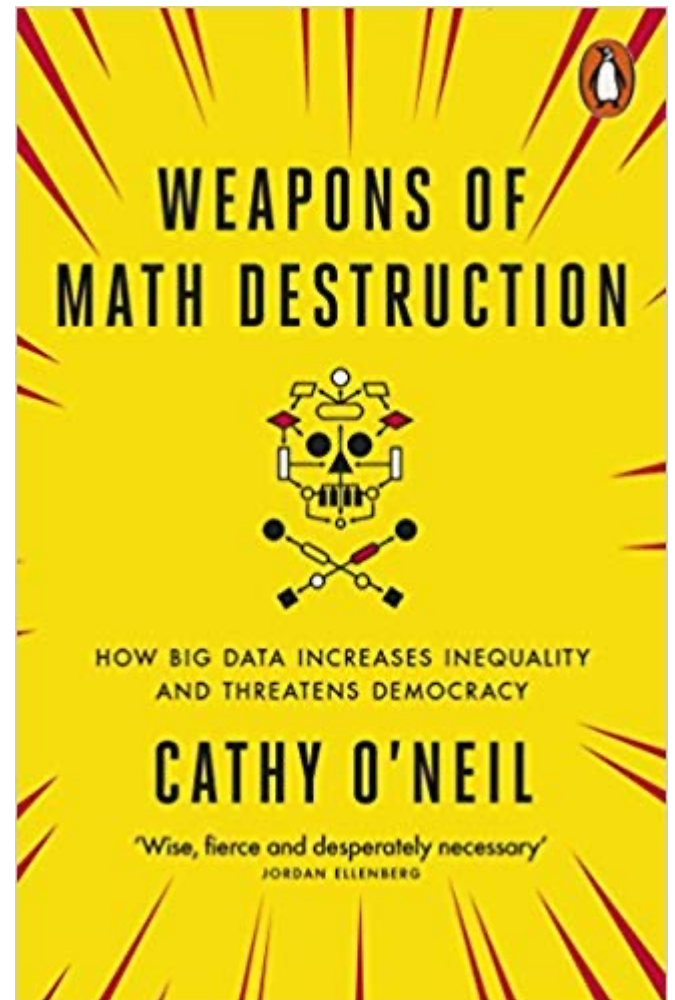
Insights unlocked  
by @engagedc

**engage**

[www.engagedc.com](http://www.engagedc.com)

**Democrats tend to use Spotify, while  
Republicans tend to use Pinterest. Good to  
Know when selecting social media  
platform.**

# AI Bias



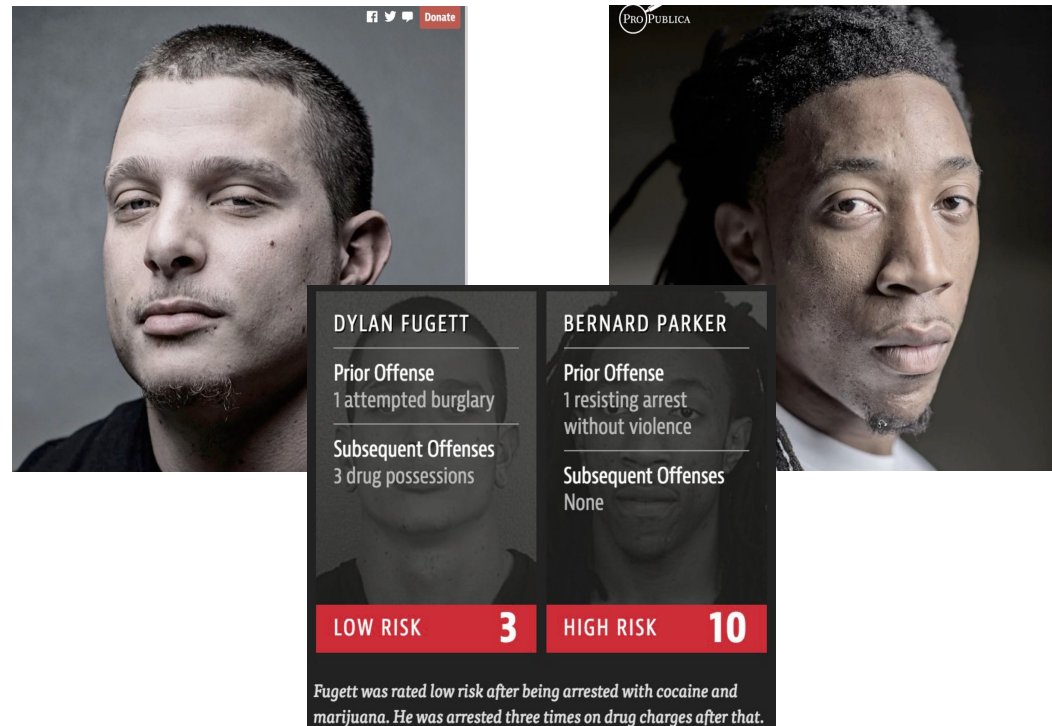


# AI Bias

- AI Bias: amplification of error based on race or demographic group.
- Danger:
  - Loan
  - Admission to university
  - Insurances
  - Urgent treatment (Emergency)

# Discrimination in COMPAS

- COMPAS used in US for predicting the likelihood of a criminal reoffending based on 137 questions.
- The predictions of COMPASS might decide who continues in prison and who regains his freedom.
- The system predicts that black defendants pose a higher risk of recidivism than they do, and the reverse for white defendants.



Jeff Larson, Surya Mattu, Lauren Kirchner and Julia Angwin, "How We Analyzed the COMPAS Recidivism Algorithm," ProPublica, May 23, 2016, <https://www.propublica.org/article/how-we-analyzed-the-compas-recidivism-algorithm>.

# Color matters in AI

## Color Matters in Computer Vision

Facial recognition algorithms made by Microsoft, IBM and Face++ were more likely to misidentify the gender of black women than white men.



Gender was misidentified in **up to 1 percent** of lighter-skinned males in a set of 385 photos.



Gender was misidentified in **up to 7 percent** of lighter-skinned females in a set of 296 photos.



Gender was misidentified in **up to 12 percent** of darker-skinned males in a set of 318 photos.



Gender was misidentified in **35 percent** of darker-skinned females in a set of 271 photos.

Photos were selected from among those used in Joy Buolamwini's study.

Source: Joy Buolamwini, M.I.T. Media Lab

# Amazon

- The machine learning algorithm was fed with a decade's worth of resumes of people applying for jobs at Amazon.



Home > AI News

AI has a bias problem : Amazon Killed an AI Recruitment System for



- Search query in *XING* orders less qualified male candidate higher than more qualified female candidate)

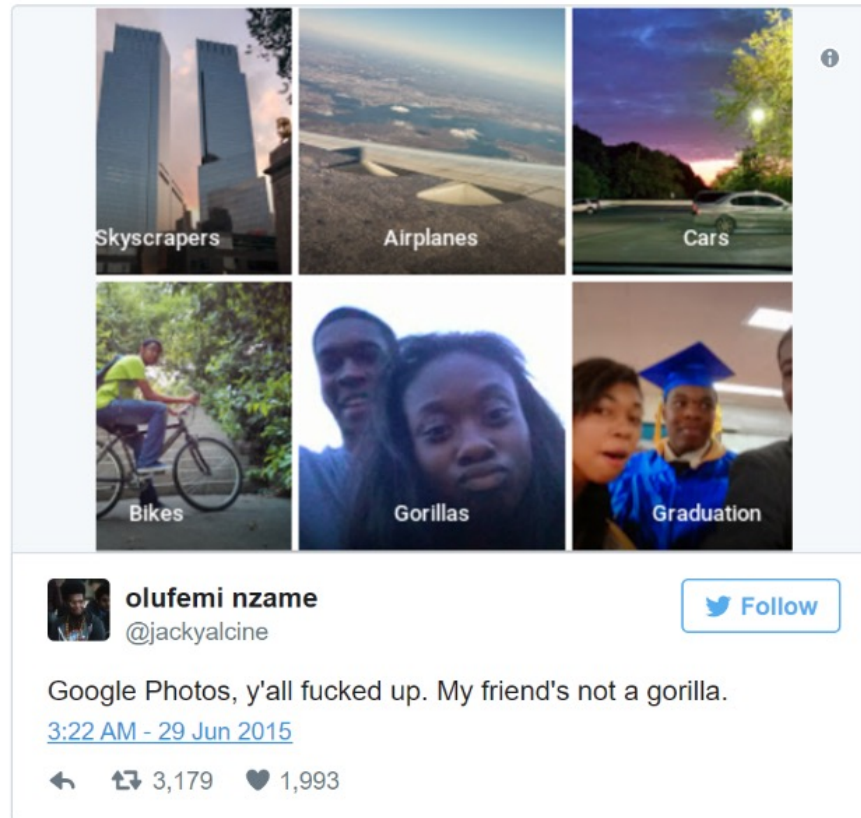
Search query	Work experience	Education experience	Profile views	Candidate	Xing ranking
Brand Strategist	146	57	12992	male	1
Brand Strategist	327	0	4715	female	2
Brand Strategist	502	74	6978	male	3
Brand Strategist	444	56	1504	female	4
Brand Strategist	139	25	63	male	5
Brand Strategist	110	65	3479	female	6
Brand Strategist	12	73	846	male	7
Brand Strategist	99	41	3019	male	8
Brand Strategist	42	51	1359	female	9
Brand Strategist	220	102	17186	female	10

TABLE II: Top k results on [www.xing.com](http://www.xing.com) (Jan 2017) for the job search query “Brand Strategist”.

# Bias: Sometimes Data Problem not algorithmic problem

- The Amazon system has learned to downgrade resumes with the word "women" or "female" and assigned lower scores.
- The developers said it was impossible to stop the system from finding new ways to discriminate women.
- Apparently, the biggest issue was the data itself that.

# Bias because of “non-inclusive” data set



# Bias: hidden in the data

- Our names are gendered
- Resident cities, School names, postal code are correlated with ethnicity and socioeconomic status

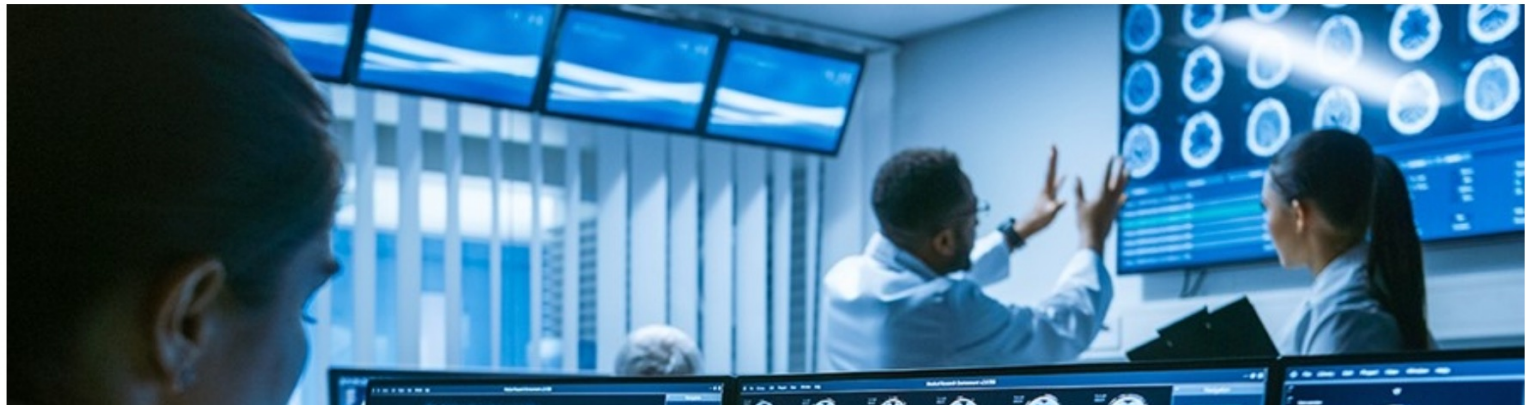


# Artificial intelligence predicts patients' race from their medical images

Study shows AI can identify self-reported race from medical images that contain no indications of race detectable by human experts.

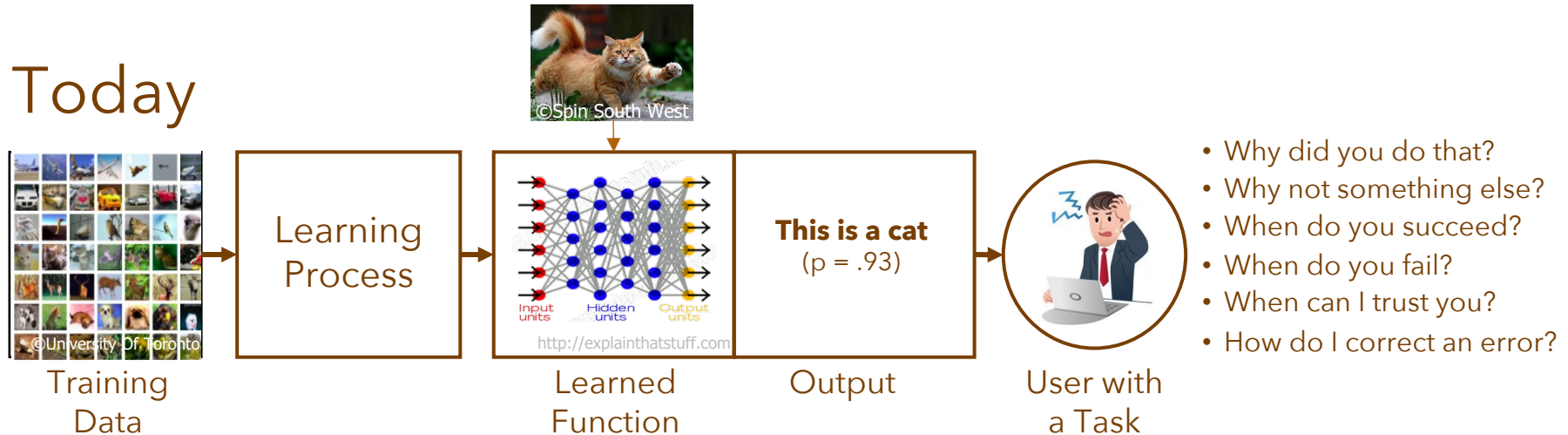
Rachel Gordon | MIT CSAIL

May 20, 2022

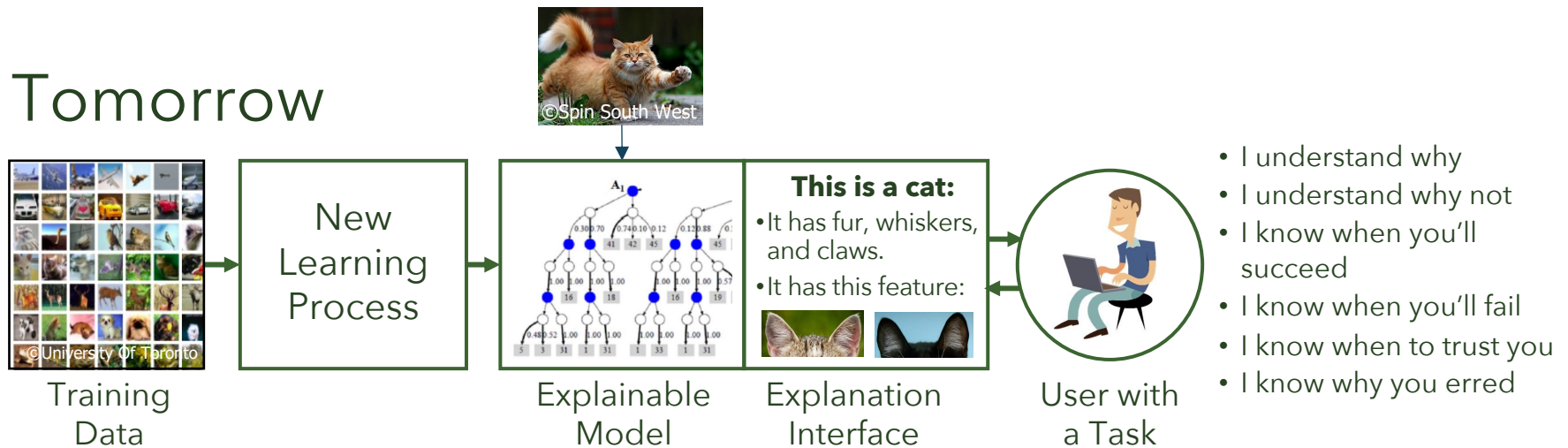


**XAI**

# Today



# Tomorrow



# Motivation - Do we really need this?

## Understanding the model

- increases trust
- helps us improve the model

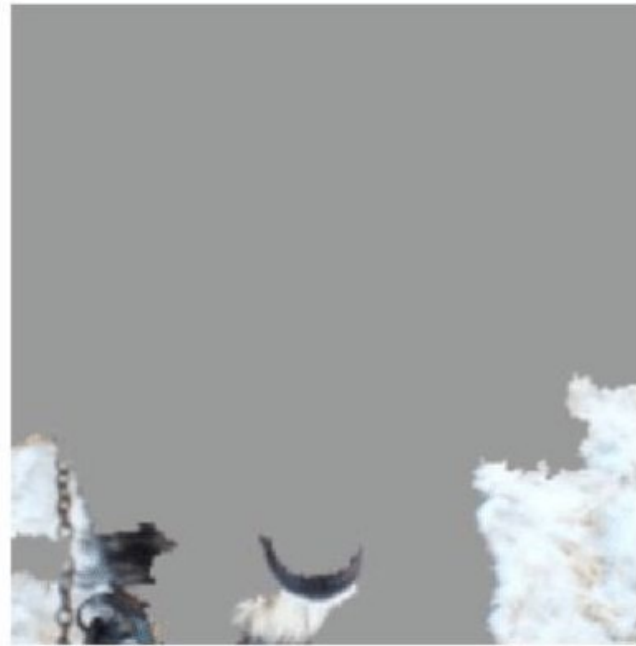
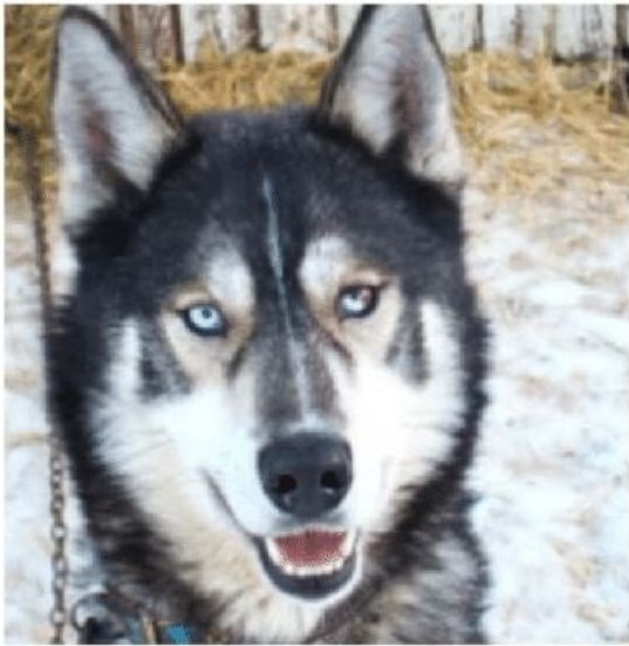


[Why Should I Trust You?](#) Ribeiro, Marco & Singh, Sameer & Guestrin, Carlos (2016)



## Motivation - Do we really need this?

### Husky classified as wolf



[Why Should I Trust You?](#) Ribeiro, Marco & Singh, Sameer & Guestrin, Carlos  
(2016)

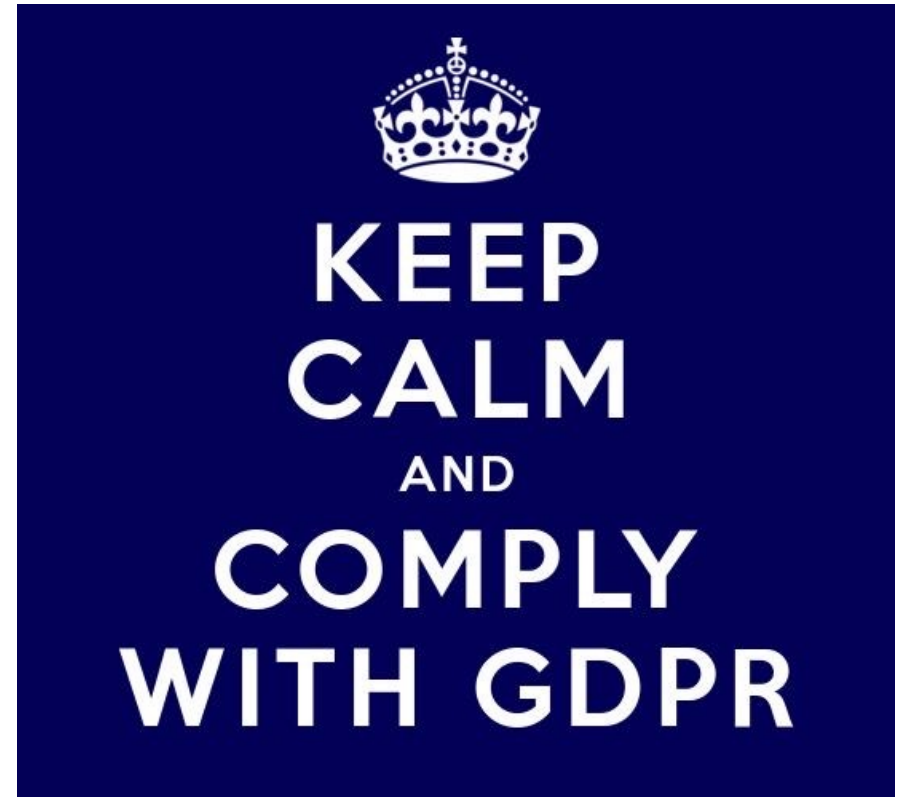
# Do we really need this?

- **Legally, yes!**

*GDPR Articles 13-14-15 give individuals the right to be informed of the existence of solely automated decision-making, meaningful information about the logic involved, and the significance and envisaged consequences for the individual.*

- **Crucial in other domains:**  
medicine,  
law-enforcement, security, finance,  
etc.

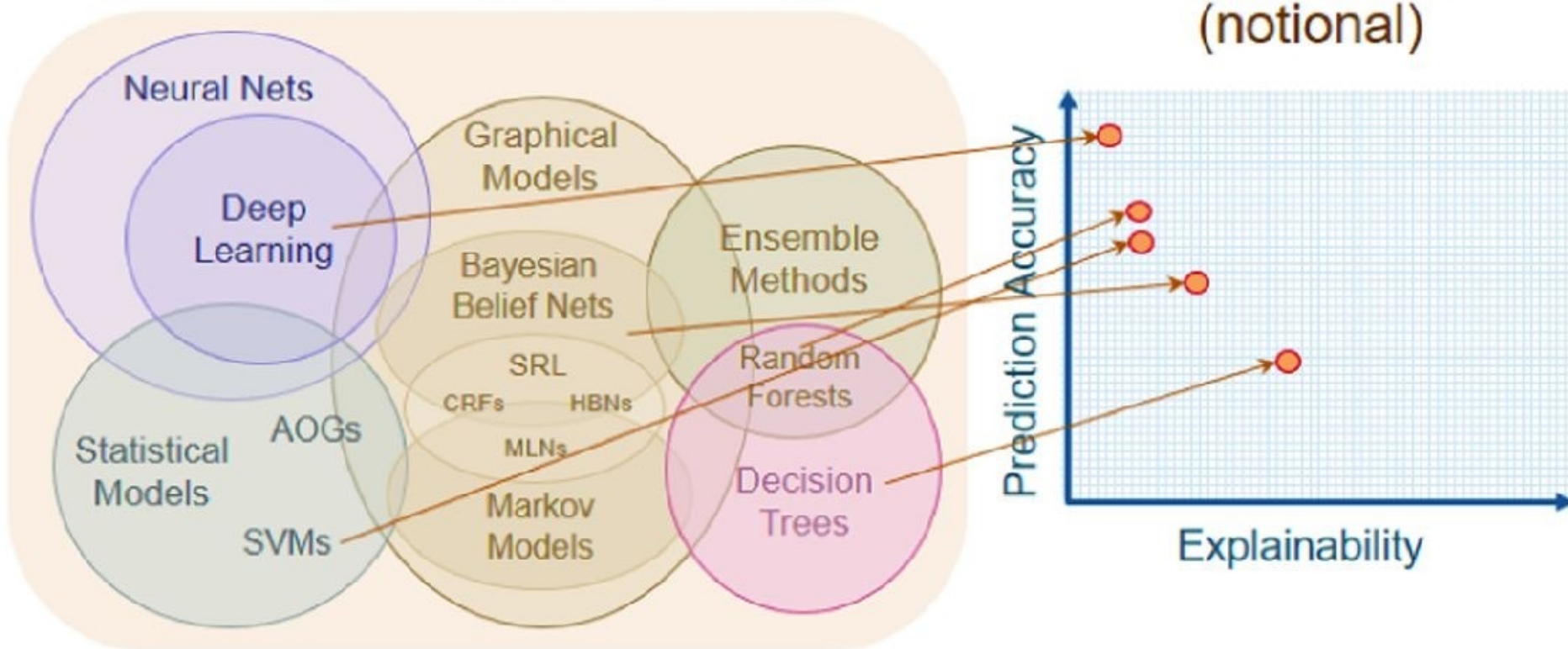
[The impact of the General Data Protection Regulation \(GDPR\) on artificial intelligence, 2020](#)



# Map of ML methods and their Explainability

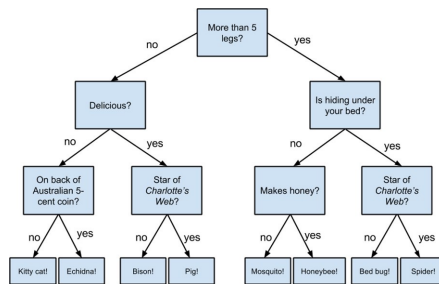
Learning Techniques (today)

Explainability  
(notional)



# XAI

## Directly explainable model



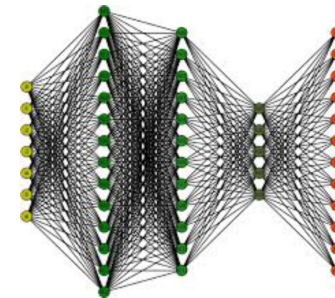
- Linear model
- Decision tree
- Rule-based model

7  
8

Breaking the trade-off

- Generalized linear rule model
- Generalized additive models
- ...

## Post-hoc explainability



- Deep neural networks
- Ensemble models



# Examples of high-performing directly explainable models

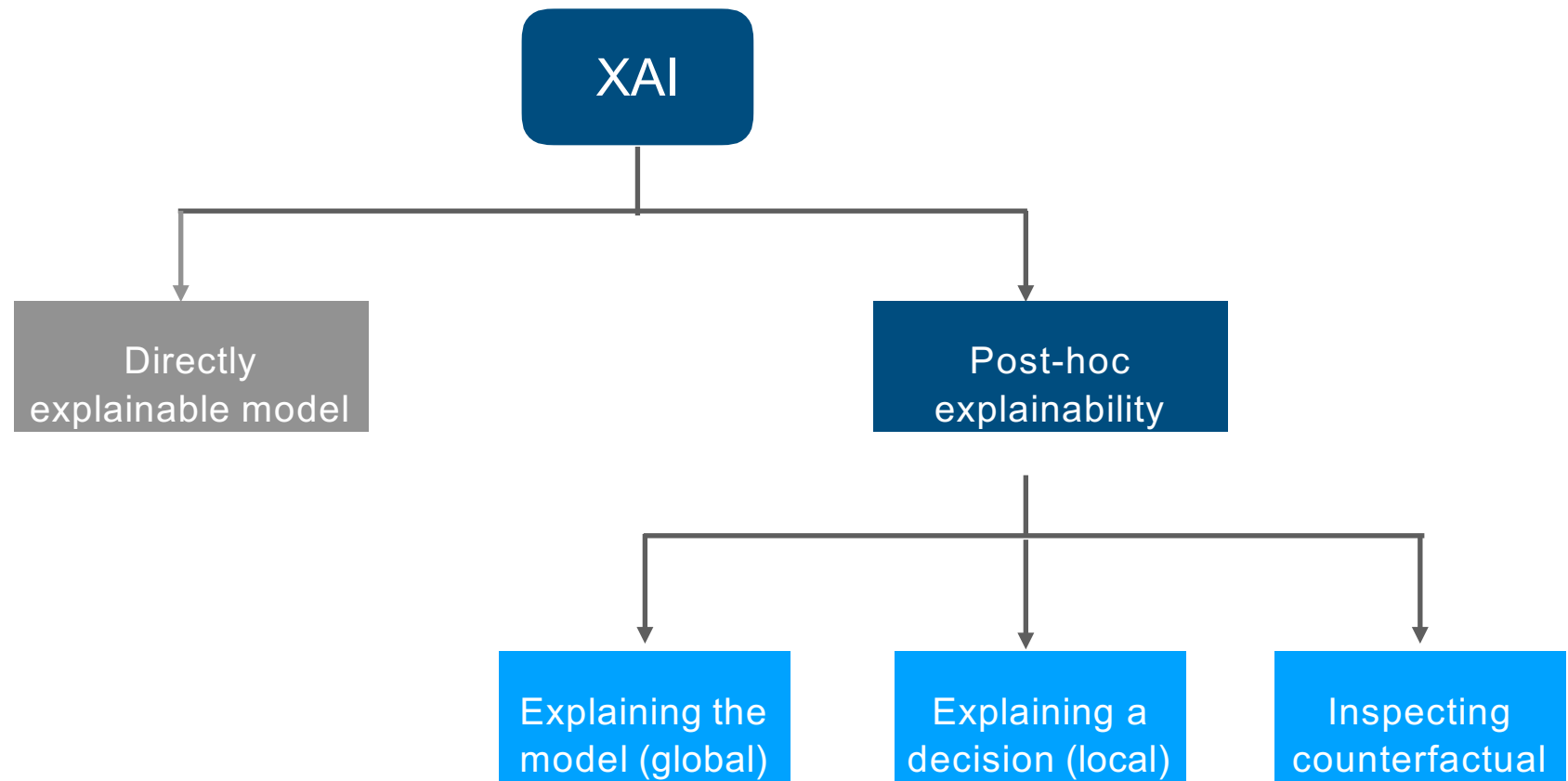


Generalized Linear Rule Model (GLRM) (Wei et al., 2019)

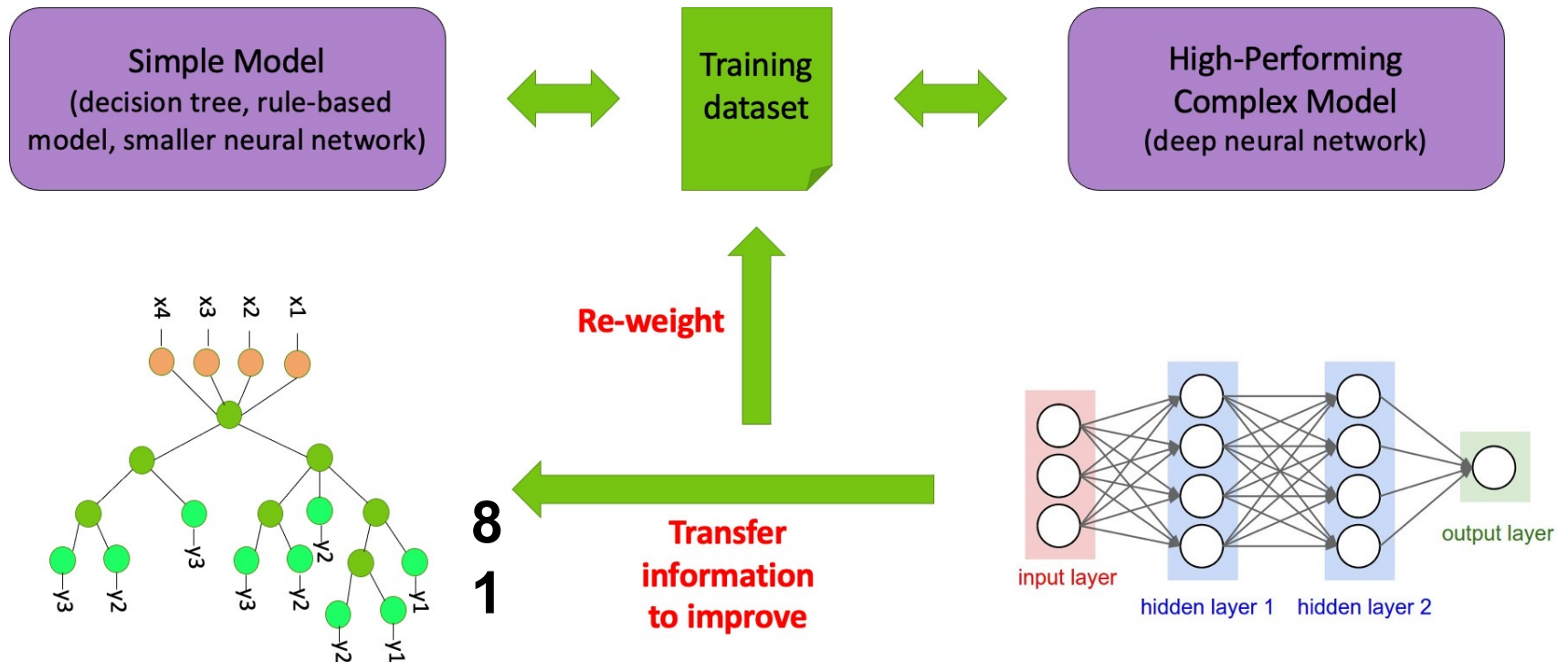
Wei et al. Generalized Linear Rule Models. ICML 2019 (**GLRM** for regression: <https://github.com/IBM/AIX360/blob/master/aix360/algorithms/rbm/GLRM.py>)

Dash et al. Boolean Decision Rules via Column Generation, NeurIPS 2018 (**BRCC** for classification: <https://github.com/IBM/AIX360/blob/master/aix360/algorithms/rbm/BRCC.py>)

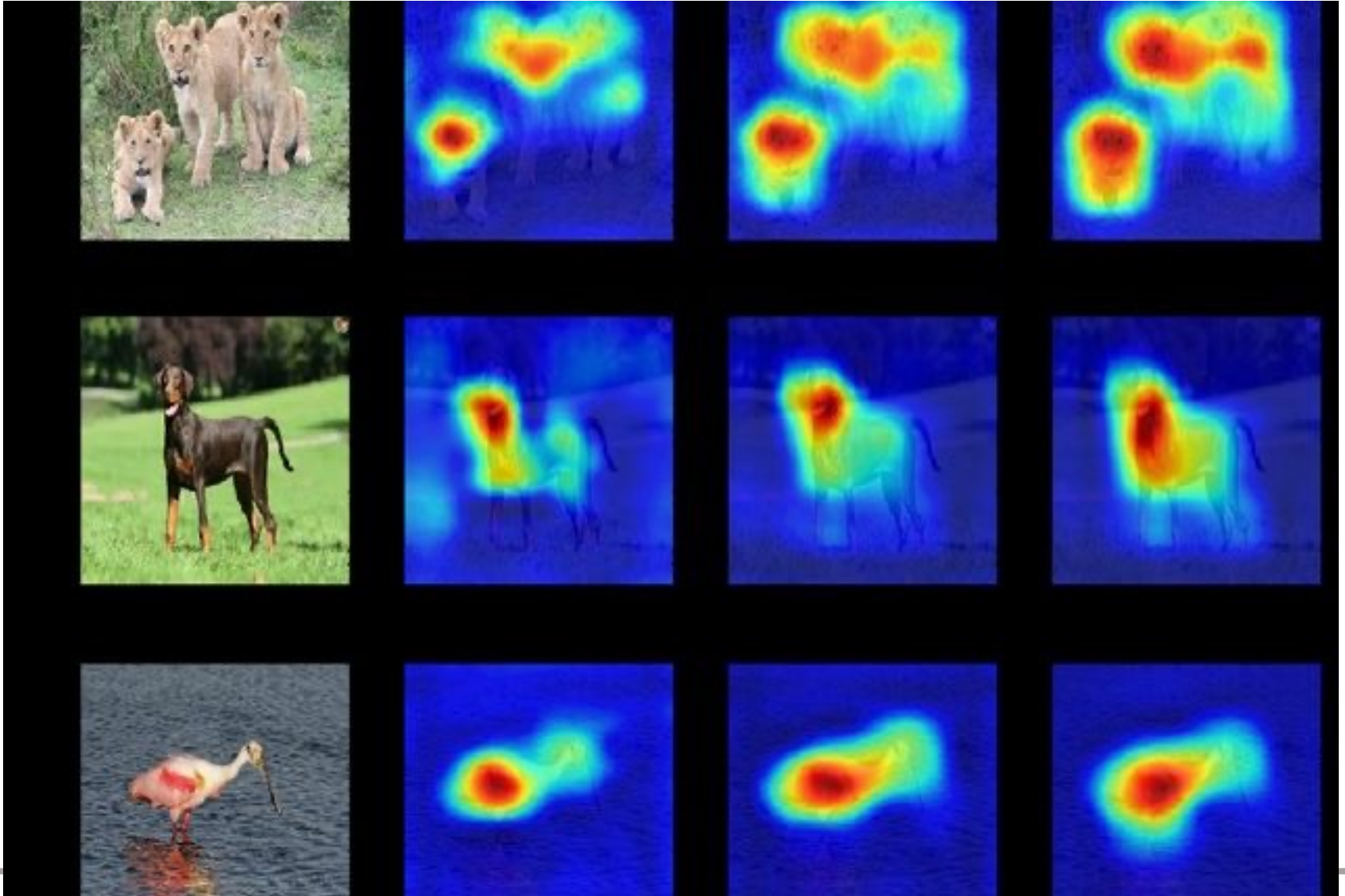
Wang & Rudin (2015). Falling rule lists. In *Artificial Intelligence and Statistics*



# Global: knowledge distillation (approximation)

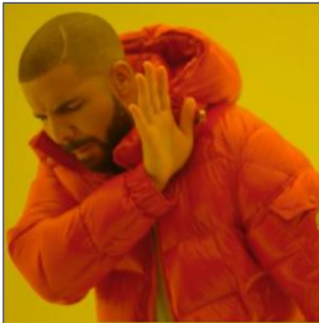



# Local explanation





# Counterfactual explanations

	Salary: £17,000, Savings: £341.52
	Salary: <b>£25,000,</b> Savings: £341.52

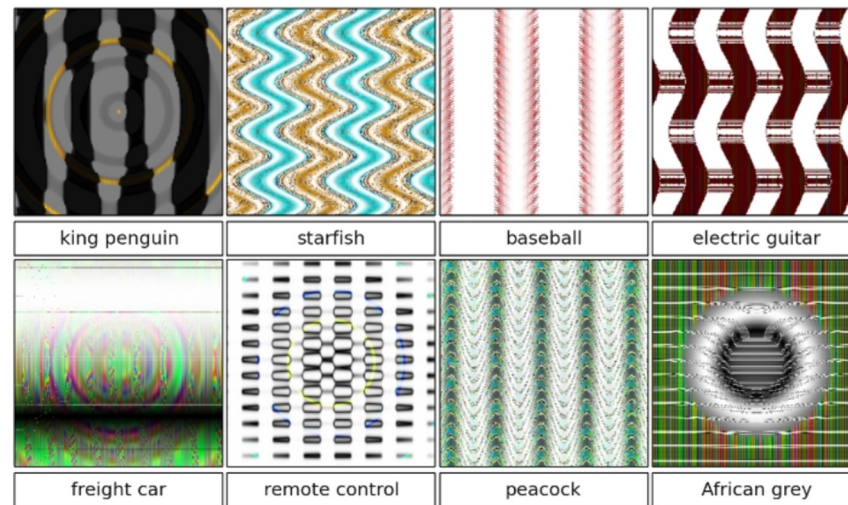
**LOAN DENIED**

*How would the numbers need to change the least to flip the decision?*

# Dealing with Uncertainty in AI

Models assign high confidence predictions for **out-of-distribution (OOD) inputs**

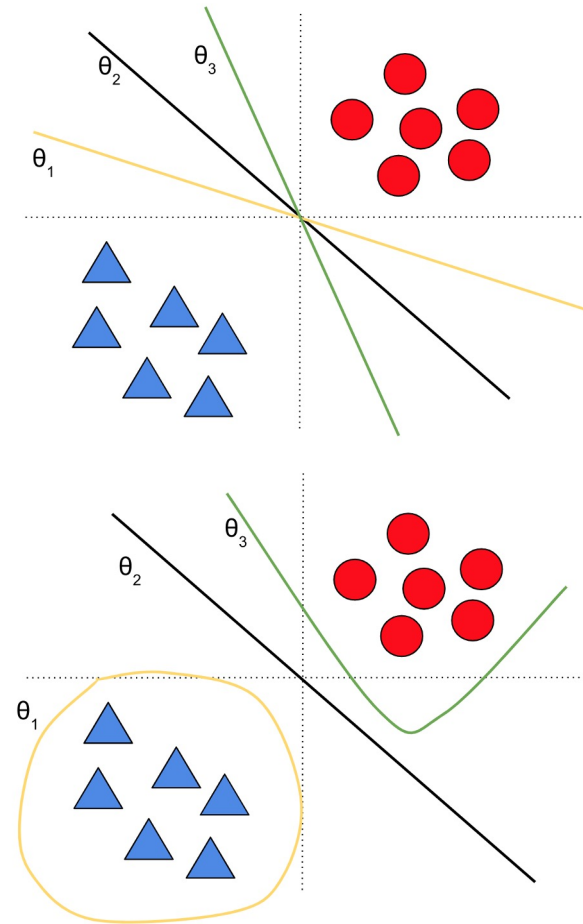
*Example images where model assigns >99.5% confidence.*



*Image source: "Deep Neural Networks are Easily Fooled: High Confidence Predictions for Unrecognizable Images" [Nguyen et al. 2014](#)*

## Sources of uncertainty: *Model uncertainty*

- Many models can fit the training data well
- Also known as *epistemic uncertainty*
- Model uncertainty is “*reducible*”
  - Vanishes in the limit of infinite data (subject to model identifiability)
- Models can be from same hypotheses class (e.g. *linear classifiers in top figure*) or belong to different hypotheses classes (bottom figure).





## Sources of uncertainty: *Data uncertainty*

- Labeling noise (ex: human disagreement)
- Measurement noise (ex: imprecise tools)
- *Missing* data (ex: partially observed features, unobserved confounders)
- Also known as *aleatoric uncertainty*
- Data uncertainty is “**irreducible\***”
  - Persists even in the limit of infinite data
  - \*Could be reduced with additional features/views

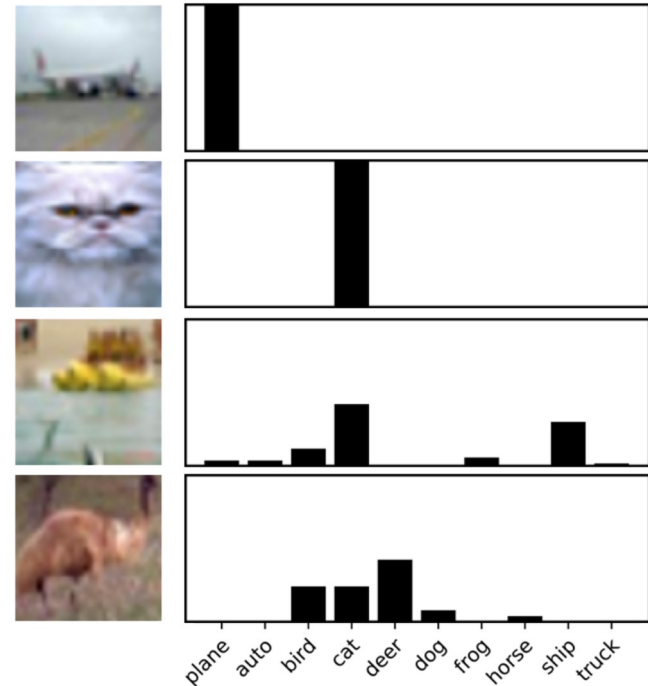
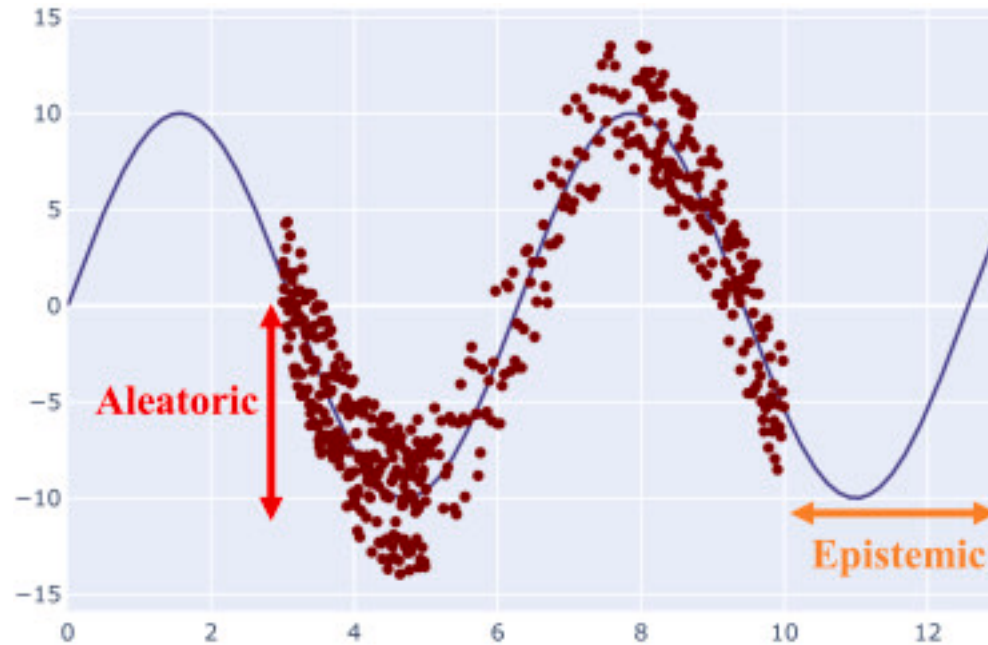


Image source: [Battleday et al. 2019](#) “Improving machine classification using human uncertainty measurements”

# Uncertainty estimation



Abdar, Moloud, et al. "A review of uncertainty quantification in deep learning: Techniques, applications and challenges." *Information Fusion* 76 (2021): 243-297.

# In addition to interpretability and explainability, trustworthiness is key

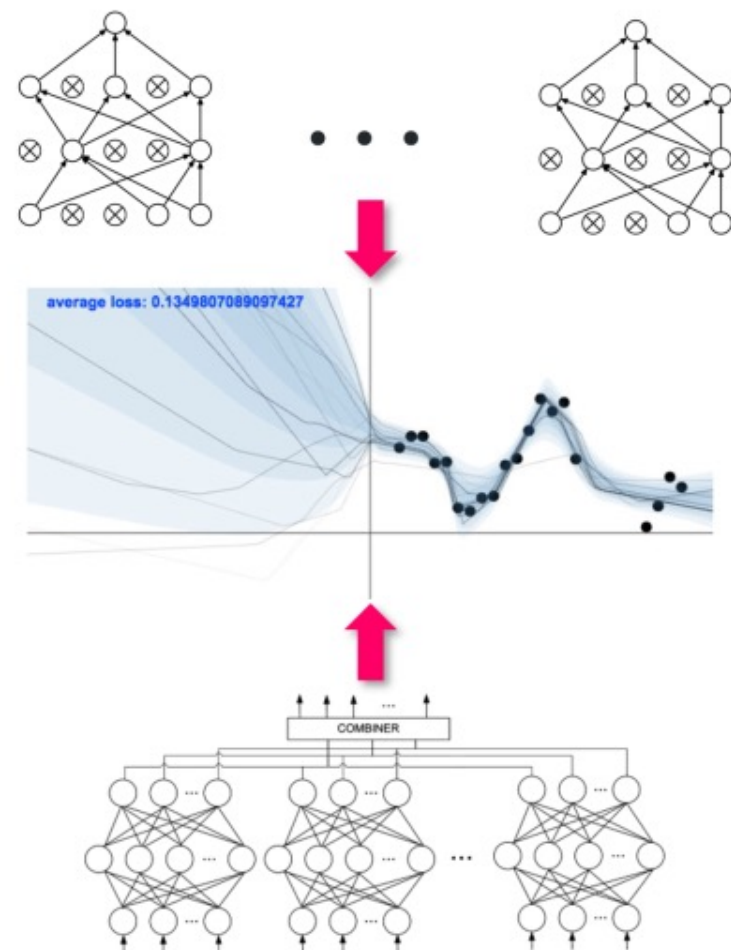
Bayesian approach

Monte Carlo dropout =  
variational inference  
[Gal & Ghahramani, 2015]

No post-hoc application  
No coverage guarantees...

Deep ensembles

Explicitly train many  
networks and assume the  
prediction is their average



# The National Strategy for AI

- The National Strategy for AI points out that Norway can become a leader in applying AI, particularly in sectors where the country already has a strong global position, such as energy, ocean industries and health.



# Völur

- “Making optimal utilization of resources and effective processes through the value chain is a continuous challenge. From slaughtering the optimal number of animals that are required by the demand of finished products, to executing the right production cuttings, processing recipes and manufacturing plans to deliver market demand. All without leading to overproduction of undesired goods and waste, non-optimal inventories, excess of purchasing costs, lower product quality and unnecessary high CO2 emissions.”



# eSmart Systems

- [eSmart Systems](#) is using artificial intelligence to make it easier to maintain the electricity grid.
- Traditionally, helicopters are used to detect failure in power lines after hurricane.
- *In collaboration with KONGSBERG, eSmart Systems aims towards fully autonomous flight.*



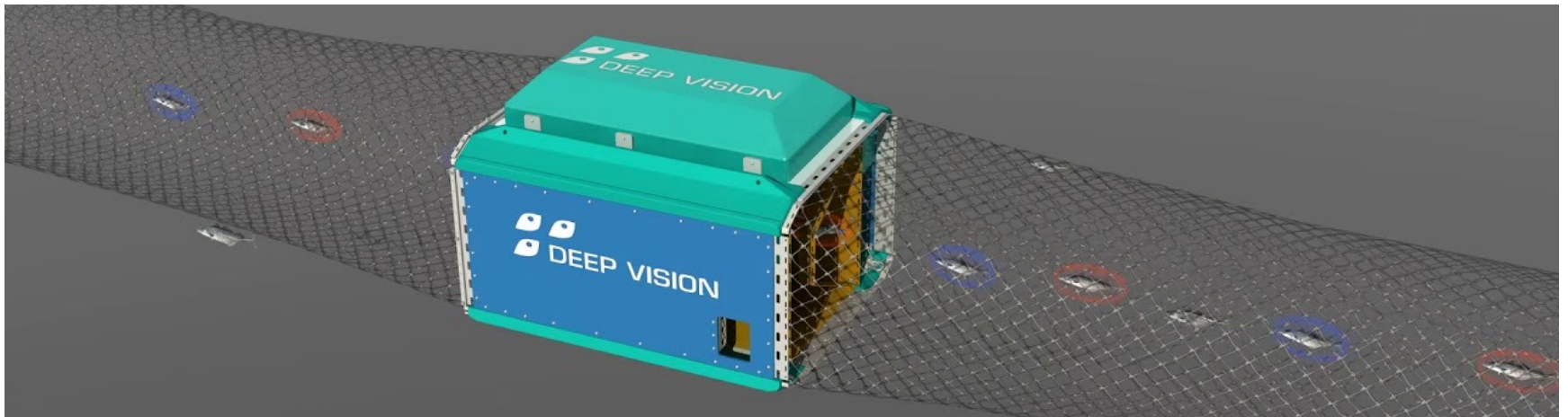


# AI in fisheries and aquaculture



# Scantrol

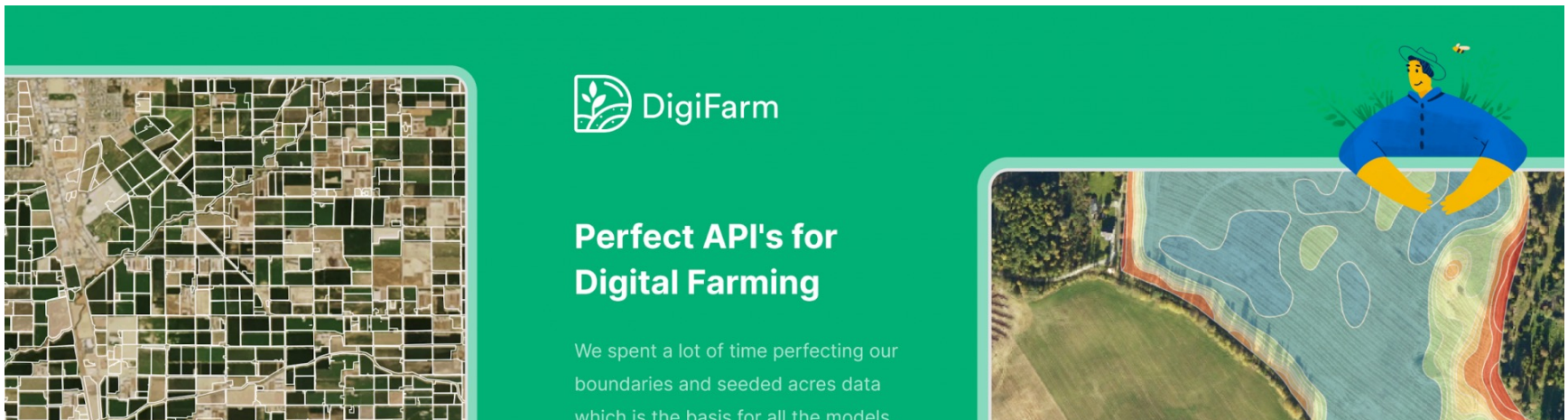
The Norwegian company [Scantrol Deep Vision](#) has developed a revolutionary, AI-based tool to help trawlers to catch the right fish. Using a subsea camera, the Deep Vision system identifies and measures fish under water – without bringing the catch onboard the vessel. This makes it easier to stop the trawl when the catch quota has been filled and to reduce bycatch.





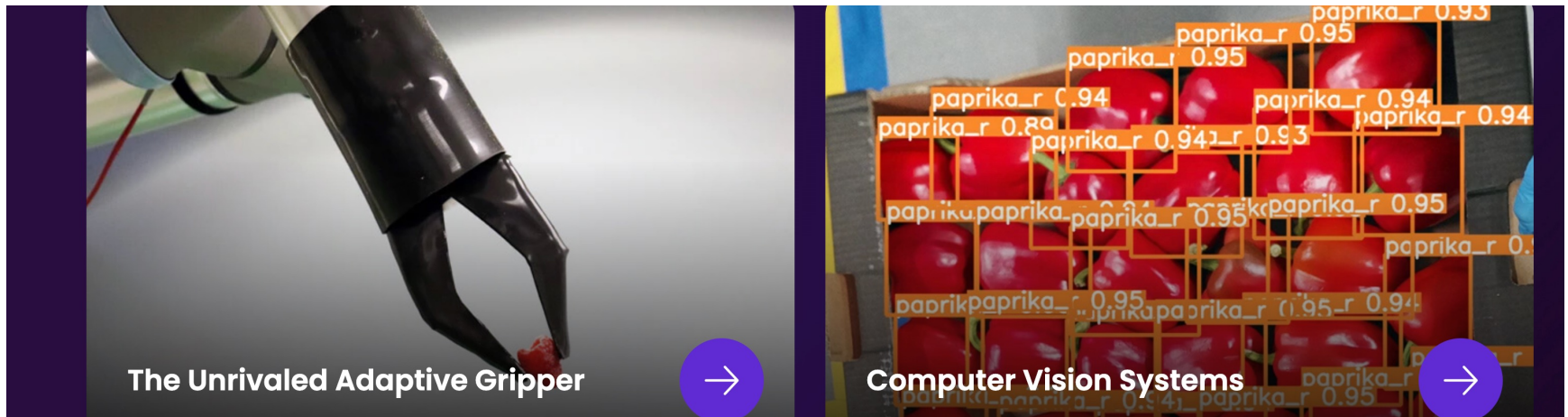
# DigiFarm

- **DigiFarm: Ag-Tech Startup Using AI for Accurate Field Boundaries**
- DigiFarm is an ag-tech startup that detects the world's most accurate field boundaries through using super-resolution satellite imagery. With its focus on agriculture and AI, the company is well-positioned to help farmers increase their yield and optimize their operations.



# The Human Touch Robotics

- All robotic grippers to date miss one key component to automate the food packing process: the human touch.
- Our core innovation is precisely that, a robotic gripper that perfectly adapts to the softness of the object it holds. Kind of like a Golden Retriever holding an egg in its mighty jaw without breaking the shell. Plus, it is food-agnostic and perfectly aligned with the latest health and safety regulations, making it ideal for handling food.









## **Sikt** – Norwegian Agency for Shared Services in Education and Research

- Sikt develops and delivers services for education and research that makes life easier for students and employees
- Sikt aims to ensure that everyone working in the education and research sector has access to secure, stable and comprehensive services

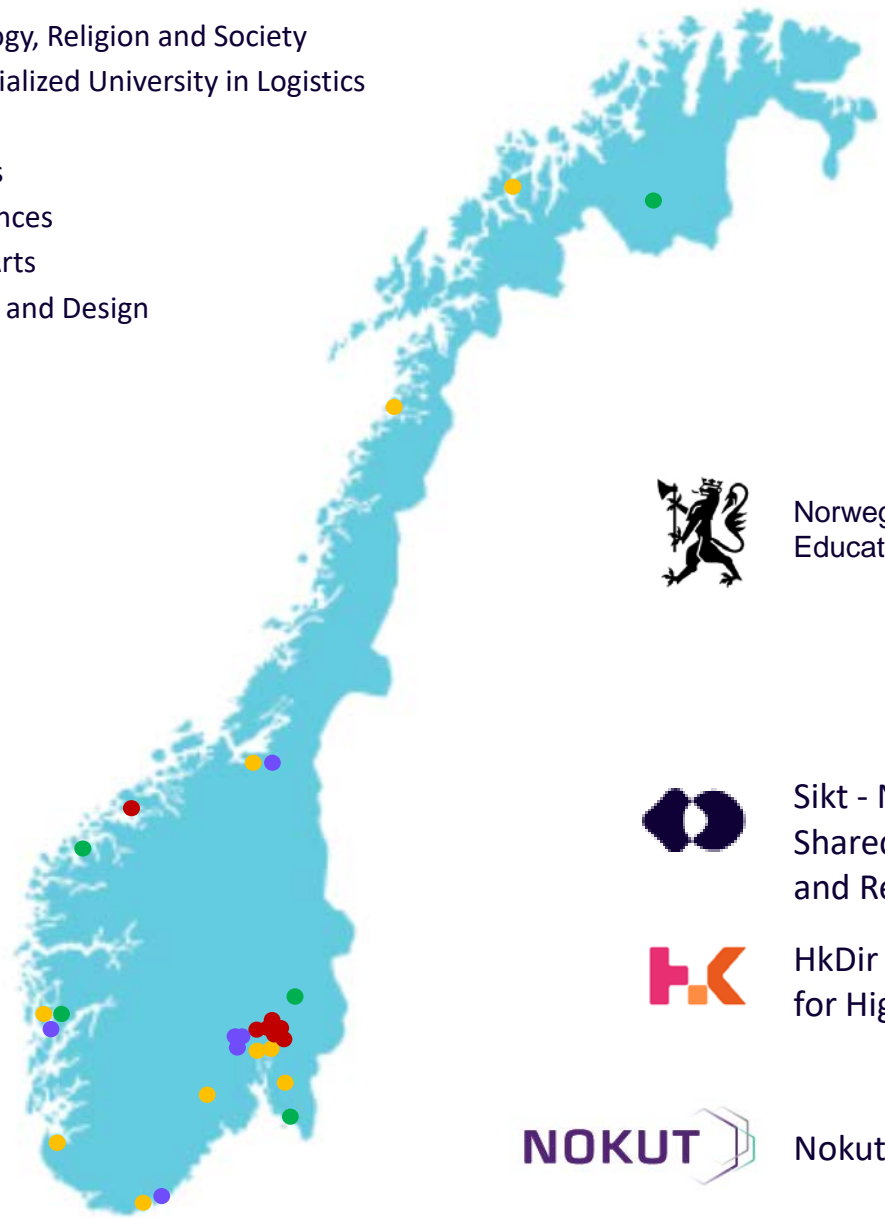


- **Universities**
  - Nord University
  - Norwegian University of Life Sciences
  - Norwegian University of Science and Technology
  - OsloMet
  - University of Agder
  - University of Bergen
  - University of Oslo
  - University of South-Eastern Norway
  - University of Stavanger
  - University of Tromsø

- **University colleges**
  - Inland Norway University of Applied Sciences
  - Sámi University of Applied Sciences
  - Volda University College
  - Western Norway University of Applied Sciences
  - Østfold University College

- **Private colleges**
  - Ansgar University College
  - Fjellhaug International University College
  - Kristiania University College
  - Lovisenberg Deaconal University College
  - NLA University College
  - Queen Maud University College of Early Childhood Education and more...

- **Specialized University Institutions**
  - BI Norwegian Business School
  - MF Norwegian School of Theology, Religion and Society
  - Molde University College - Specialized University in Logistics
  - Norwegian Academy of Music
  - Norwegian School of Economics
  - Norwegian School of Sport Sciences
  - Oslo National Academy of the Arts
  - The Oslo School of Architecture and Design
  - VID Specialized University



# Sikt - services

## Education and administrative services



## Research and knowledge resources



## Data and infrastructure



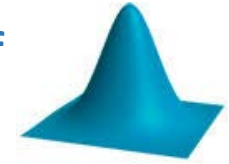
## Sikt – Infrastructure for Education

Services for the education sector

- Developed by Sikt or acquired through joint procurement
- Student Information
- Admission
- Diploma Portal / results from education
- Learning management systems
- Digital exam systems
- ...



GAUS – Recognition of foreign studies



NVB – Register for results Upper Sec School

RUST - Register for expelled students

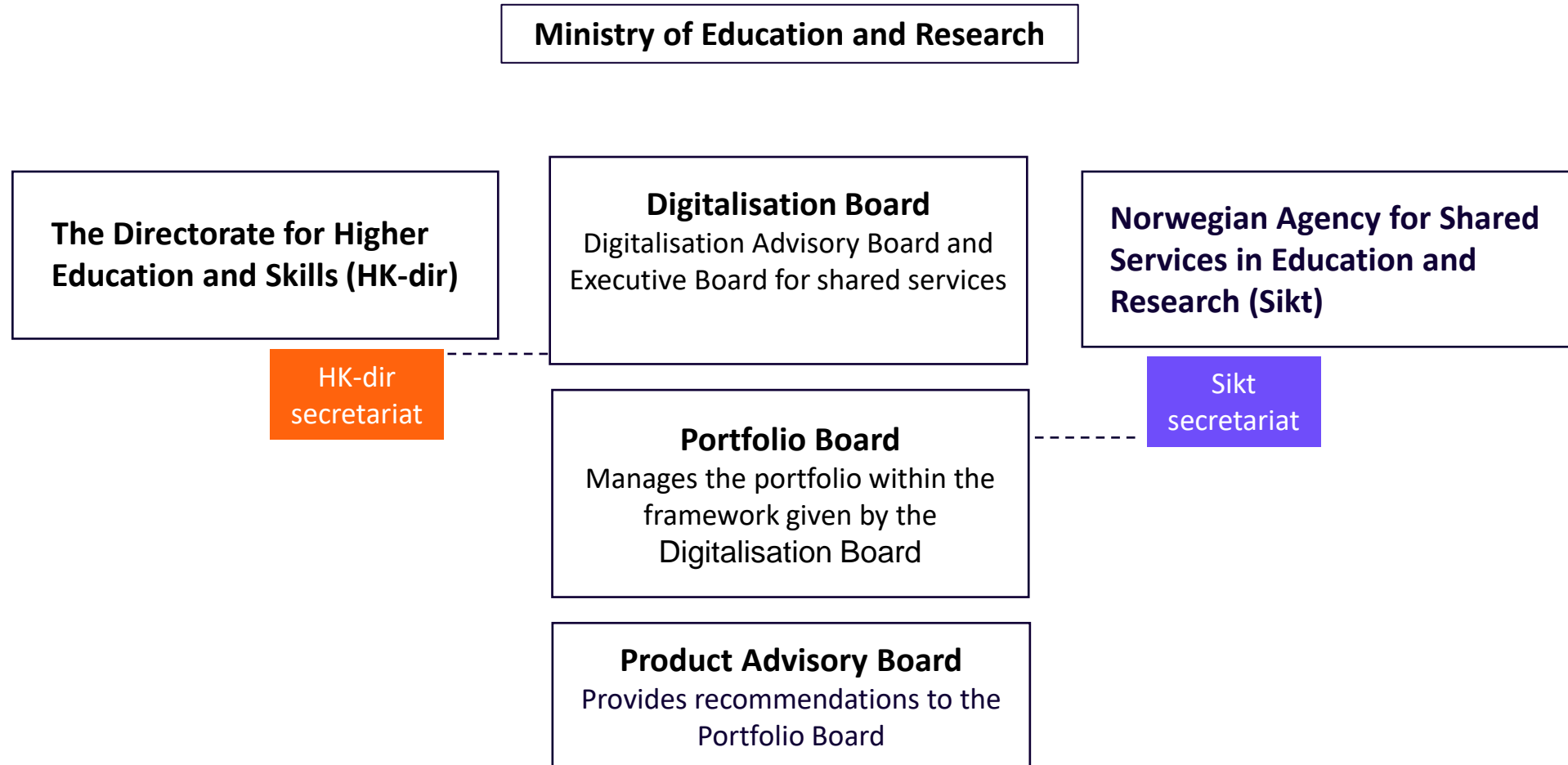
Leganto

OPENedX®





# Collaborative governance for Norwegian universities and university colleges

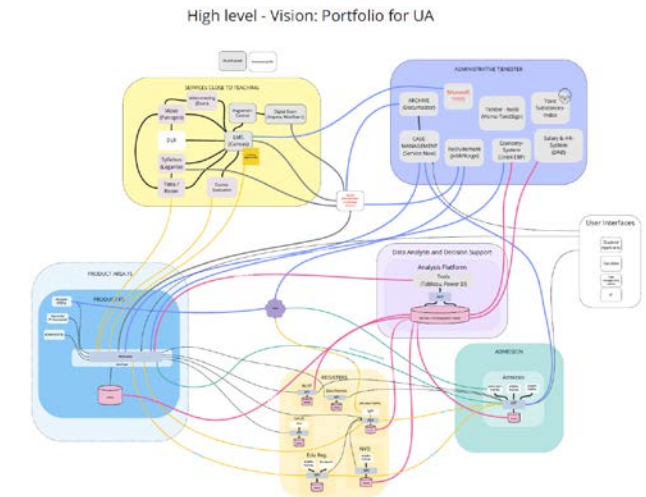


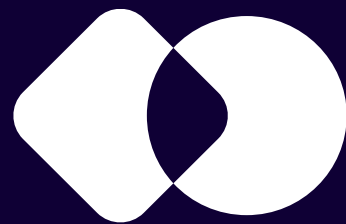
## Geir Magne Vangen

## Technical Director

Sikt, Division for education and administrative services

geir.vangen@sikt.no









# OsloMet as a digital university

Ketil Are Lund, CIO

OSLO METROPOLITAN UNIVERSITY  
STORBYUNIVERSITETET

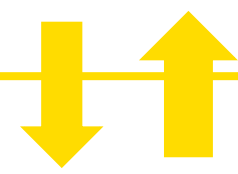




OsloMets  
**digital development**  
is based on an increasing  
demand for IT services  
and increased  
expectations from the  
government



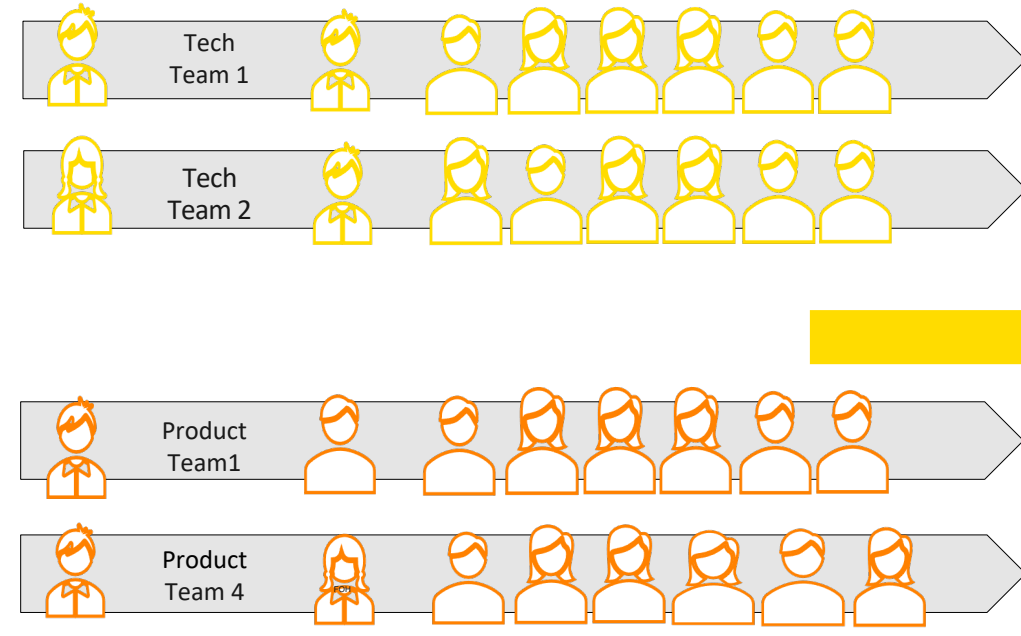
User representation:  
faculties, centres, administration  
and students



## Governance:

- Team governance
- Product (groups)
- Defined roles & responsibilities
- Enterprise architecture
- Security and risk mgmt.

Business Continuity Management  
(BCM)

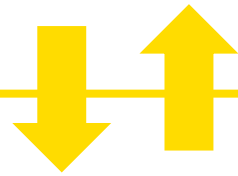
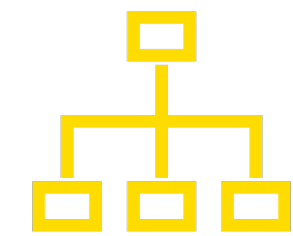


Service  
Catalogue



End Users  
Students,  
employees and  
external

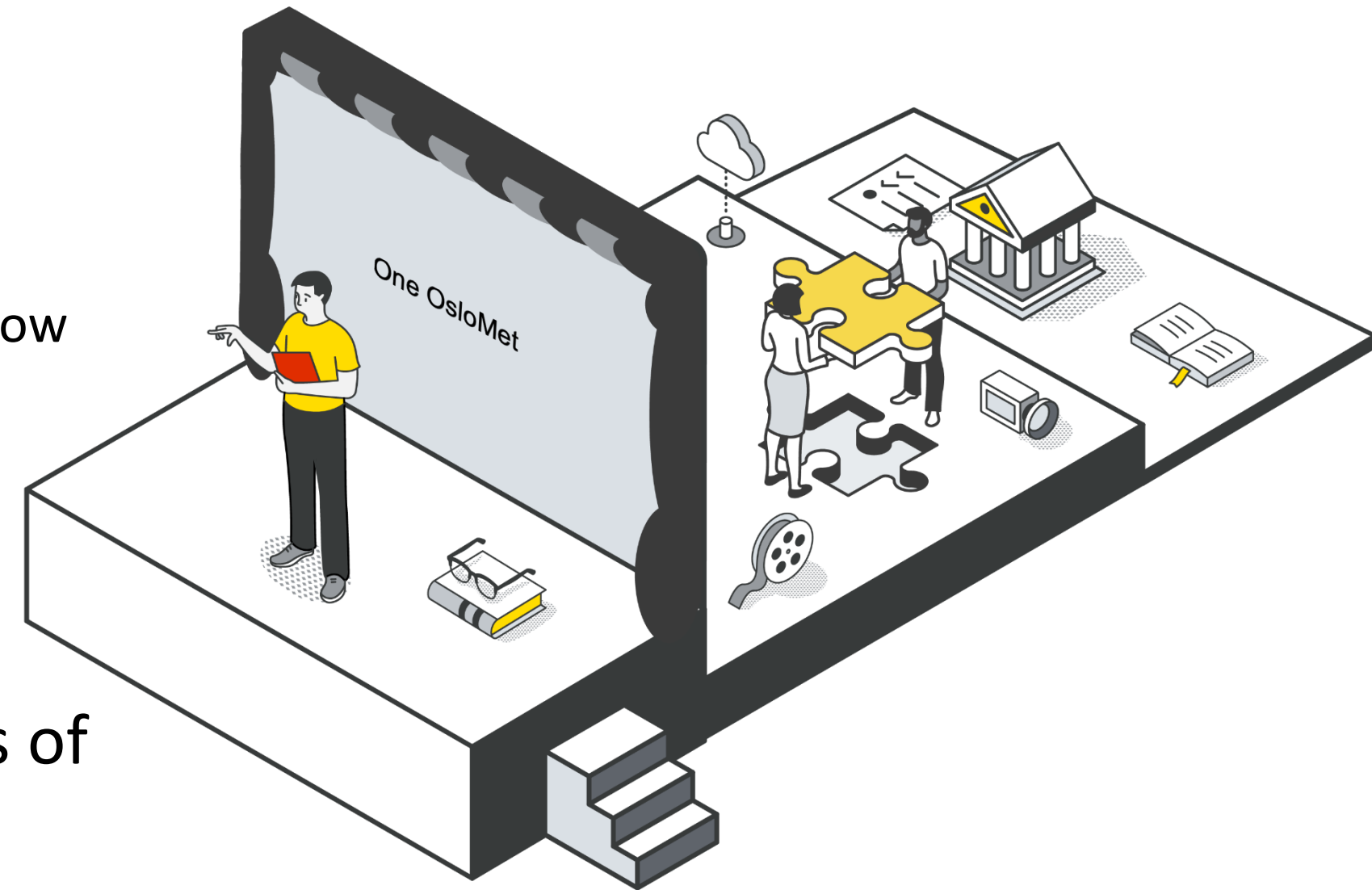
Development resources



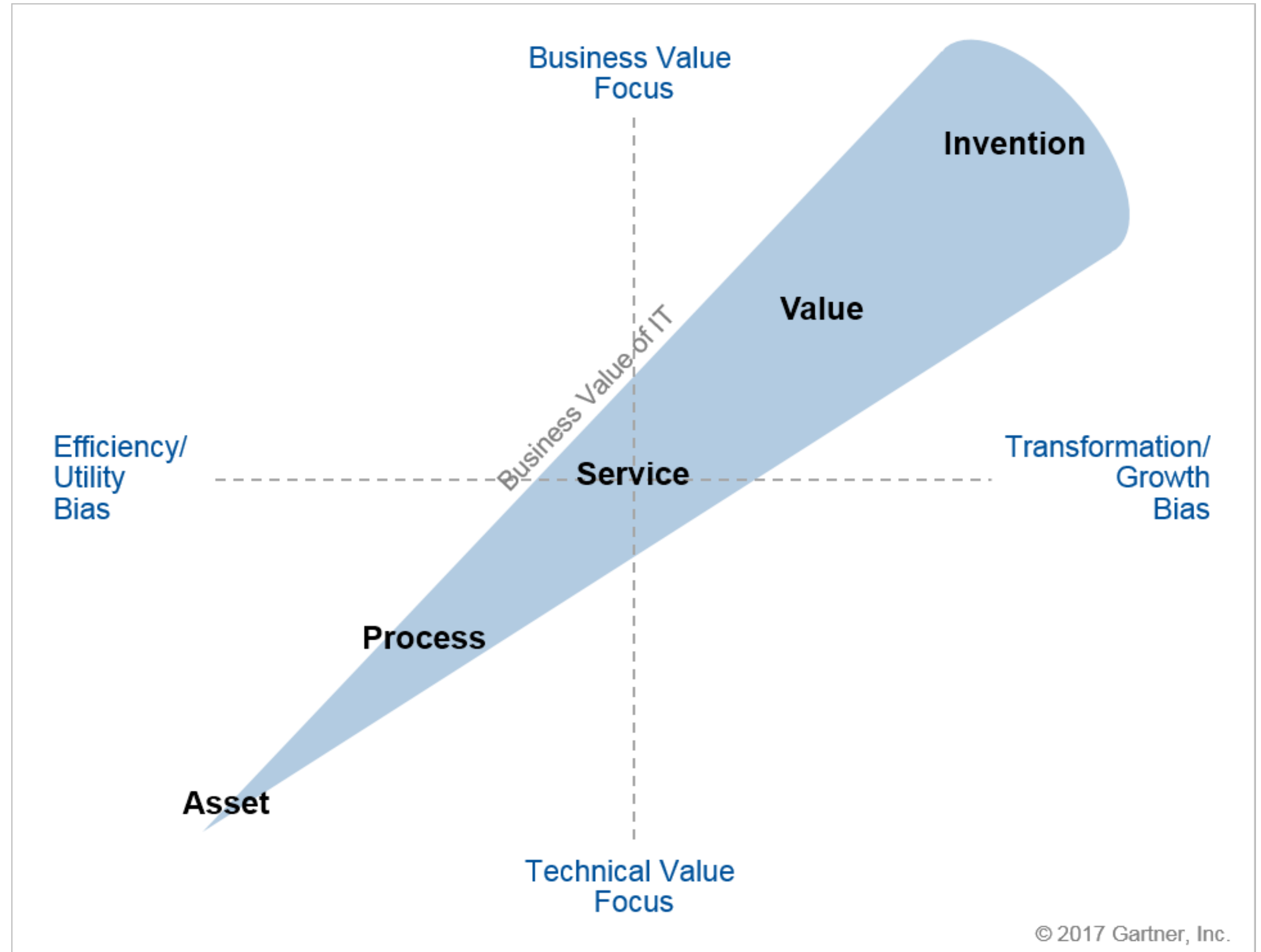
# Service as a platform

- Users (students, employees & externals) in focus
- Develop and improve (continuously) services using ServiceNow
- Cooperate across the whole sector, government entities and commercial markets
- Ensure compliance

This will challenge the whole university in terms of business models, organizational development, investment and competency



# The Gartner Five Operating Model Patterns



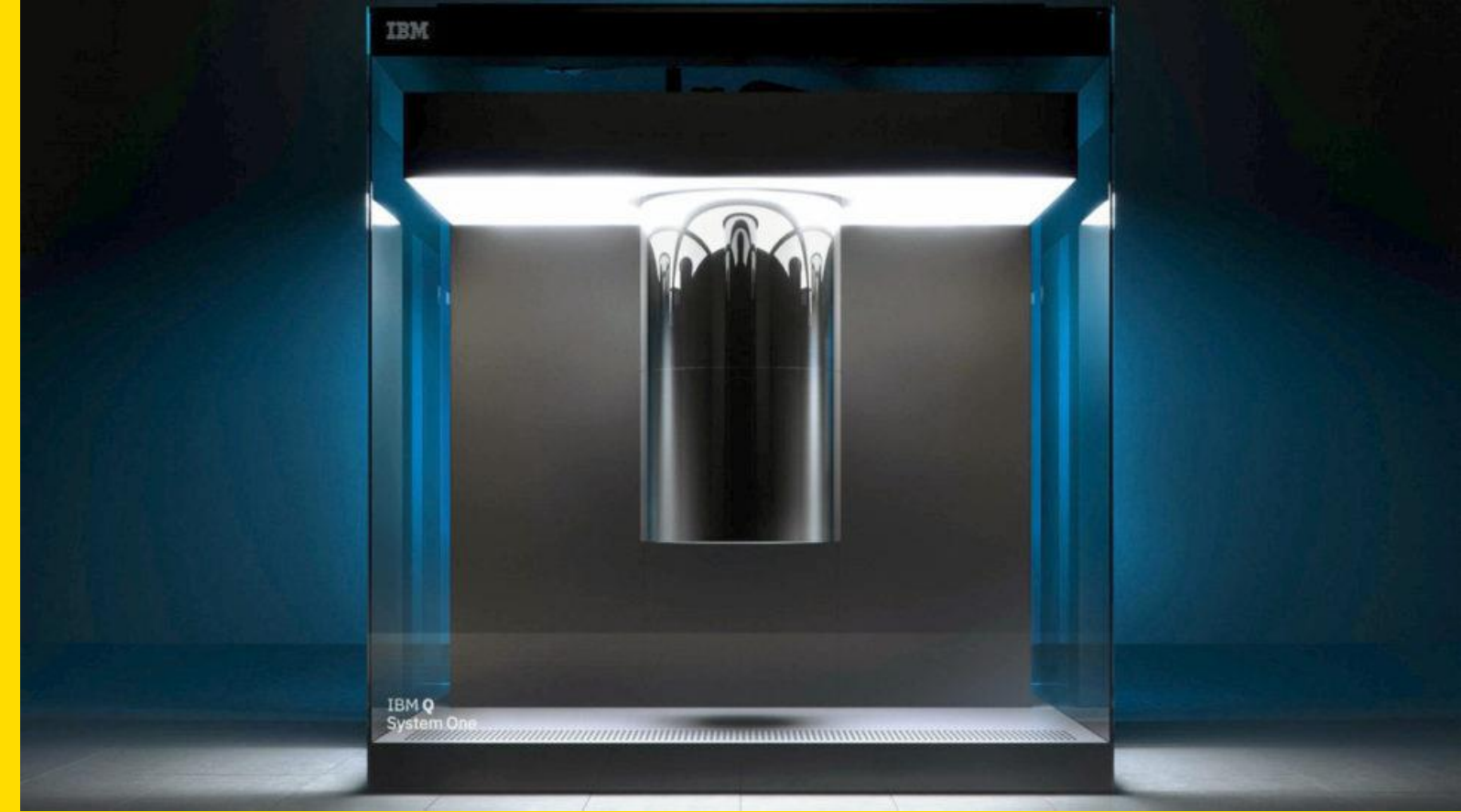




THE SECRET OF DIGITALIZATION IS  
ANALOG



OSLOMET



# Brief intro to Quantum Computing

Sergiy Denysov

OSLO METROPOLITAN UNIVERSITY  
STORBYUNIVERSITETET



The OsloMet Quantum Hub

OSLOMET



# Brief intro to Quantum Computing at OsloMet

Sergiy Denysov

OSLO METROPOLITAN UNIVERSITY  
STORBYUNIVERSITETET



The OsloMet Quantum Hub



# Towards a Norwegian Quantum Computing Strategy

Norway's first, comprehensive, open workshop dedicated to QC strategies.  
Featuring strategic initiatives from several European countries. Come, join us!

**Held in Oslo and streamed live on November 7th – 8th, 2022.**

## The need for a Norwegian QC strategy

The international footprint of Quantum Computing (QC) is growing, with new & planned infrastructures around the globe. Meanwhile, leaders in education, research and industry are paving the way for greater access to QC.

QC holds enormous potential for accelerating important parts of computationally demanding workflows. At the same time, this unprecedented computational power brings with it tough challenges, in particular concerning security and privacy.

<https://www.qcnorway.no> te its vast potential, the national strategies and policies addressing QC,

### How are leaders in quantum strategising for both the game-changing potential and known challenges?

To learn from those at the forefront, we've gathered an international group of speakers with strategic experience in QC and the underlying science and technology for a workshop. Presentations and discussions will address both the high potential of QC and the challenges that this technology brings along. We believe open sharing of current findings and approaches will be a strong foundation for the Norwegian QC strategy needed now.





Ruter#

Industry  
Transportation

[ruter.no/](#)



Contact →

# Are you a student and familiar with Quantum AI?

Expires:	09.03.2022
Education level:	Started bachelor/master (1.-3. yr) Started master (4.-5. yr)
Field of study:	Computer Science and Information Technology
Type:	Part-time work Summer work
Work place:	Queen's Gate 40
Responsibilities:	Analytics, Computing and Reporting IT – Development and Design
County:	Oslo

How to apply

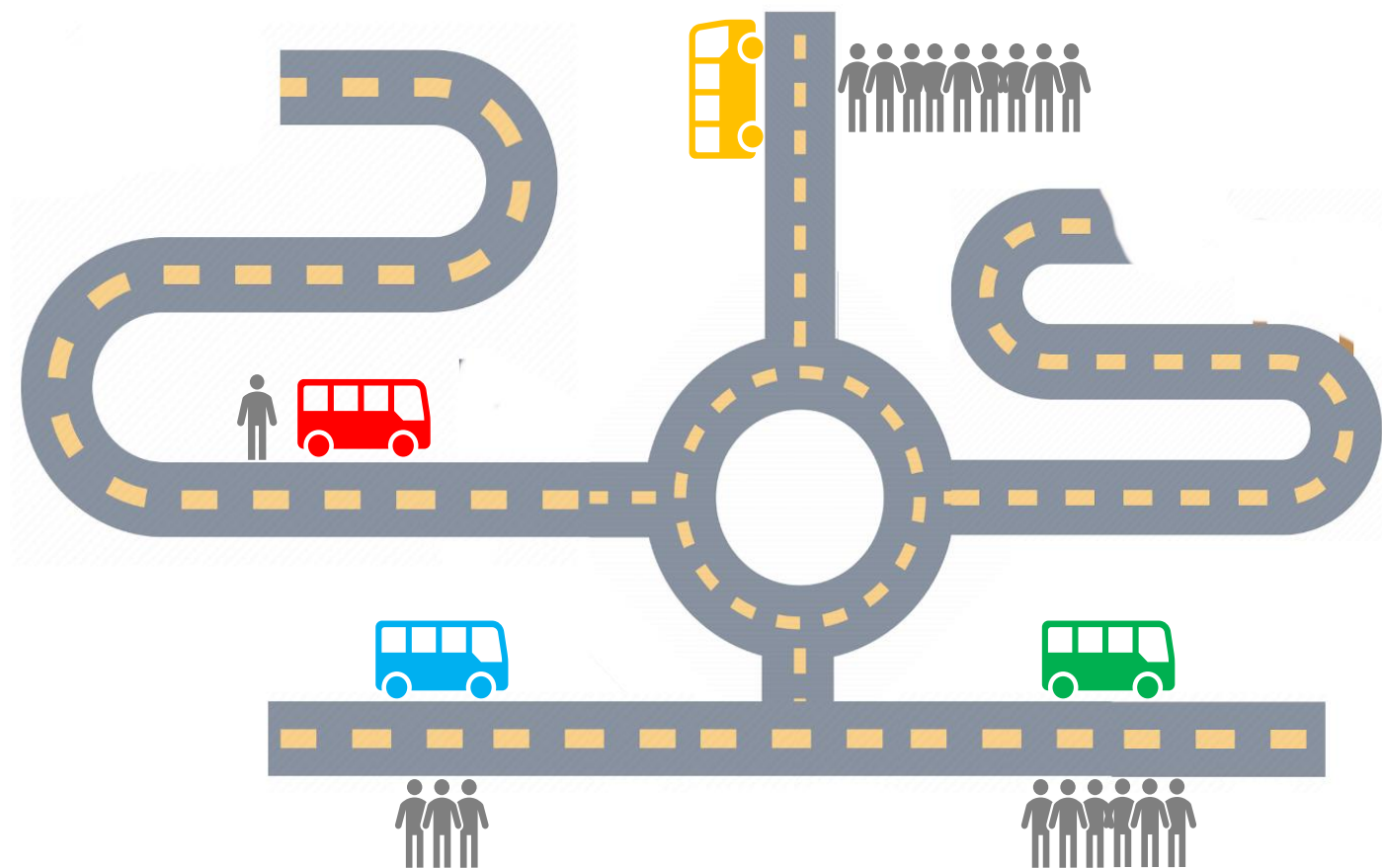
We have AI, data and access to Quantum computers and we need your help to use this in Ruter. Join Ruter's AI lab as a Quantum AI student employee! **The mobility services of the future are created through innovation. Routes must offer sustainable freedom of movement for all residents of Oslo and parts of Viken. Data is the fuel that drives this development. Artificial intelligence (and subsequently Quantum AI) is central to transforming digital services to become more intelligent.**

Quantum AI is an emerging disruptive technology that combines the advantages of Quantum Computing and AI. Now it is very important to find out the potential of this technology as a tool to solve practical everyday problems

## Capacity prediction with Quantum AI



Sebastian Testanière Overskott  
, **OsloMet**, MSc student



- A real-life use case
- Implementation of quantum AI algorithm (*Qboost*) on *D-Wave* annealer (5000+qubits)
- Training the algorithm with an actual database
- Benchmarking and comparative analysis of the performance

## Quantum Hardware Technologies

### Quantum annealers

Quantum annealing uses a physical process to find a low energy configuration that encodes the solution of an optimization problem. Amazon Braket provides access to quantum annealing technology based on superconducting qubits from D-Wave.

[Learn more about quantum annealers »](#)

### Gate-based superconducting processors

Superconducting qubits are built with superconducting electric circuits operating at cryogenic temperature. Amazon

### Gate-based ion-trap processors

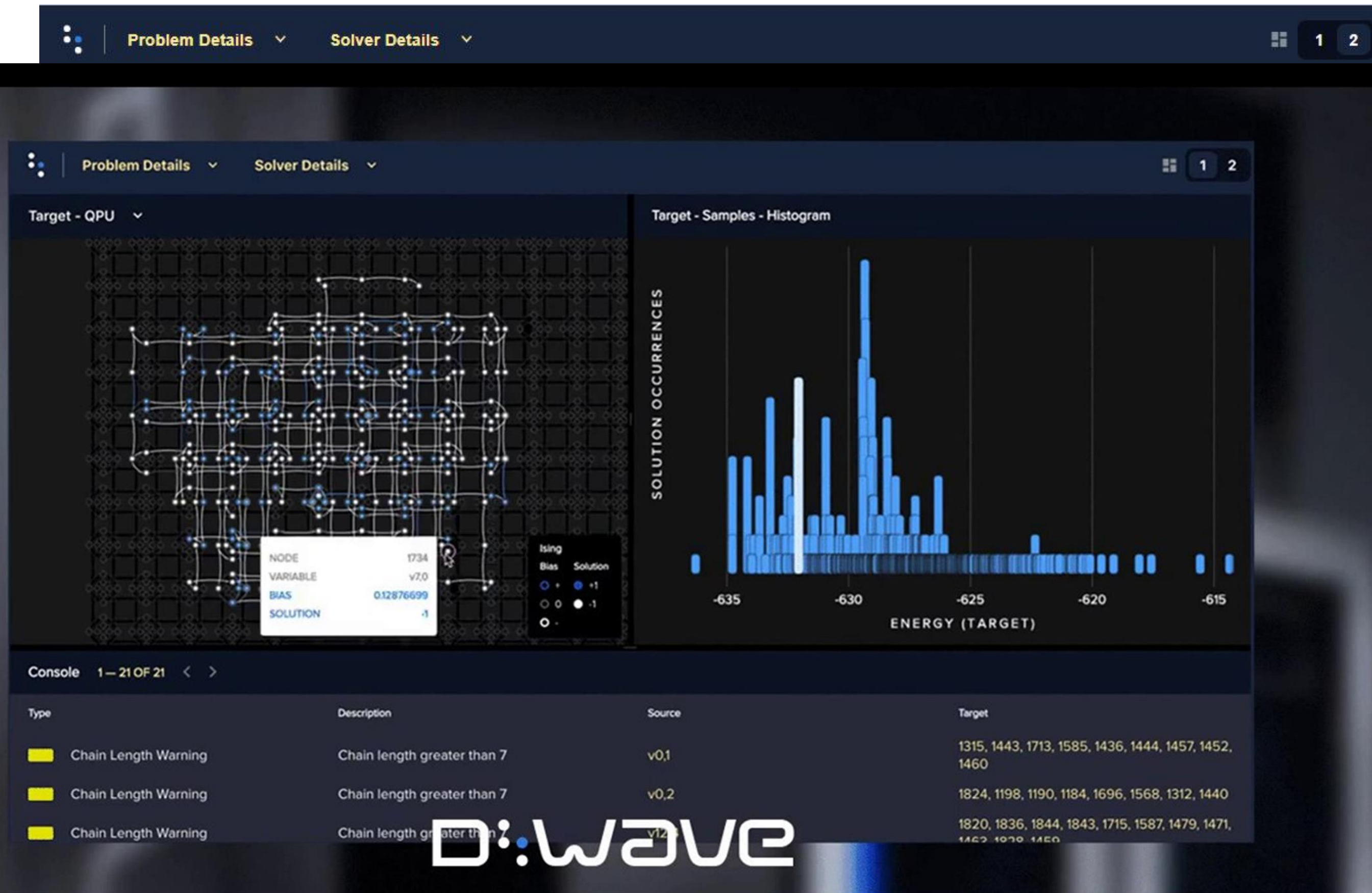
Trapped-ion quantum computers implement qubits using electronic states of charged atoms called ions. The ions are confined and suspended in free space using electromagnetic fields. Amazon Braket provides access to ion-trap quantum computers from IonQ.

[Learn more about gate-based ion-trap processors »](#)

### Gate-based photonic quantum computers

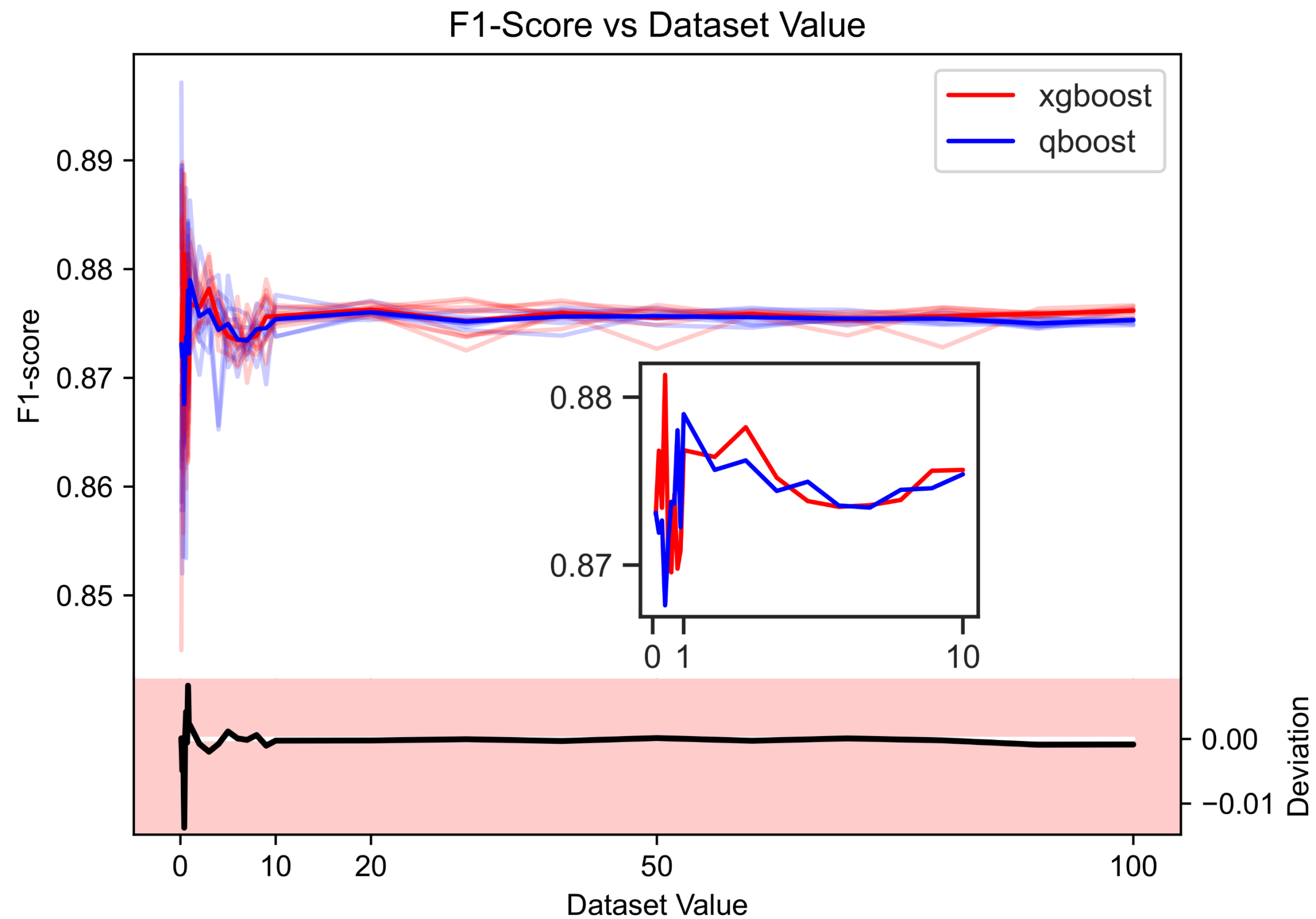
Photonic quantum computers utilize quantum light sources that emit squeezed-light pulses, with qubit-equivalents that

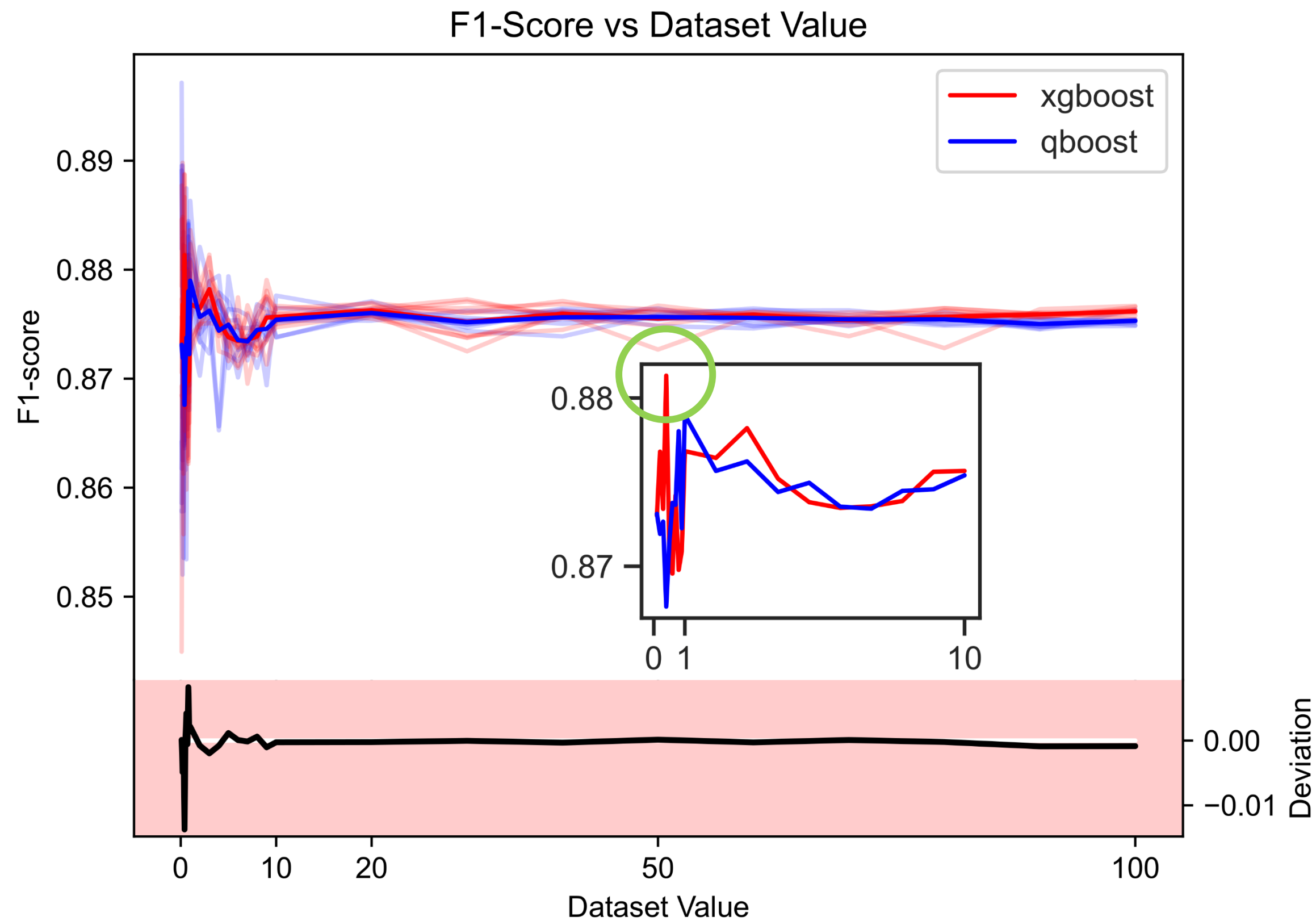






```
1  # Copyright 2019 D-Wave Systems Inc.
2  #
3  # Licensed under the Apache License, Version 2.0 (the "License");
4  # you may not use this file except in compliance with the License.
5  # You may obtain a copy of the License at
6  #
7  # http://www.apache.org/licenses/LICENSE-2.0
8  #
9  # Unless required by applicable law or agreed to in writing, software
10 # distributed under the License is distributed on an "AS IS" BASIS,
11 # WITHOUT WARRANTIES OR CONDITIONS OF ANY KIND, either express or implied.
12 # See the License for the specific language governing permissions and
13 # limitations under the License.
14
15 from __future__ import print_function
16
17 from dwave.system.composites import EmbeddingComposite
18 from dwave.system.samplers import DWaveSampler
19
20 from job_shop_scheduler import get_jss_bqm
21
22 # Construct a BQM for the jobs
23 jobs = {"cupcakes": [("mixer", 2), ("oven", 1)],
24         "smoothie": [("mixer", 1)],
25         "lasagna": [("oven", 2)]}
26 max_time = 4 # Upperbound on how long the schedule can be; 4 is arbitrary
27 bqm = get_jss_bqm(jobs, max_time)
28
29 # Submit BQM
30 # Note: may need to tweak the chain strength and the number of reads
31 sampler = EmbeddingComposite(DWaveSampler(solver={'qpu': True}))
32 sampleset = sampler.sample(bqm, chain_strength=2, num_reads=1000)
33
34 # Grab solution
35 solution = sampleset.first.sample
36
37 # Visualize solution
38 # Note0: we are making the solution simpler to interpret by restructuring it
39 # into the following format:
40 #   task_times = {"job": [start_time_for_task0, start_time_for_task1, ..],
41 #                 "other_job": [start_time_for_task0, ..]
42 #                 ..}
43 #
44 # Note1: each node in our BQM is labelled as "<job><task_index><time>".
45 # For example, the node "cupcakes 1.2" refers to job 'cupcakes', its 1st task
```





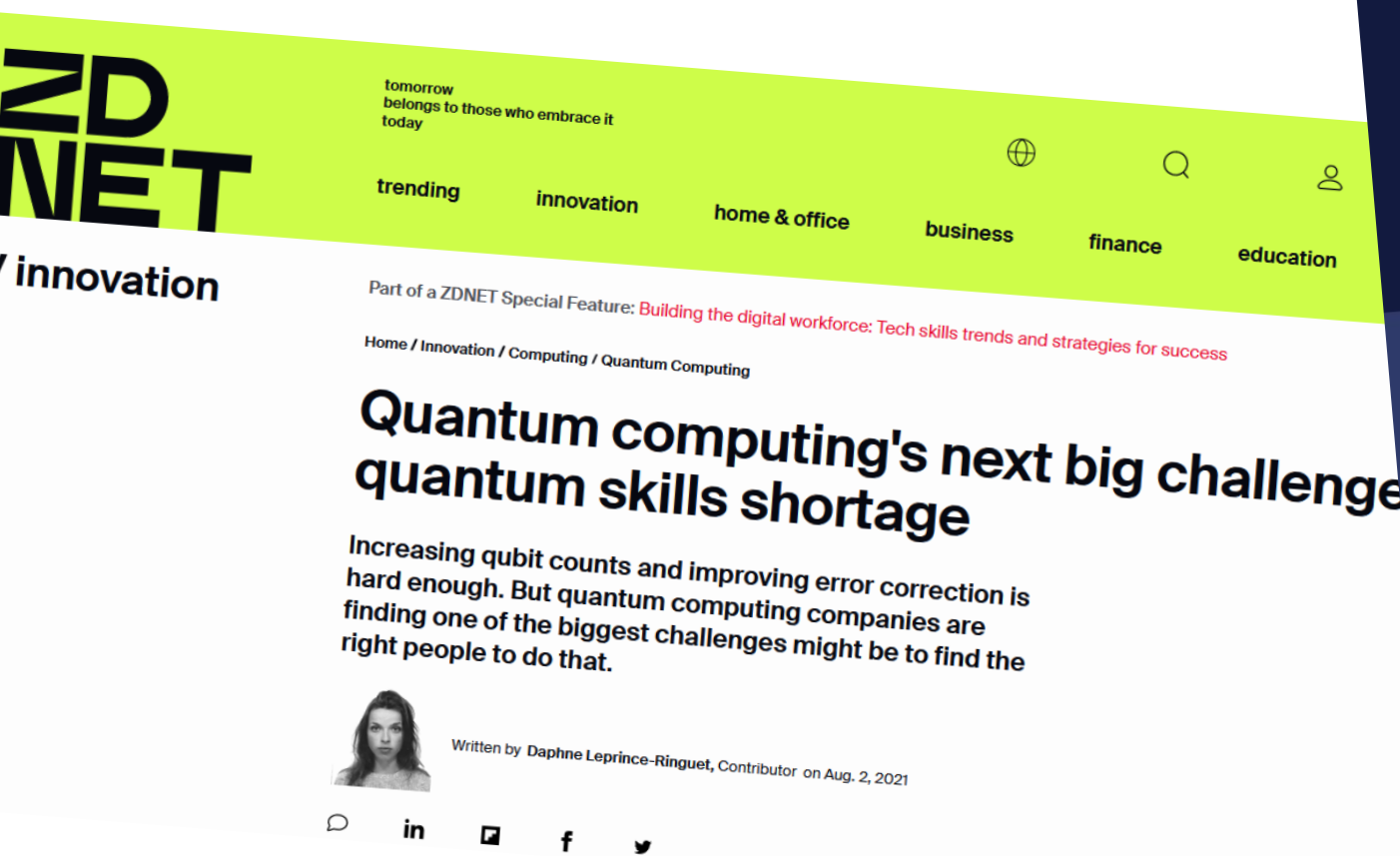




# QC expertise & literacy

We see a need for educating our **Computer Science and IT students** within this emerging technology because

We believe this will give our students a substantial advantage in the job market; the demand already exceeds the supply when it comes to **quantum literate** computer science professionals.





# Quantum Computing for future IT experts

## Our approach:

- QC can be taught to students with no prior knowledge of quantum physics
- The corresponding course would be a short-cut for IT/CS students, by leading them directly into the QC realm
- The course should incorporate coding and execution of programs on the current QC prototypes (e.g., on the cloud-accessible IBM Quantum platform) and our two QCs.

# Quantum Computing as an CS & IT subject

## ACIT4321 Quantum Information Technology

Course description

**Course name in Norwegian**

Quantum Information Technology

**Study programme**

Master's Degree  
Programme in Applied  
Computer and Information  
Technology

**Weight**

10 ECTS

**Year of study**

2021/2022

**Curriculum**

FALL 2021

**Schedule**

2021

**Programme description**

Master's Degree  
Programme in Applied  
Computer and Information  
Technology

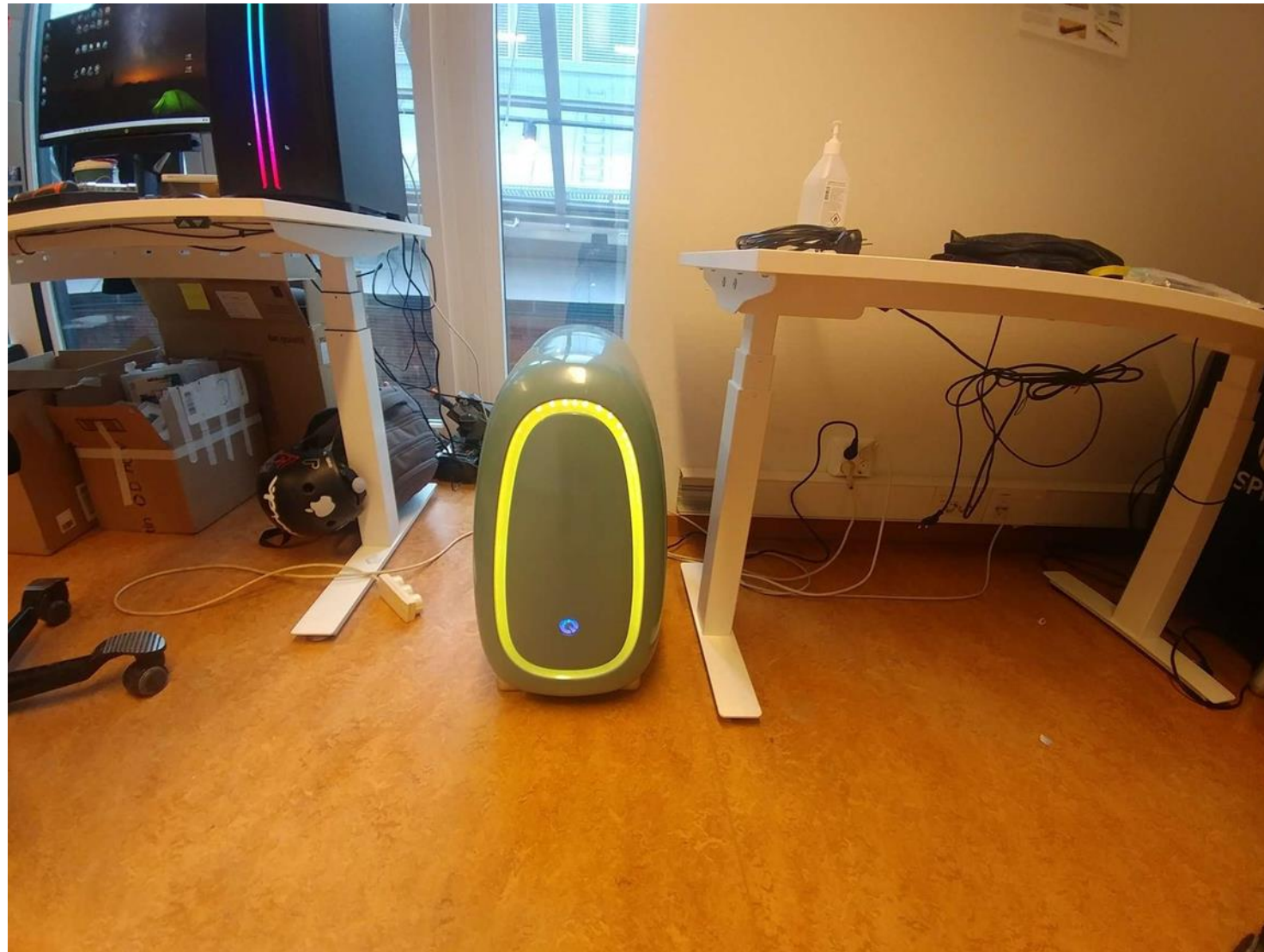
**Course history**

2021 / 2022



Introduction

# Our quantum computers



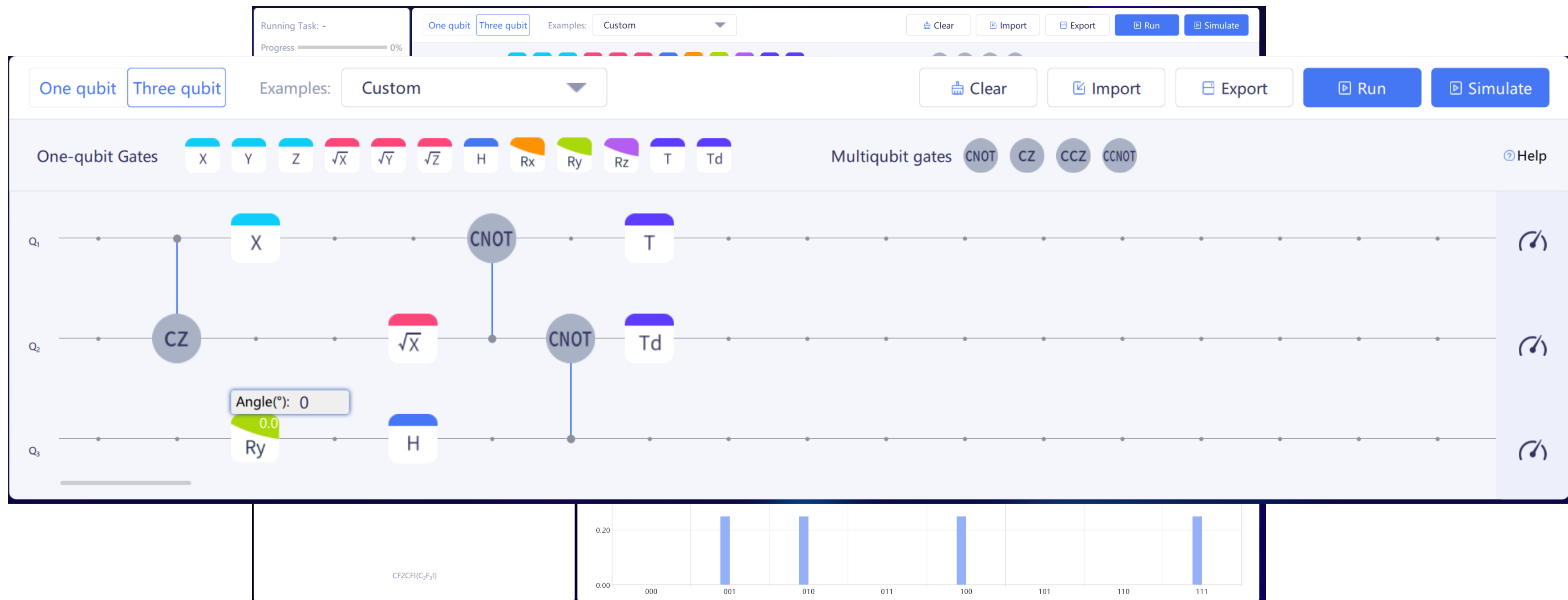


# Our quantum computers





# Our quantum computers



**OsloMet's Quantum Hub:** The QH is a virtual center for quantum computing in OsloMet/Oslo/Norway: bridging the gap between academia, industry, public sector, and the general public. The activities in the hub will focus on education and public awareness, as well as serving as an incubator for collaborations

- a meeting place for academia, industry, and media to discuss, advance, and popularize QC in the societal context.
- development of a new education program on QC across disciplines.
- a platform to organize thematic workshops and facilitate interaction with other research institutions in Norway and internationally.

The main goal of NordSTAR is to develop AI tools, which embed all key aspects related with trustworthiness and sustainability. To do this the centre has established five research areas:

+

**Security, safety and reliability**

+

**Human factors in AI**

+

**Quantum AI**

+

**Biologically-inspired computational systems**

+

**Understandable and explainable models**



*Pedro Lind, Prof. , OsloMet  
Leader of NordSTAR*



*Anis Yazidi, Prof. , OsloMet  
Leader of NordSTAR*

## Cooperation in research & education



Are Magnus Bruaset, Research Director,  
Software Engineering and HPC

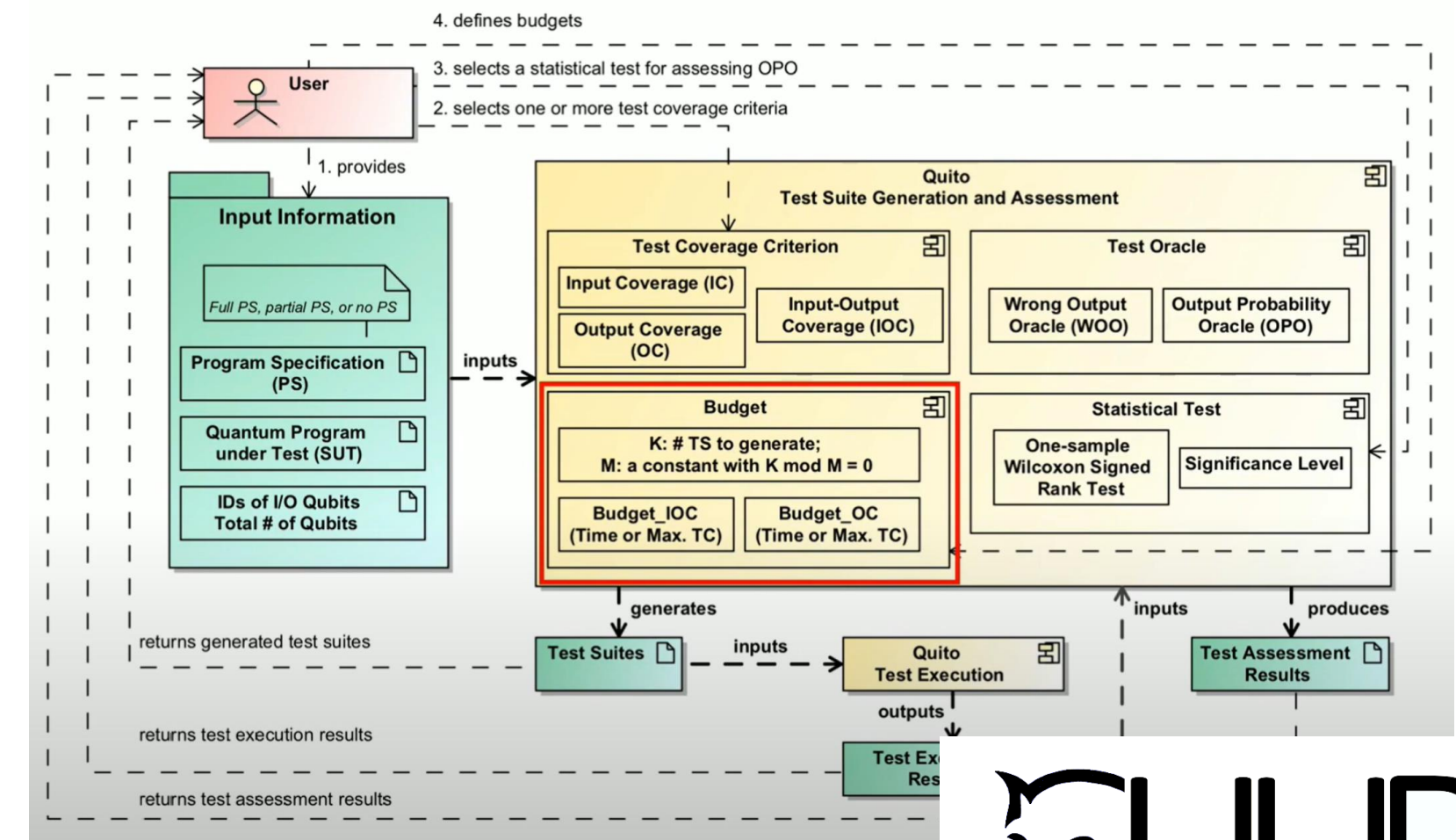


Shaukat Ali, Head of Department,  
Engineering Complex  
Software Systems



Tao Yue, Chief Scientist,  
Engineering Complex  
Software Systems

- Joint effort to push forward QC agenda in Norway
- *Shaukat Ali* is Professor II (Adjunct Professor) at OsloMet (supervision of MSc students and contribution to our QIT course and outreach activity)
- Collaboration in research (QC software)





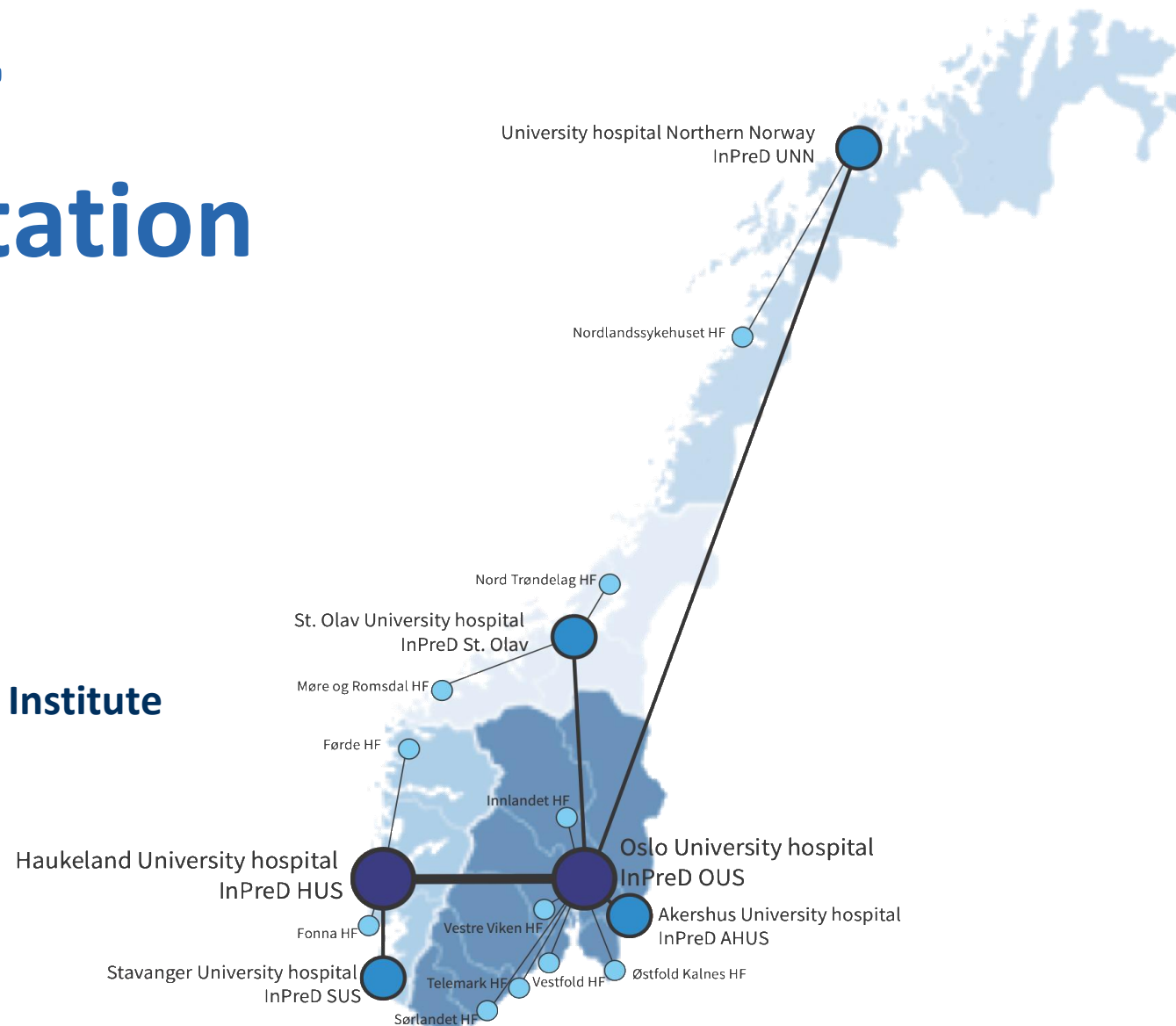
## Strategies:

- Popularize but not trivialize
- Increase level of quantum literacy
- Maintain – and increase – level of trust in QC

# The precision cancer medicine implementation initiative in Norway

**Hege Russnes, Prof., MD, PhD**  
Dept. of pathology and dept. of cancer genetics, Institute  
for cancer research  
Oslo University Hospital, Norway

**2023 Cisco Higher Education Study Tour**  
**31.05.2023**



# How to implement precision medicine for cancer in Norway?

Public health care – equal access to diagnostic service and clinical care

For precision medicine in cancer, key components are

- Interaction between research – diagnostics – clinical care
- Clinical trials
- Molecular testing
- Infrastructures:
  - Competence
  - IT
  - Advanced/expensive technology

# Key establishment - 1

## National Competence Network for Personalised medicine – Precision medicine NorPreM

**Focus on standardisation, harmonisation and equal access to PM directed diagnostics and care (2019-)**

- **Steering group:** the 4 CMO's at the regional health trusts
- **Disease agnostic** (cancer, rare disease, microbiology/infectious disease ++)
- **Part of the public specialist health care system**
- **Four regional networks** and multiple subnetworks
- Close interaction with the health authorities (Directory of Health and Directory of eHealth)



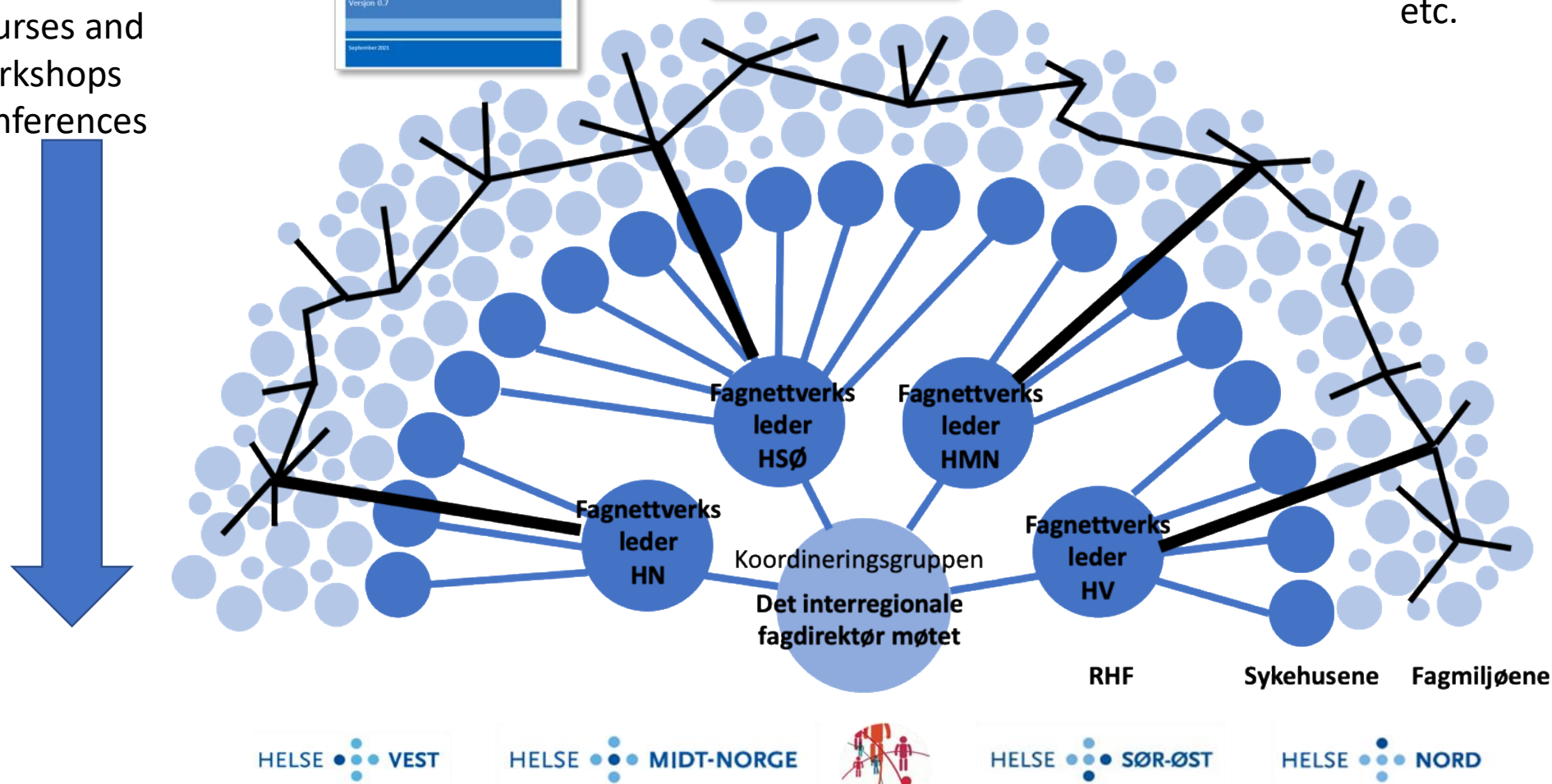


## NorPreM projects:

- Status reports, recommendations etc.
- Implementation: protocols, ring-tests etc.
- Courses and workshops
- Conferences

## CMO's at the four Regional Health Trusts:

Ask for implementation plans, advices, status reports etc.







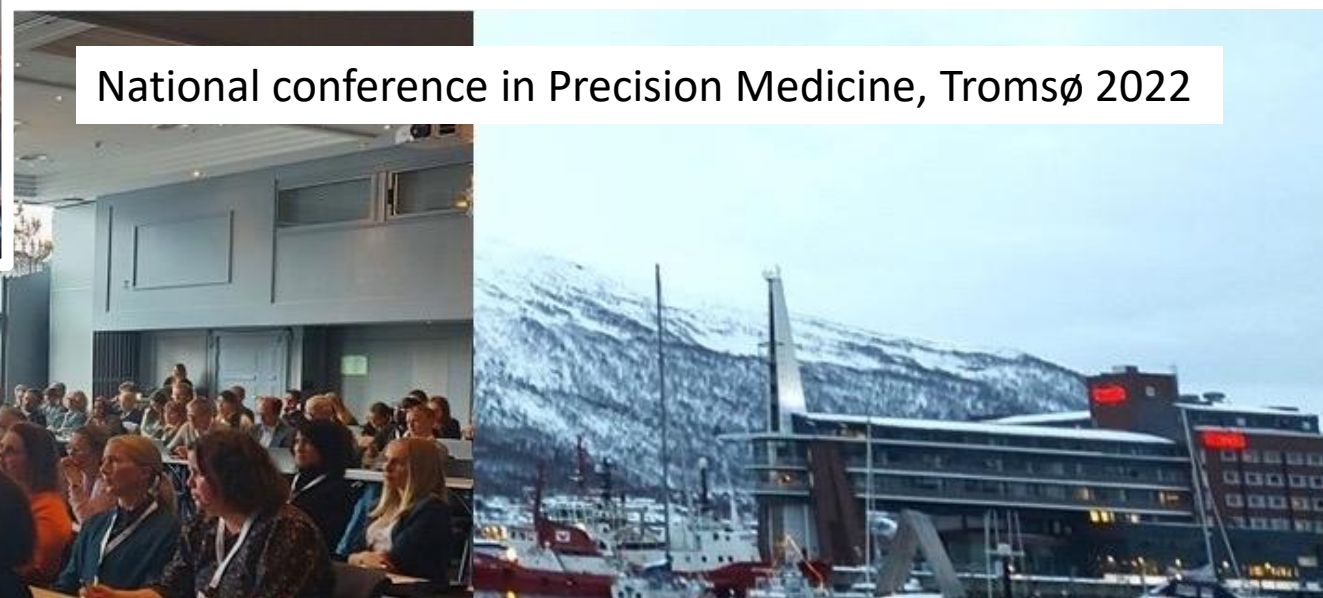
Regional meeting Northern Norway



Bioinformatics for pathologist



National NorPreM network for NGS analysis in cancer



National conference in Precision Medicine, Tromsø 2022



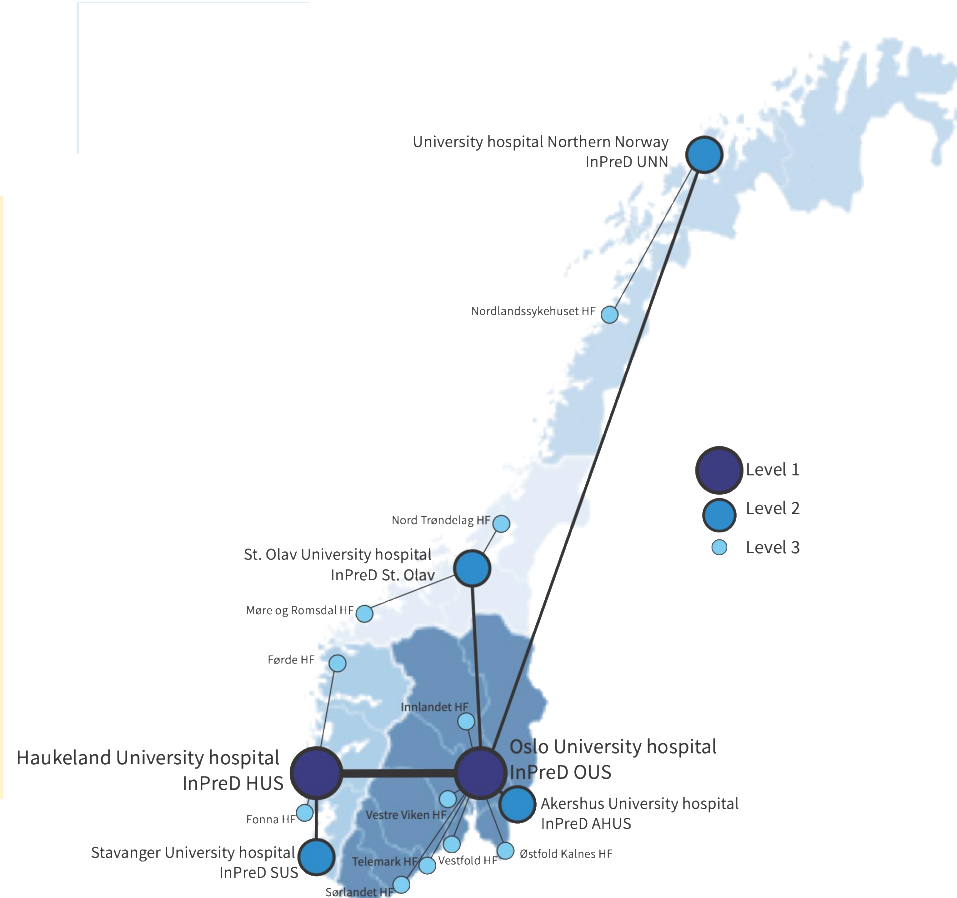
# Key establishment - 2

## National Infrastructure for Precision Diagnostics – cancer



**Aim:** *Equal access to expanded molecular testing – and access to experimental treatment for cancer patients*

*National competence building – **bridging research and diagnostics***



**The six pathology departments at the university hospitals as core of InPreD-Norway**

- Network - providing NGS for all pathology departments
- Patient identification to biomarker driven clinical trials available for all hospitals
- Facilitate trial specific diagnostics

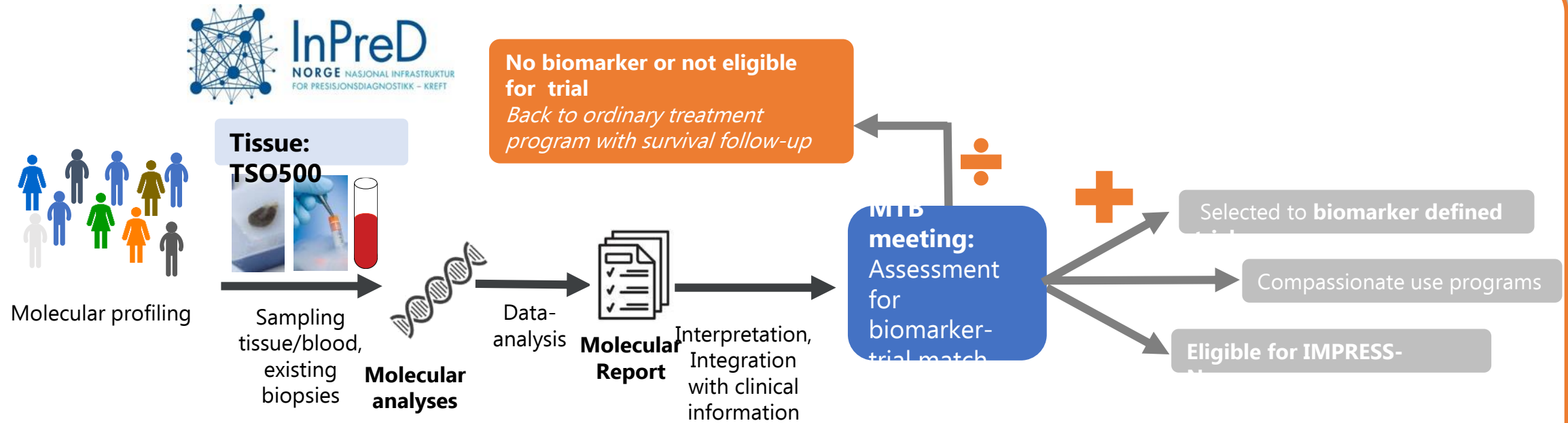
**Funding:**

- 150 MNOK + + from



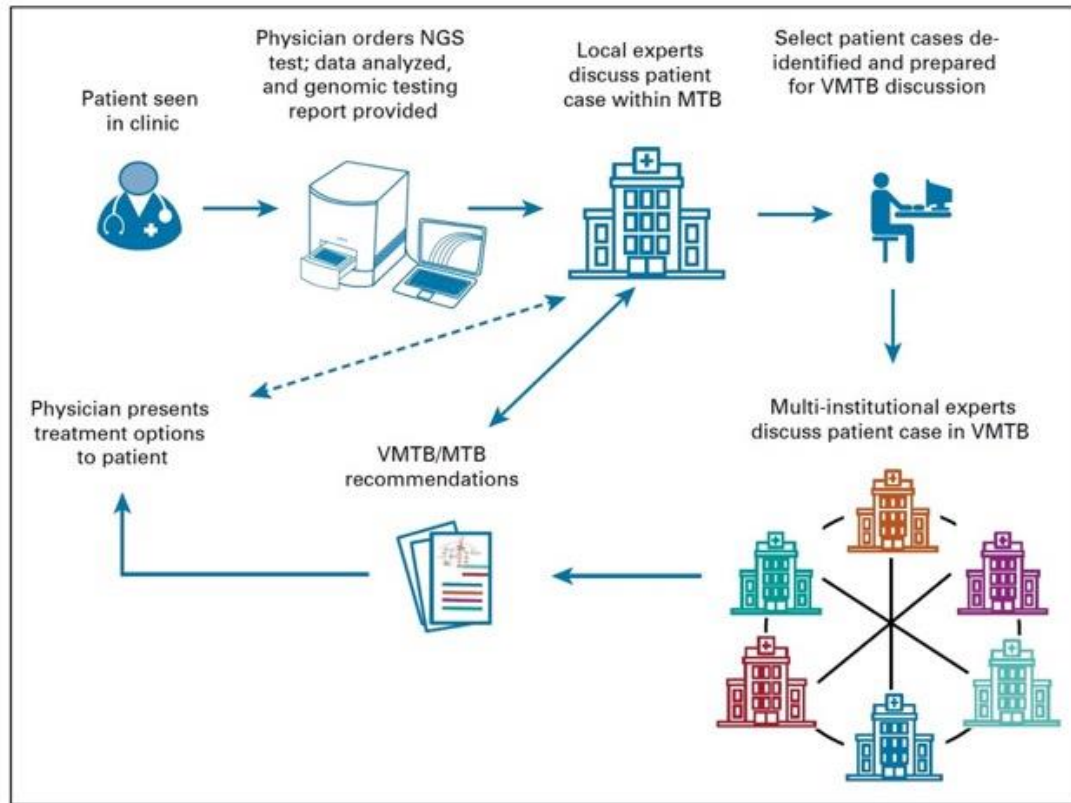
# InPreD: Infrastructure for precision diagnostics

Diagnosis and assessment for cancer patients where experimental treatment and clinical trial inclusion is an option





# Regional and national Mol-MDT structure



Rao et al., JCO Clin Canc Inform 2020

Now developing the first **regional** pre-Mol-MDT meeting. Cases with no clinical impact will be closed here, while cases with actionable findings will be discussed nationally. Secure harmonisation of standardisation of interpretation and reporting

## Mol-MDT: a virtual tumor board meeting

### Trained staff from OUS:

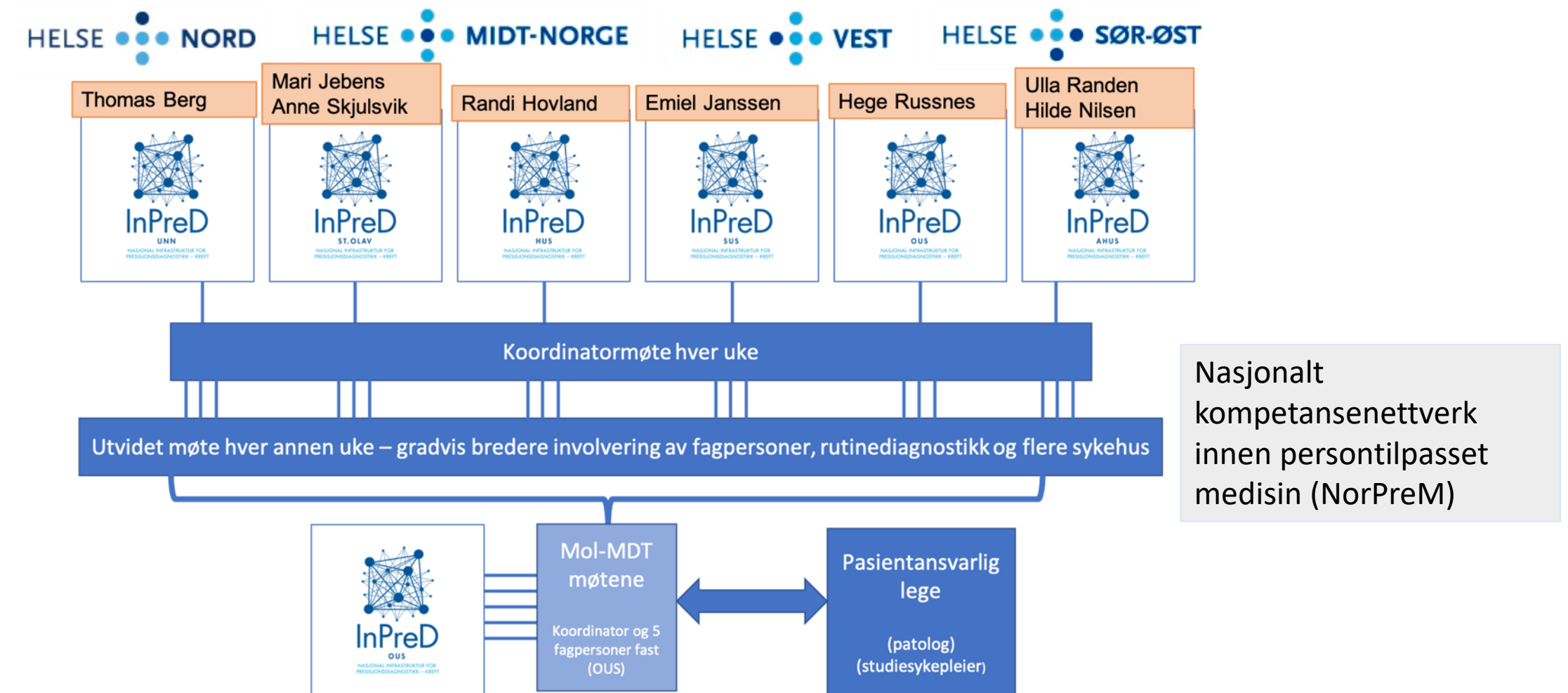
- Oncologist
- Pathologist
- Medical geneticist
- Molecular biologist
- Bioinformatician

### STATUS (Feb. 2023):

- Started April 2021 (2 cases per week)
- Scales regularly; now 20 cases per week

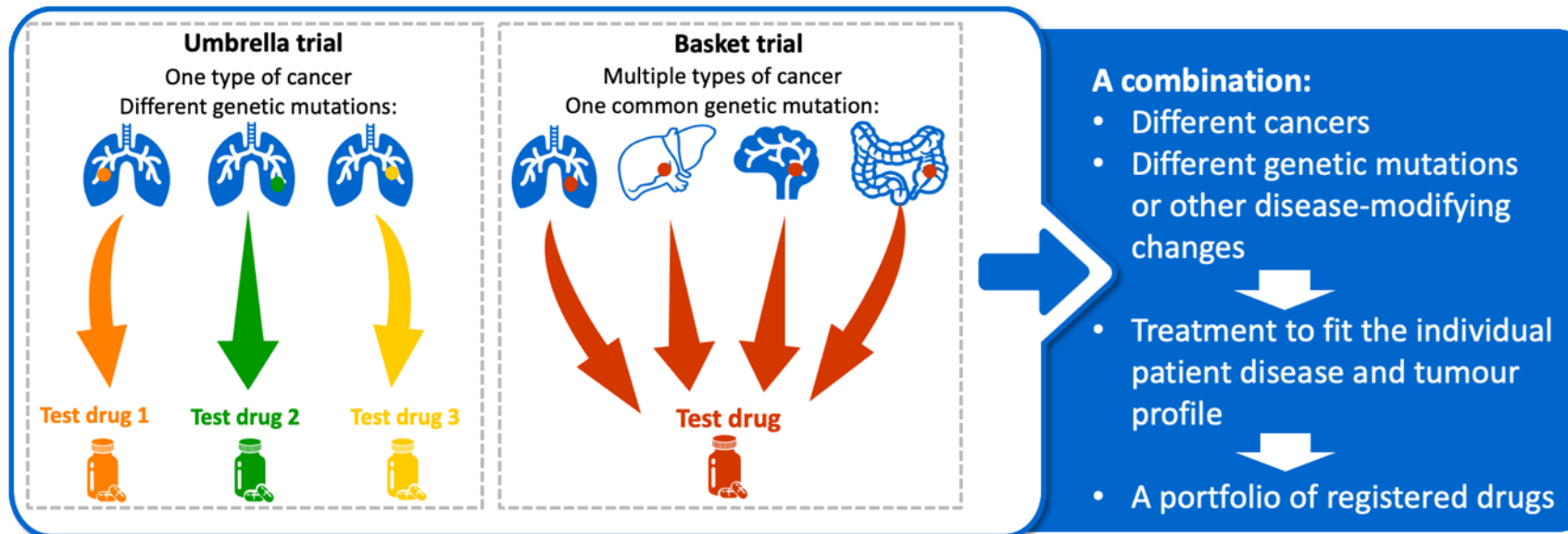


# Connections between InPreD and NorPreM



# Key establishment - 3

**IMPRESS-Norway:** Improving public cancer care by implementing **precision medicine** in Norway

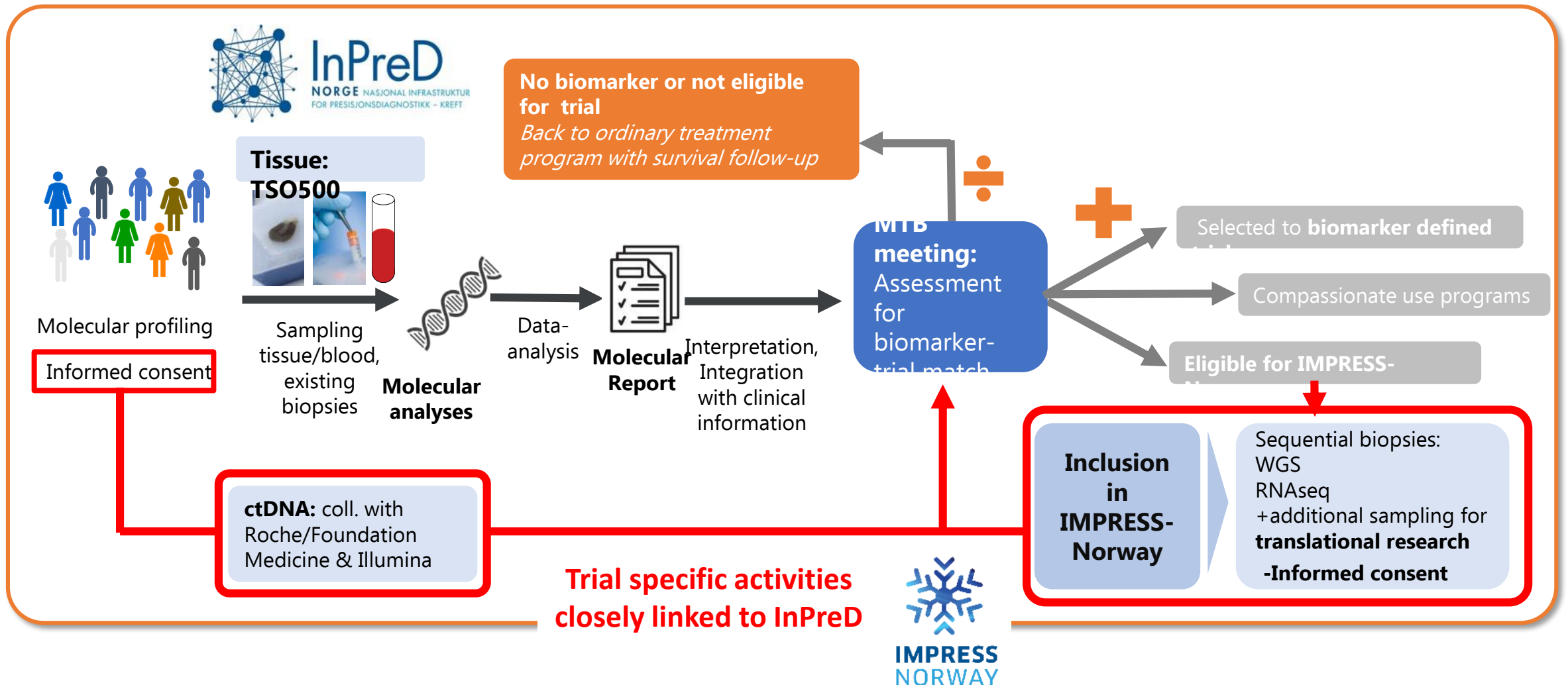


*Collaboration with the other PCM trials including DRUP in the Netherlands and similar studies in the Nordics and other European countries are ongoing or about to start*

Figure adapted from: West HJ. *JAMA Oncology* 2017; 3:423.

# InPreD: Hybrid activity research and routine

Diagnosis and assessment for cancer patients where experimental treatment and clinical trial inclusion is an option





# Interim results from April 1, 2021 to May 12, 2023 (2 years)



## Consented for screening:

- 1043 patients included for molecular profiling
- 894 patients discussed in National MTB
- 21%(176 patients) included in IMPRESS cohorts
- 1% included in other clinical trials
- 10% referred to early access programmes / compassionate use
- 68% referred back to standard treatment programme (palliative care)

**Found drug / treatment opportunity for 32%**

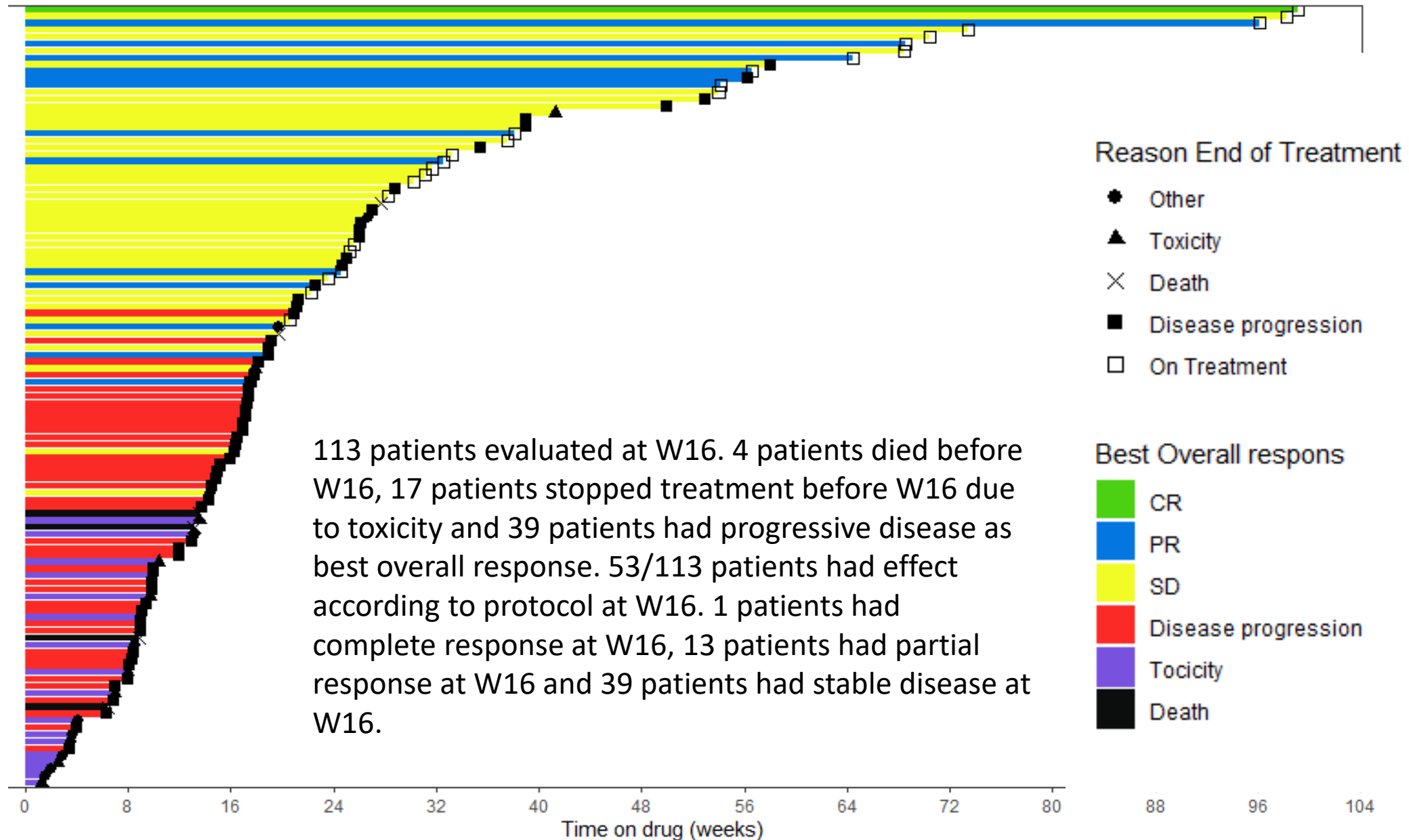
## Included in treatment

186 patients included in cohorts:

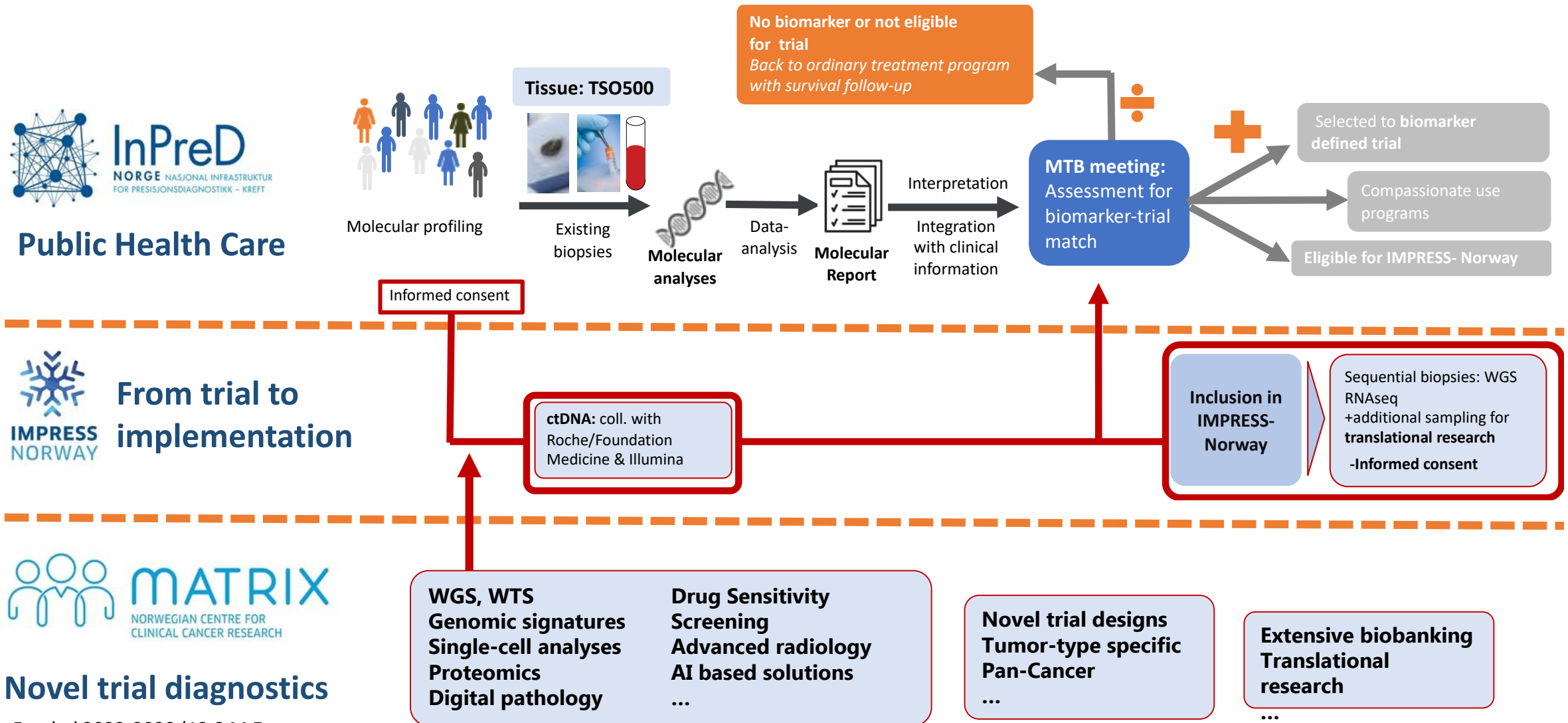
- 135 patients started treatment (lag mainly due to ongoing last line of SoC treatment)
- Many different cohorts, number of cancer diagnoses, number of different drugs
- 113 patients evaluated at 16 weeks across all cohorts
- 53/113 clinical benefit (CR/PR/SD) at 16 weeks

**Clinical benefit in approx 47% at 16 weeks across all cohorts so far**

# Early aggregated results (April 1, 2021-May12, 2023 – 2 yrs)

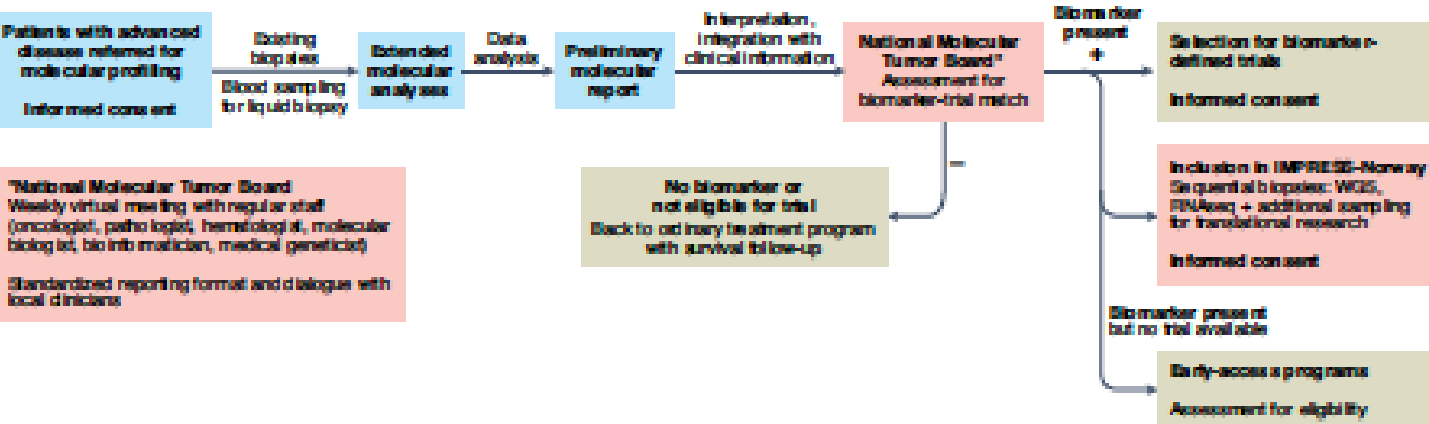


# Public health care – Clinical trials – Research



Funded 2022-2030 (12.8 M Euro,  
The Norwegian Research Council and the  
Norwegian Cancer Society)

## A national precision cancer medicine implementation initiative for Norway



## correspondence

**Table 1 | CONNECT: a public-private partnership of stakeholders in precision cancer medicine**

CONNECT working-groups interfacing			
InPreD (WG1)	IMPRESS (WG2)	Innovative Implementation methods (WG3)	Data governance, storage and sharing for secondary use and analysis (WG4)
InPreD national testing infrastructure	IMPRESS-Norway national PCM trial	INSIGHT-INCLUDE: Impact of precision cancer medicine health economics and regulatory framework for Implementation	INSIGHT-INCLUDE legal framework; InPreD ICT solution; IMPRESS aggregation of data in Europe

CONNECT is operationalized via working groups (WG1-WG4) that engage experts from the public and private sector. p ICT, information and communications technology; PCM, precision cancer medicine.

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8. CONNNECT, Norwegian Cancer Precision Medicine Implementation Consortium, <https://www.connectnorway.org/> (2020).

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### Author contributions

K.T. wrote the manuscript and integrated edits from other authors. Important discussions and contributions to the initiatives described were made by all authors. All authors have approved the final version of the text.

### Competing Interests

Participation in the CONNECT Public-Private Partnership is regulated by a consortium agreement that handles conflicts of interest and regulates interaction with the publicly funded infrastructure IMPRES-Norway and the investigator-initiated and publicly funded trial IMPRES-Norway. IMPRES-Norway (principal investigator A.L.T.) has company contributions from Roche, Novartis, Incyte and Eli Lilly and collaboration projects with Roche Foundation Medicine and Illumina, regulated by separate agreements with Oslo University Hospital as the coordinating institution. The authors declare no competing interests.



# DLCT– DRUP–Like Clinical Trials ecosystems

Advanced  
Molecular Diagnostics



Clinical trial  
with matched therapies



pentahelix ecosystem: formal  
and informal interaction with  
national decision-makers-  
payers, HTA; commercial sector,  
civil society

# DLCT– DRUP–Like Clinical Trials ecosystems

Netherlands



Norway



national

Advanced  
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Clinical trial  
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# DLCT– DRUP–Like Clinical Trials ecosystems

Netherlands



Norway



national

Advanced  
Molecular Diagnostics



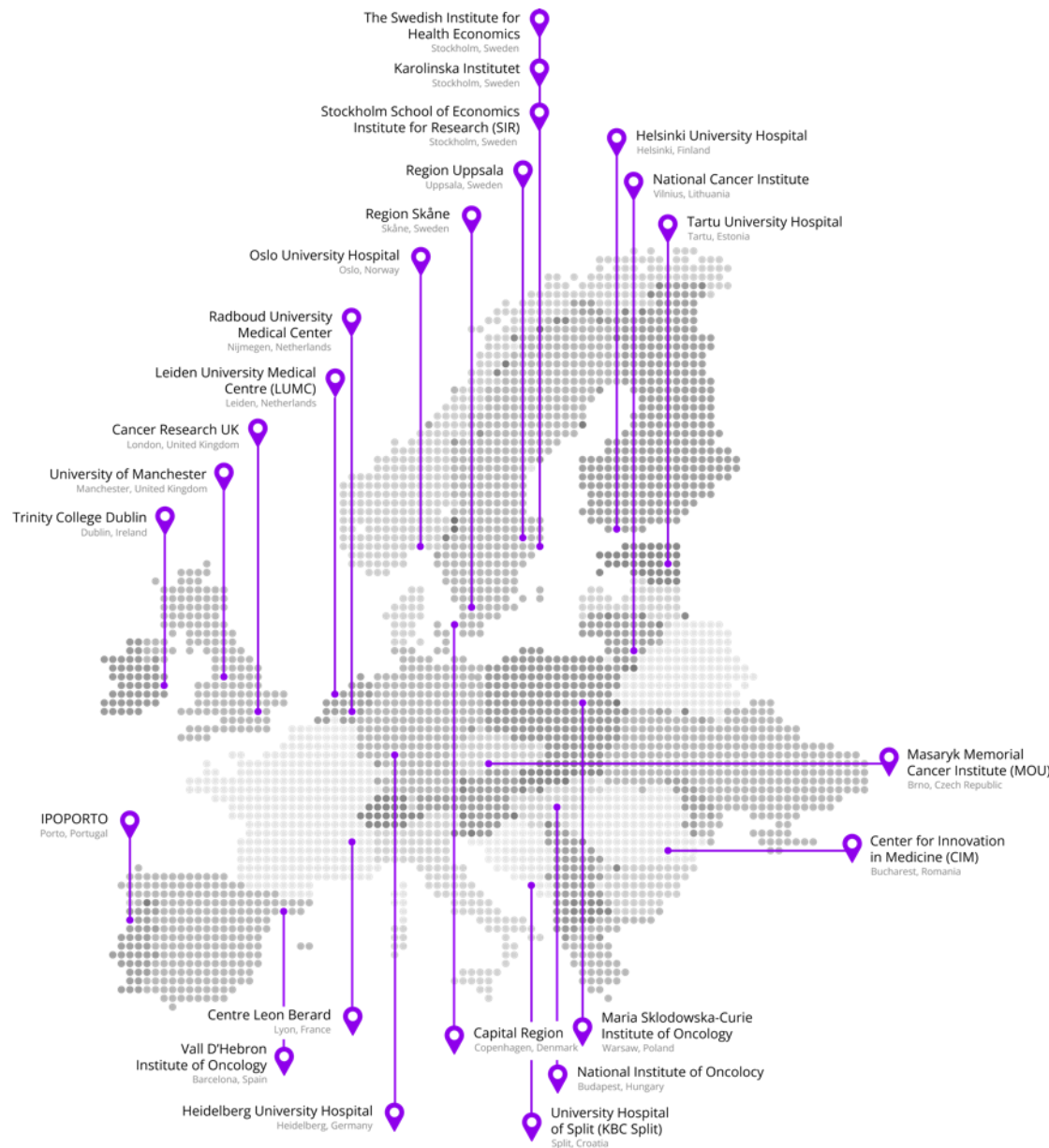
Clinical trial  
with matched therapies



pentahelix ecosystem: formal and informal interaction with national decision-makers-payers, HTA; commercial sector, civil society

Europe





# Partner Sites

## PRIME-ROSE

1. Oslo University Hospital, Oslo, Norway
2. Leiden University Medical Centre (LUMC), Leiden, The Netherlands
3. Stockholm School of Economics Institute for Research (SIR), Stockholm, Sweden
4. Capital Region, Copenhagen, Denmark
5. Helsinki University Hospital, Helsinki, Finland
6. Centre Leon Berard, Lyon, France
7. IPO PORTO, Porto, Portugal
8. Region Uppsala, Uppsala, Sweden
9. The Swedish Institute for Health Economics, Stockholm, Sweden
10. Karolinska Institutet, Stockholm, Sweden
11. Region Skåne, Skåne, Sweden
12. Heidelberg University Hospital, Heidelberg, Germany
13. Maria Skłodowska-Curie Institute of Oncology, Warsaw, Poland
14. University Hospital of Split (KBC Split), Split, Croatia
15. Tartu University Hospital, Tartu, Estonia
16. National Institute of Oncology, Budapest, Hungary
17. Vall D'Hebron Institute of Oncology, Barcelona, Spain
18. Radboud University Medical Center, Nijmegen, The Netherlands
19. National Cancer Institute, Vilnius, Lithuania
20. Cancer Research UK, London, United Kingdom
21. University of Manchester, Manchester, United Kingdom
22. Trinity College Dublin, Dublin, Ireland
23. Masaryk Memorial Cancer Institute (MOU), Brno, Czech Republic
24. Center for Innovation in Medicine (CIM), Bucharest, Romania



# Funding



NordForsk

EU4health



illumina



PCM4EU PRIME-ROSE



NORDIC PRECISION CANCER MEDICINE

# NPCM 2023

MERGING CLINICAL RESEARCH AND STANDARD HEALTHCARE  
17 - 19 SEPTEMBER · HOLMENKOLLEN, OSLO, NORWAY

<https://www.matrix-fkb.no/en/npcm-symposium/home>



# Aktiv mot kreft (AKTIV Against Cancer)



- Founded in 2007 by Grete Waitz & Helle Aanesen
- 3 employees
- Mission:  
“To implement personalized physical exercise as part of standard cancer treatment – in Norway and globally”
- Established fitness centers for cancer patients in 21 Norwegian hospitals
- Educated 750 AKTIV instructors
- Started AKTIV Against Cancer in the US (501c3)
- Proud sponsor of:



Grete Waitz, 9 times NYCM winner





# Education of oncologists, oncology nurses and radiotherapists in Ethiopia

---

A collaboration between  
**Black Lion Hospital**/Addis Ababa University

and

**Oslo University Hospital**/University of Oslo/Oslo MET

Sponsored by:







**Black Lion Hospital, Addis Ababa**



**Oslo University Hospital, Oslo**

# Background

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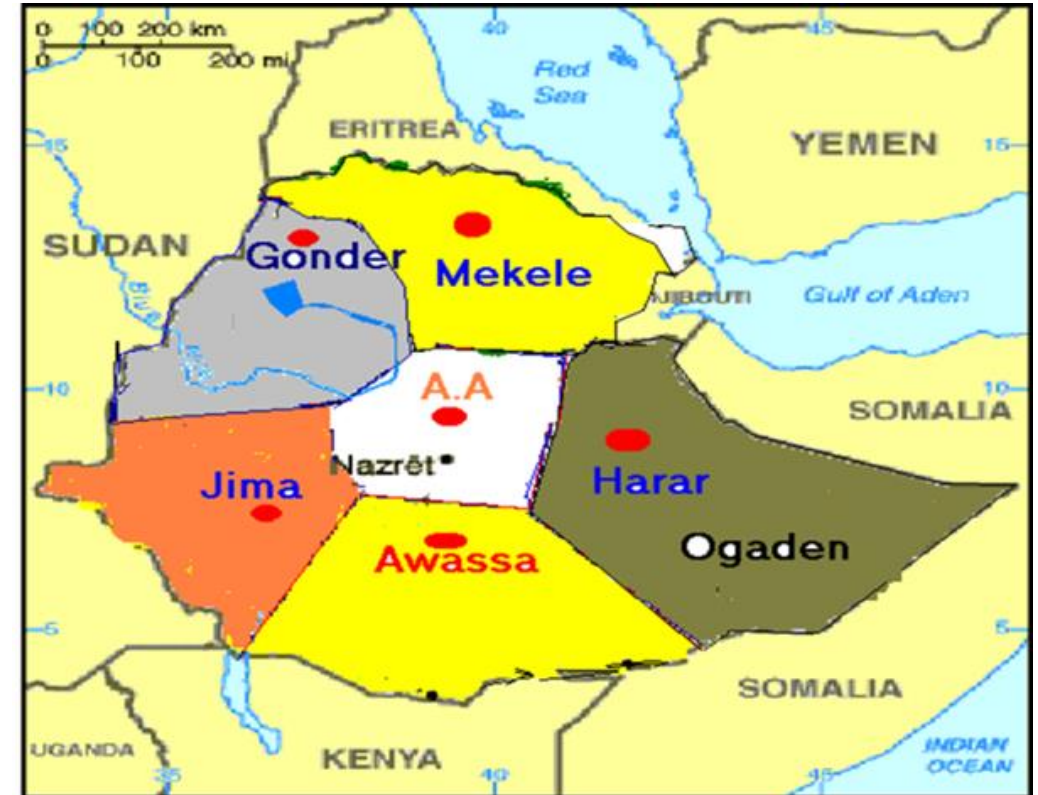
- **Before 2001:**  
**One** oncologist (educated in Egypt), worked at Black Lion. Retired in 2012.
- **2001-2008:**  
Another **three** oncologists (educated in South-Africa) returned and worked at Black Lion.
- **2010-2013:**  
Collaboration between Oslo University Hospital and Black Lion Hospital
- Curriculum was made and Memorandum of Understanding (MoU) signed.





# The Programs

- **Oncology Residency Program – started 2013**
  - 38 have graduated, 40 currently in program
- **Master Oncology Nursing Program – started 2015**
  - 57 have graduated, 30 currently in program
  - Collaboration with Oslo MET and FUG
- **Radiation Therapy Technologist Program – starts 2021**
- **The National Cancer Plan**
  - 6 new centers with radiotherapy:
    - Harar
    - Gonder
    - Mekele
    - Awassa
    - Jimma
    - St. Pauls (Addis Ababa)



# The first graduation of new oncologists - 2017



Five oncologists graduated in 2017 – among them the first female oncologist of Ethiopia – **Dr. Edom!**



The President of Ethiopia was present.



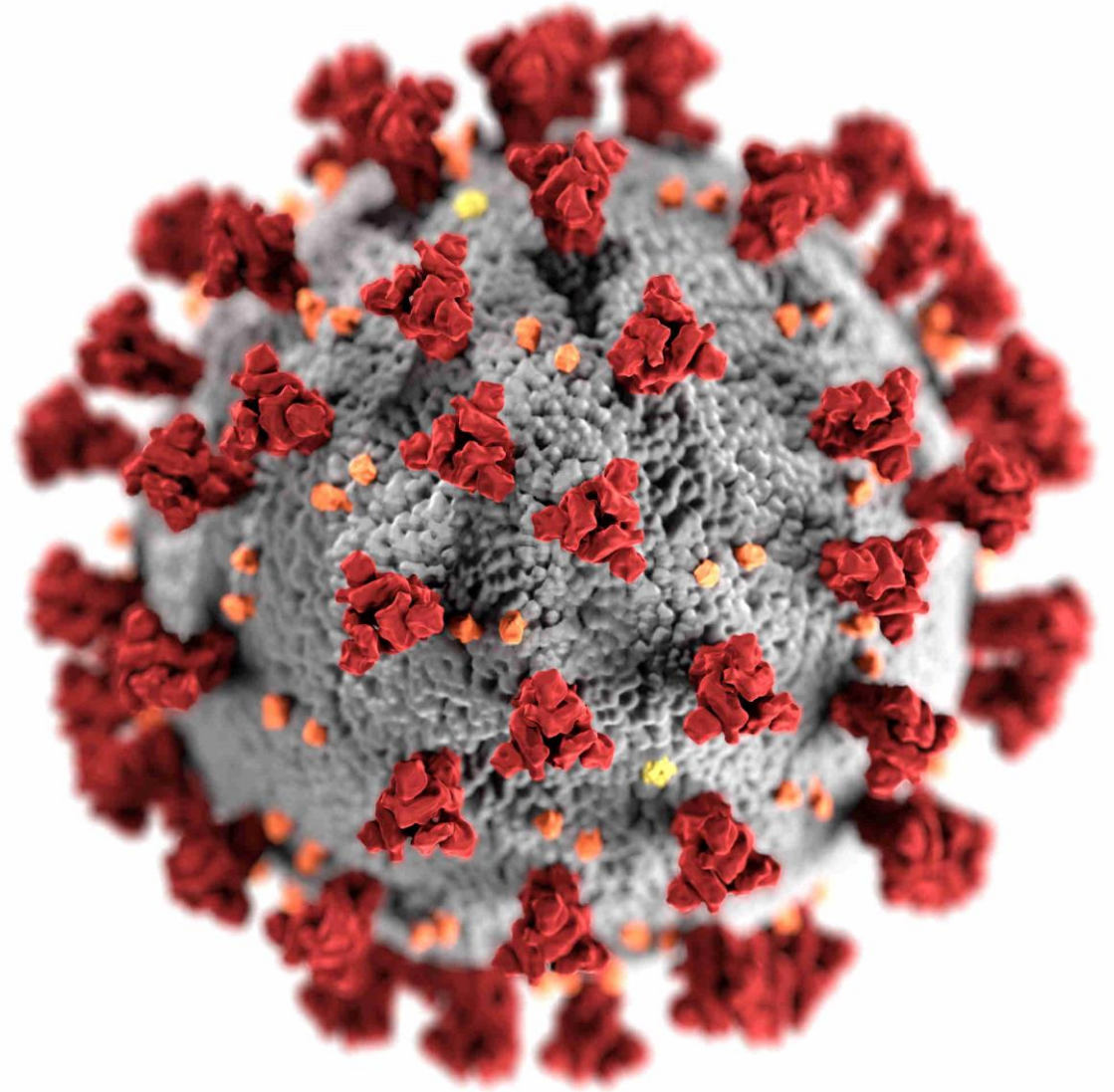
# The first graduation of oncology nurses - 2017



# Then came Covid...

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- Non-presence since March 2020.
- Dr. Aynalem, dies of Covid in April 2021.
- The programs suffers under the lack of personal presence from the Norwegian mentors, lecturers and examiners.
- Lack of digital equipment and infrastructure.



# ...and the idea of a MDT-room!

---

- Enable teaching & lectures from MDT-rooms in Norway (also other hospitals than Oslo University Hospital).
- Patient treatment planning on a regular basis.
- Longer lasting collaboration than originally planned for, enabling plenty of possibilities for both countries.
- Sustainability and reduced resources moving forward (costs, personell, climate).
- Enhance the quality and quantity of the collaboration, as all elements can be offered on a more regular and frequent basis – with the best digital solutions delivered by Cisco.







**MDT-room from Cisco – being installed at Black Lion Hospital as we speak!**





**OSLO CANCER  
CLUSTER**



**NCE**  
Norwegian Centres  
of Expertise

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## Building an Ecosystem to Drive innovation

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Dedicated to accelerating the development of new cancer treatment



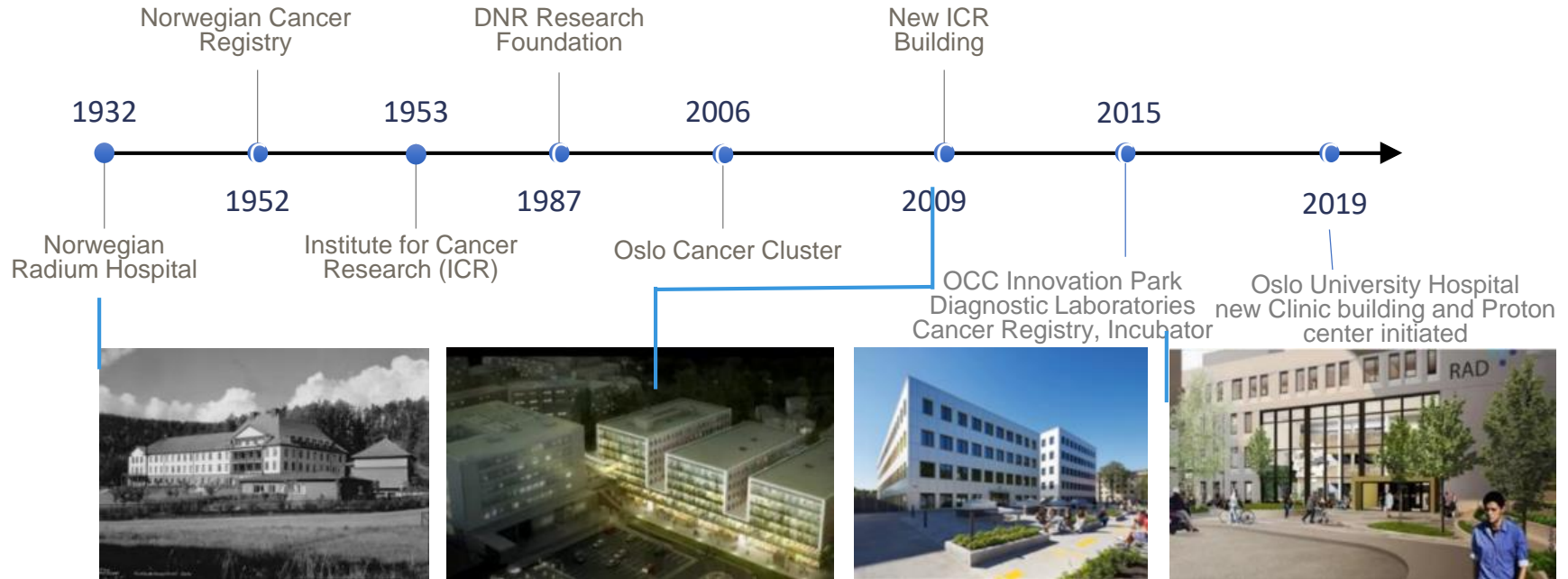
# Oslo Cancer cluster

- Leading innovation cluster
  - Centrally positioned and connected to global industry
  - ECEI GOLD Label "Excel in Cluster Excellence"
- Award-winning Incubator
  - > 30 start-ups / companies
  - Successful financing / IPO
  - EU / national program award
- International cooperation
  - EU projects funded / mediated funding
  - Strong US / EU network
- National genetics and precision medicine
  - Connect repurposing project initiator and coordinator

## MEMBERS OF OSLO CANCER CLUSTER



# OSLO CANCER CLUSTER - A HISTORY ABOUT PUBLIC PRIVATE PARTNERSHIP

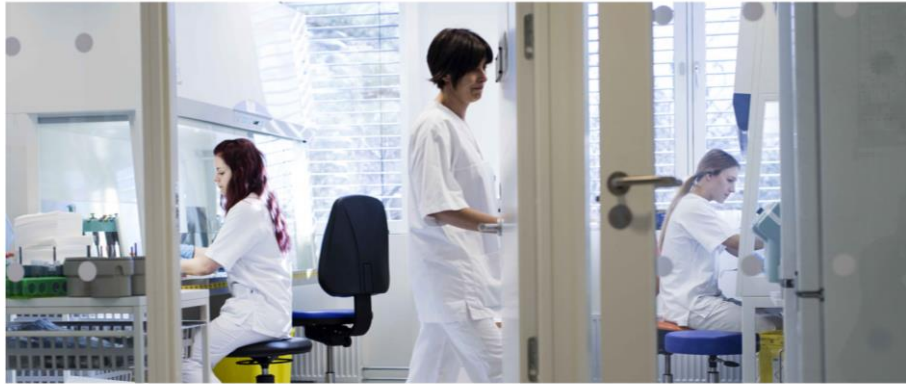


OSLO CANCER  
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# Created a recognized oncology startup milieu

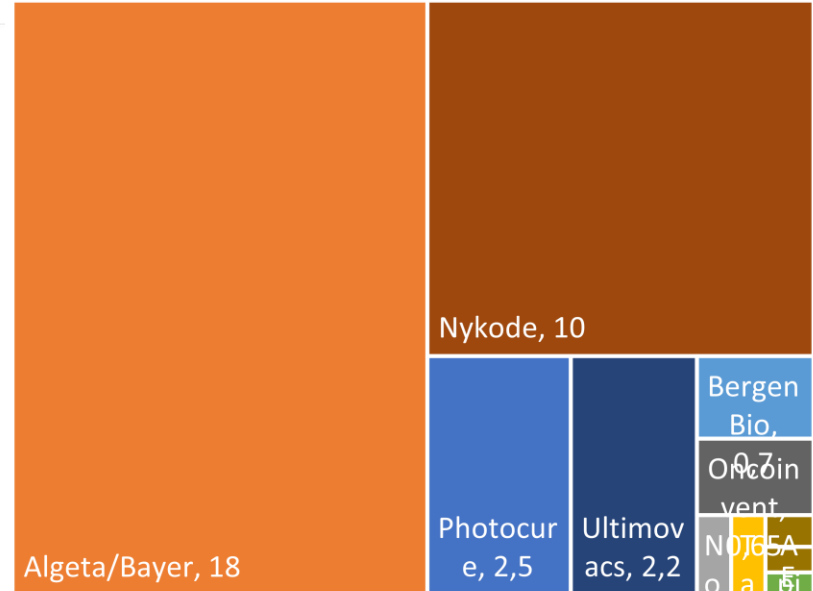
[ABOUT US](#)[SERVICES & FACILITIES](#)[OUR COMMUNITY](#)[NEWS](#)[EVENTS](#)[CONTACT](#)[The Incubator](#)[Team](#)[Board](#)[Contact](#)

Oslo Cancer Cluster Incubator accelerates development of cancer diagnostics and therapies by facilitating a comprehensive cancer innovation ecosystem.

The Incubator is an integrated part of Oslo Cancer Cluster Innovation Park and located next to the Institute of Cancer Research, Oslo University Hospital (Radiumhospitalet) and Ullern Upper Secondary School. The Incubator provides a dynamic, creative and professional growth environment for scientists and start ups, as well as an inspirational campus for students with ambitions in life science.

A dedicated team offers members of the Incubator research facilities, business development services and access to an extensive international network of key investors and industrial players.

Created over 35 BN NOK in Market value (Value in BN NOK nov 2022)





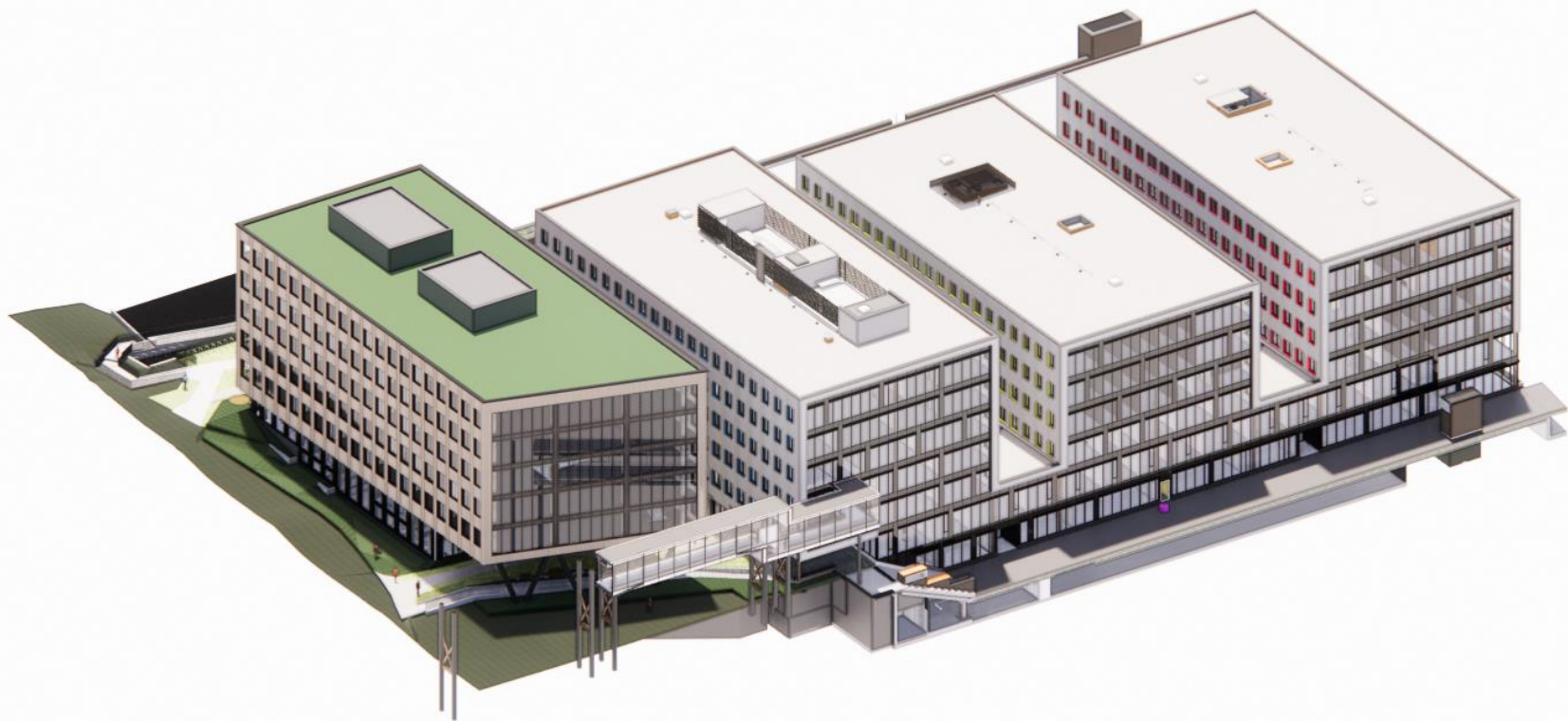
# This is no ordinary building site



OSLO CANCER  
CLUSTER

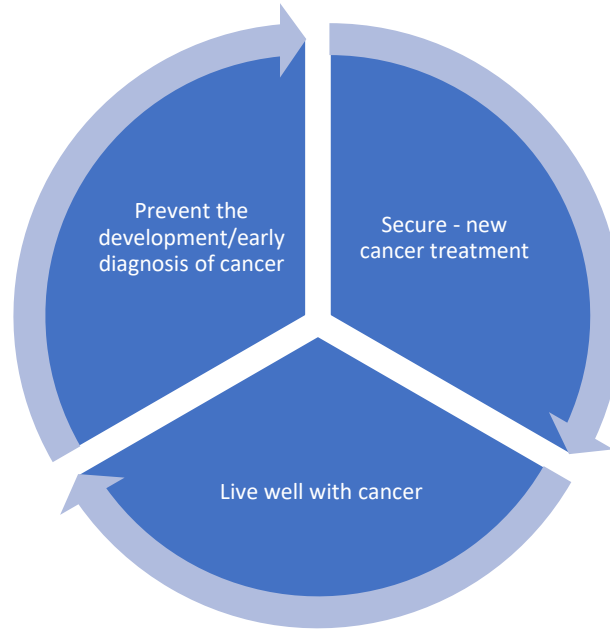


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# Cancer – a complex challenge requires cooperation between actors



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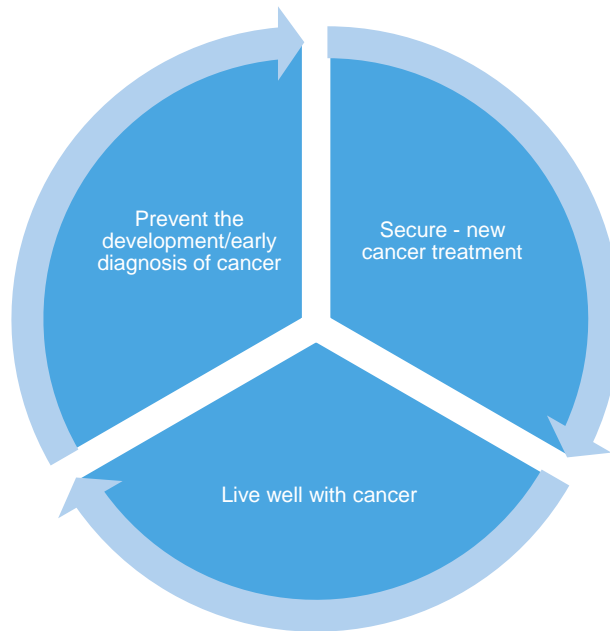
**NCE**  
Norwegian Centres  
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# INNOVATION MORE THAN TREATMENT

## Prevention/early detection:

- Behavior/Education
- Contraceptive measures (diet, exercise)
- Precision screening incl. (e.g. Circulating Tumor DNA), risk-based
- Preventive vaccines
- Exposure e.g. Dataminig /food/exercise
- Etc...



## Implement precision medicine:

- RWD development race
- DNA/phenotype understanding
- Interdisciplinary tumor boards
- Access to innovative medicines (incl. off-label use, Cancer vaccines, Cell therapy)
- Nordic / International cooperation for critical mass)
- New ways of public-private collaboration
- Etc...

## Cancer management:

- Patient interaction at home / side effect management
- "Digital medicines"
- Follow-up of long-term survivors
- Palliative treatment
- Etc...



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# The start of Oslo Science City



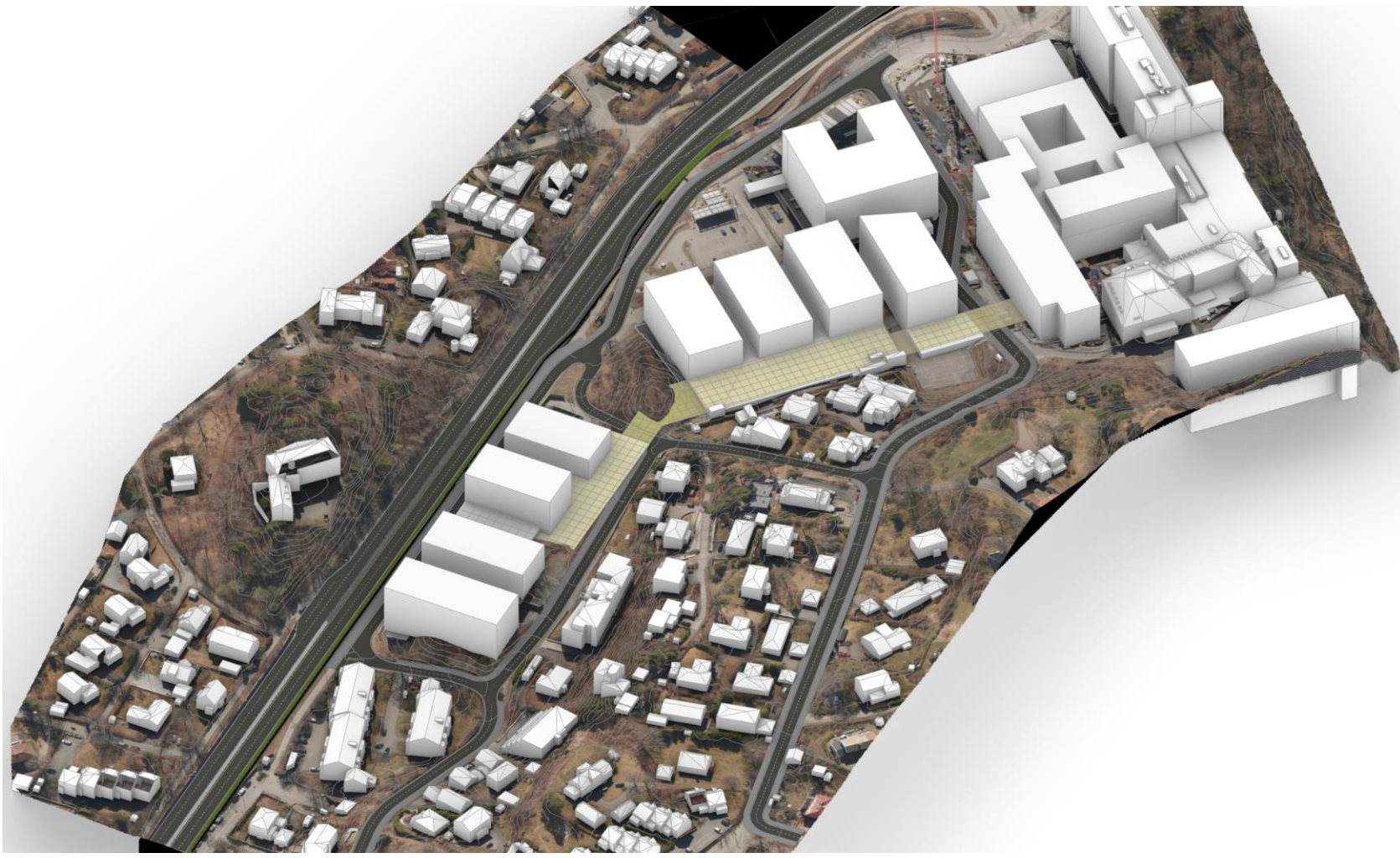
**Phase 2**  
**Offices/  
Labs**

- **New Clinic  
Building**  
- **New Proton  
Center**  
++



**Phase 3**  
**Incl. pharma/  
diagnostics/  
labservices**





# Visit from Australia

## Oslo University Hospital Comprehensive Cancer Center

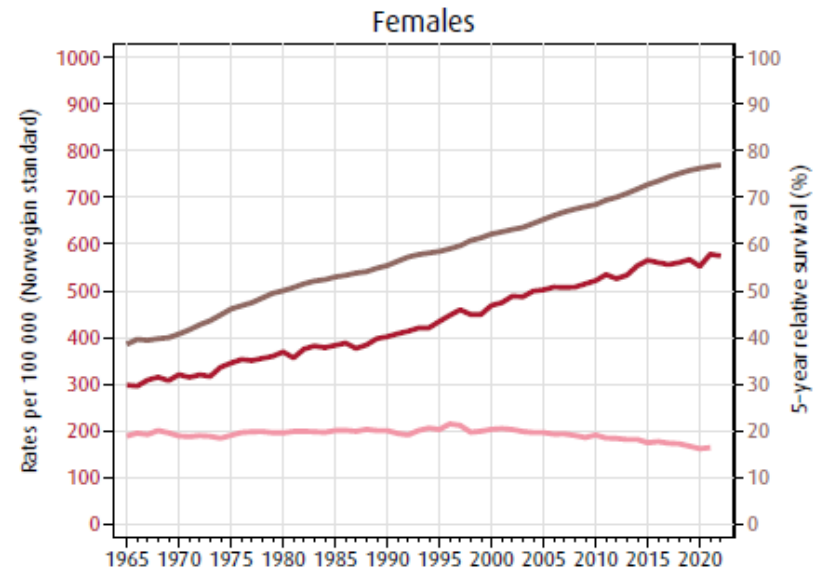
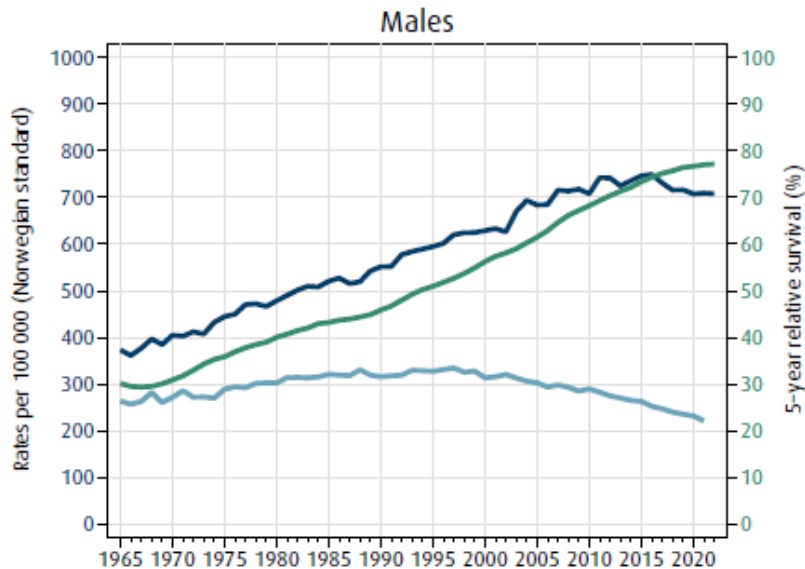
*Prof Sigbjørn Smeland  
Head Division of Cancer Medicine and  
Chairman of OUS-CCC board  
Oslo University Hospital and University of Oslo*



# Cancer in Norway

## Incidence, survival and mortality

2022 Annual report from the Cancer Registry

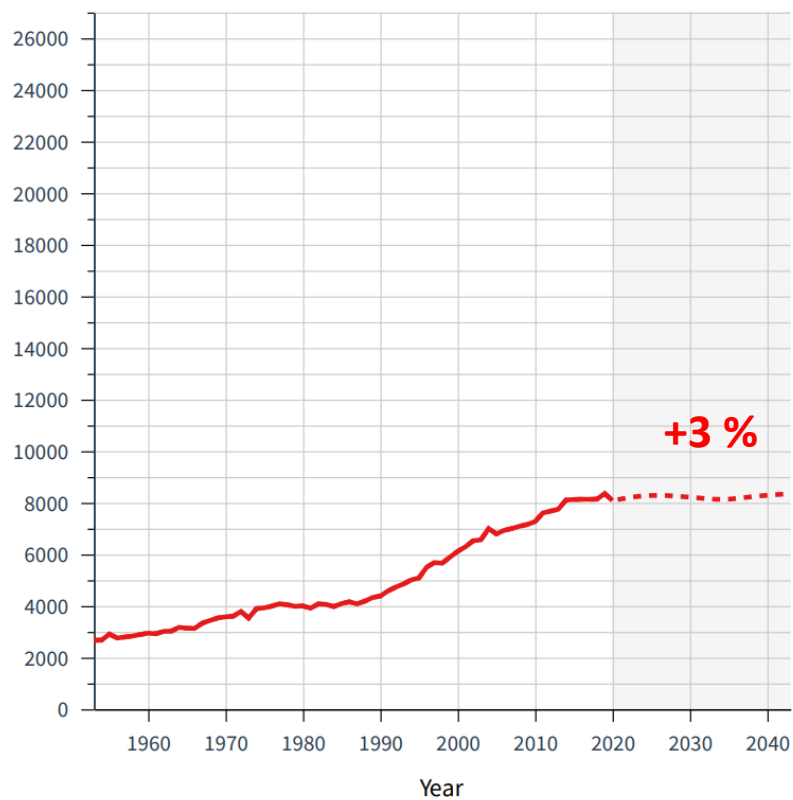


38265 (+1268) incident cases in 2022

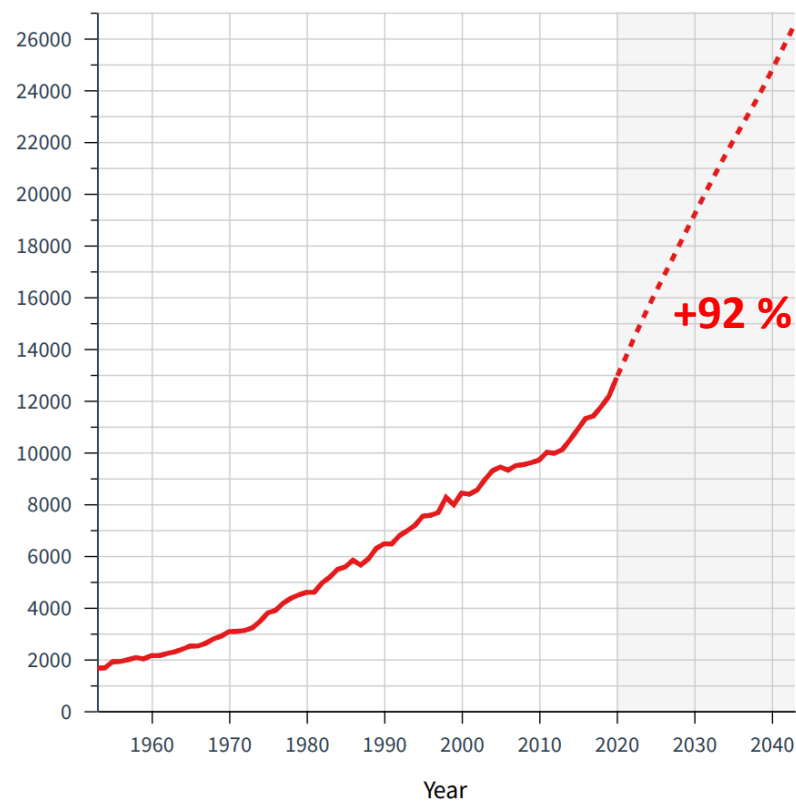
11121 (+68) cancer deaths in 2022

5-year survival 77,1 % for men and 76,9 % for women

< 60 year



75 +

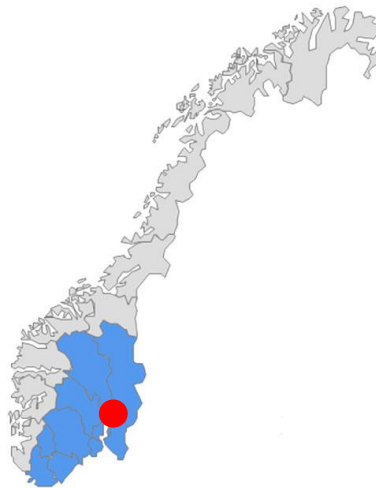


# Oslo University Hospital

Referral hospital for South-East Health region

Merger of four University Hospitals in 2009

- Primary hospital for districts in Oslo (~300000)
- Referral hospital for South-East Health Region (3.1 mill – approx 60 % of Norway)
- Selected national functions (5.4 mill, ~5 % of total activity; allo-TX, CAR-T, rare gyn. cancers, transplantation oncology, bone sarcomas)



Aker Hospital

Surgery



Ullevål

Surgery, Radiotherapy, Medical therapy



Radium Hospital

Surgery, Radiotherapy, Medical therapy



Rikshospitalet

Therapy and medical therapy

Cancer activity at all sites  
Cancer Institute and Cancer Registry  
located at Radium Hospital

# ”Cancer Centre” concept:

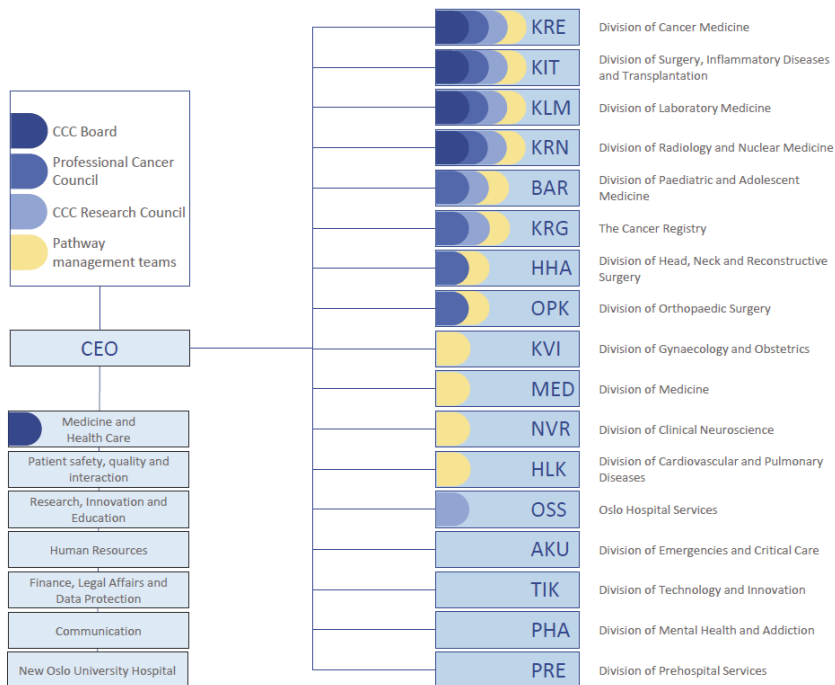


- Institutional Strategy
- Governance & Resources
- Coordination of patient pathways across
- Quality System
- Level & Integration of Research



# OUH-CCC

## Governance structure



### CCC Board

The CCC board contributes to strengthening the line managements' power of action across organisational divides and where activities are located. This is strived for by strengthening the overall ability to coordinate work with operational challenges and the development and implementation of the cancer strategy. The work includes diagnostics, treatment, research, care, and rehabilitation.

### *Members are appointed ex officio*

Head, Division of Cancer Medicine (Chair), Head, Division of Surgery, Inflammatory diseases and Transplantation, Head of Research, Division of Cancer Medicine, CCC Quality director, Head, Division of Laboratory Medicine, Head, Division of Radiology and Nuclear Medicine, Medical director, Head, Department of Oncology, Head, Department of Gastro- and Paediatric Surgery, Secretary, Division of Cancer Medicine

### Cancer Council

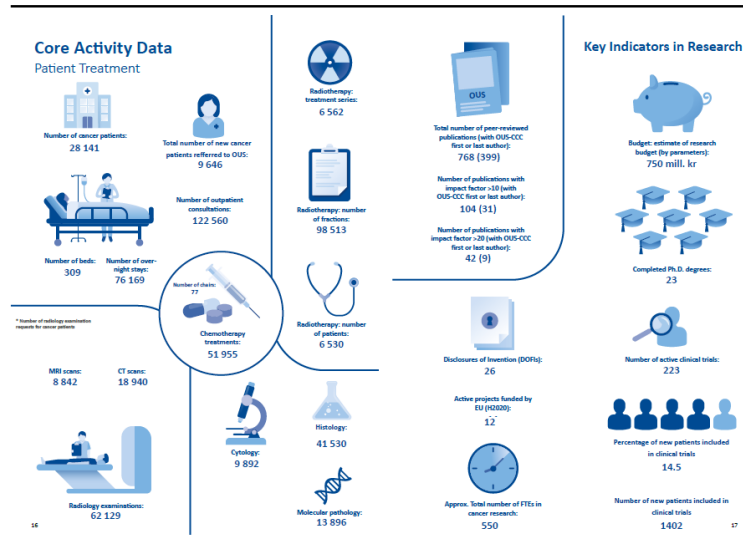
CCC Board + Dept heads, Patient representative, union representatives

### Research Council for CCC

Research directors Div and Dept, Cancer Registry, Univ of Oslo,

# Cancer Center Activity

(From data warehouse)



	2019	2020	2021	2022
Antall nyhenviste	12484	11938	12093	12467
Antall pasienter	32313	31935	32080	32766

### Accreditation and Designation Programme

OEI-EEIG  
c/o Fondation Universitaire  
11 Rue d'Egmont  
1000 Brussels, BELGIUM

Oslo University Hospital  
Postboks 4850 Nydalen  
0424 Oslo  
Norway

Date:  
Reference:

24 April 2023  
Notification of certificate

Dear members of the Board of Oslo University Hospital,

Congratulations!

The OEI Accreditation and Designation Board has approved the final report and Improvement Action Plan sent on 14 March 2023. The input for the plan were the opportunities as raised by the audit team in the final peer review visit held on 2 and 3 November 2022.

With your approval, we would like to hand over one aluminium certificate plate and one paper certificate during the OEI General Assembly on 16 June 2023 in Paris, France. We can send a paper certificate to your centre.

The certificate will contain the following notification

Oslo University Hospital  
Oslo, Norway

meets the quality standards for cancer care and research and it is therefore designated as:  
*Comprehensive Cancer Centre*

The certificate is issued on: 19 April 2023, and will be valid till: 19 April 2028.

The one year follow-up of the actions and deadlines set in the action plan will take place in April 2024.  
We look forward to the fruitful continuation of cooperation in the OEI Accreditation and Designation Programme.

On behalf of the OEI and the Accreditation and Designation Programme,



Prof. Thierry Philip  
OEI President



Dr. Jean-Benoît Burion  
Chair OEI Accreditation and Designation Board

OEI - EEIG  
c/o Fondation Universitaire  
11, Rue d'Egmont, B -1000 Brussels, Belgium  
Tel.: +32 2 512 01 46  
oei@oei.eu <http://www.oei.eu>  
RPM n. 0473647634 – VAT N. BE 0473647634

IEEA Certified



## Accreditation

The certificate is issued on: 10 April  
2017, and will be valid till: 10 April  
2022.

## Reaccreditation

The certificate is issued on: 19 April  
2023, and will be valid till: 19 April  
2028

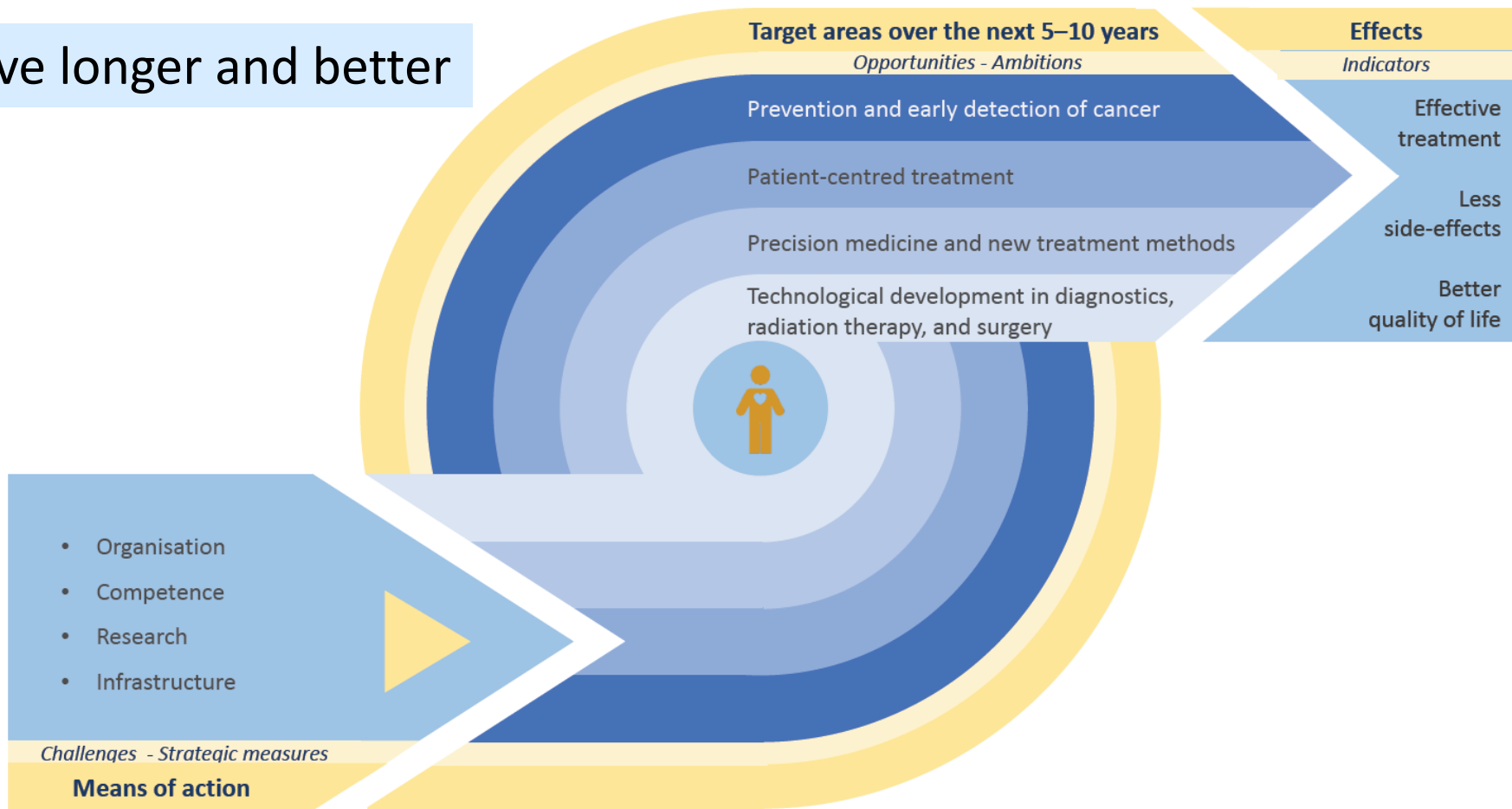
○

## Our vision

**"Oslo University Hospital shall be a  
leading European cancer centre"**

# OUS Cancer strategy 2022-26

Live longer and better





# Action plan 2023-24

Opportunity 1	Improving the cancer center governance structure
Opportunity 2	<b>Improving the quality governance of the CCC</b>
Opportunity 3	Enhancing the patient influence in cancer care and research
Opportunity 4	Enhance professional impact of nurses in cancer care
Opportunity 5	<b>Building a Program for cancer survivorship</b>
Opportunity 6	Spreading excellent praxis of palliative care to cover all relevant departments and pathways
Opportunity 7	<b>Improving the quality and efficiency of MDT meetings</b>
Opportunity 8	Broadening the comprehensiveness of clinical and translational research
Opportunity 9	Improving the logistics of pathology related to cancer pathways

# Building new hospitals: Big plans for the next 10 years

Radium Hospital 40 000m<sup>2</sup>



Aker Hospital 171 000m<sup>2</sup>



Rikshospitalet 140 552m<sup>2</sup>



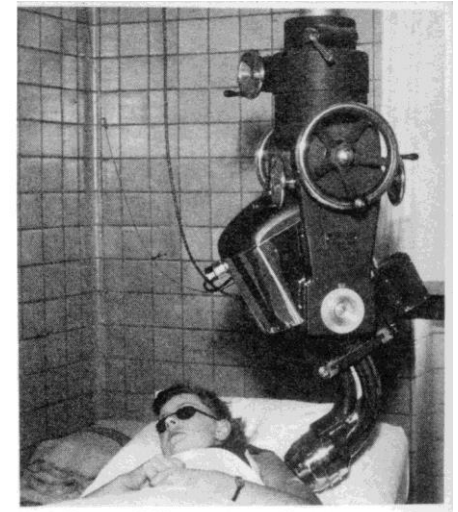
Life Science building (UiO)



# Radium Hospital

Opened May 1932 by the king of Norway (Håkon VII)

Radiotherapy only treatment option before WW2







# Radium Hospital

**New Clinical building Opens 30.04.2024**

**Hospital (surgery, radiotherapy, med onc) + (pathology, radiology, nuclear med++), Research Institute, Cancer Registry, Innovation Park**



# Proton therapy

- Integrated part of comprehensive radiotherapy center
- RFE Sept 15, 2023 (ProBeam 360° from Varian)
- Start patient treatment Dec, 2024
- Two gantries for patient treatment, one for research – Core facility
- Capacity to treat 280 pts pr gantry pr year



## Tumor center concept

- Breast Cancer Center, Prostate Cancer Center, Gynecological Cancer Center
- All activity co-localised at the Radium Hospital:

# Extending the Comprehensive Cancer center concept to Innovation and Education Oslo Cancer Cluster

## High school

## Start-up Companies

- Photocure
- PCI
- DiaGenic
- PubGene
- Algeta
- Nordic Nanovector
- Ultimovax
- Targovax
- Zelluna
- DoDiagnostics
- T-Rx Therapeutics



Alpharadin: alpha-emitter Radium-223  
«not the Madam's isotope»

# CCC concept – increased attention in Europe

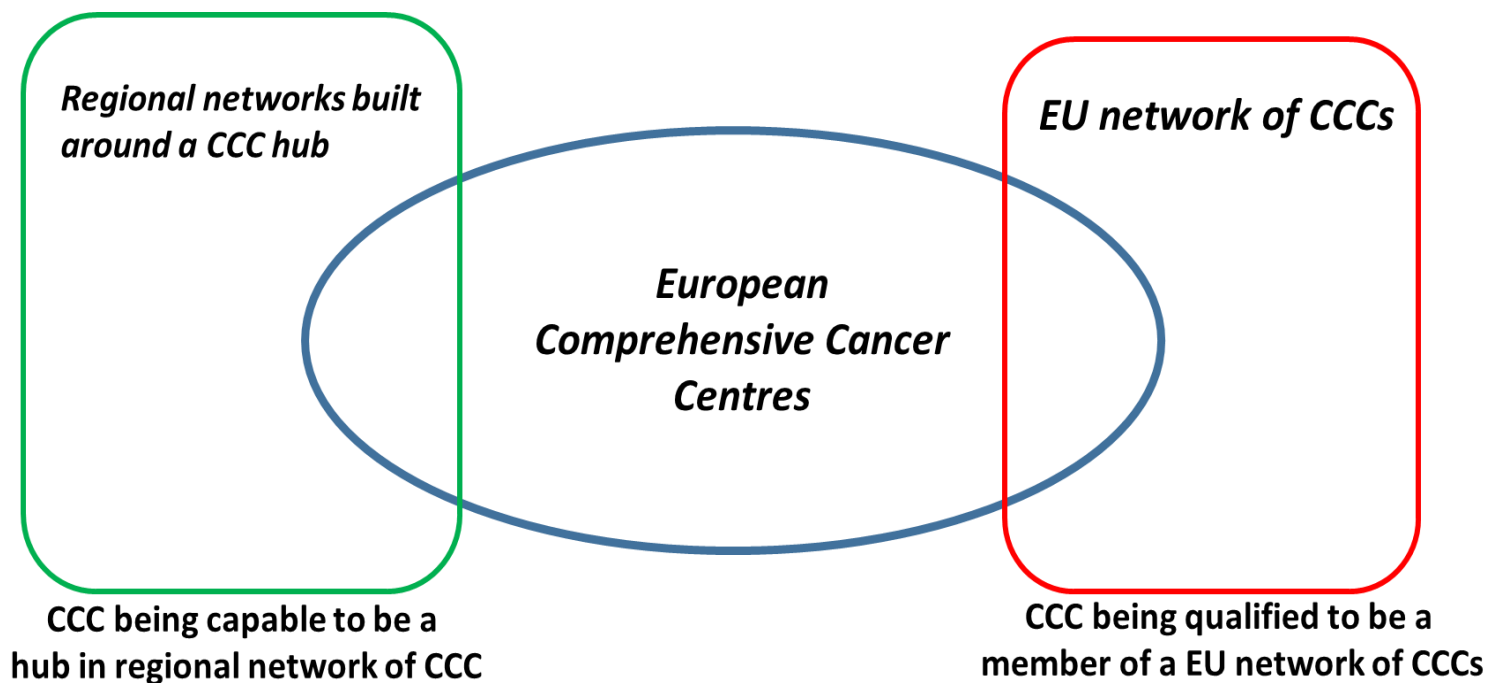
- Cambridge Cancer Centre
- Institute Curie, Paris
- Institute Gustave Roussy, Paris
- Institut Jules Bordet, Brussel
- Istituto Nazionale dei Tumori , Milano
- Vall d'Hebron Barcelona
- Netherlands Cancer Institute, Amsterdam
- Karolinska , Sahlgrenska og Lund i Sverige
- Helsinki, Turku, Tampere, Kuopio, Oulu i Finland

+++

OUS



CCC concept recognized by the EU Commission as an important structure to improve quality and ensure quality improvement in cancer care. Funded by both Cancer Mission og Eu's Beating Cancer plan





# General findings from the OECl audit team, Nov 2022

- Well organized visit
- Motivated, competent and hard-working staff
- Open atmosphere in interviews
- Hospitals well organized, clean and busy
- Coffee available everywhere

# ENHANCING HEALTHCARE

**LA TROBE DIGITAL  
INNOVATION HUB**

**CISCO INNOVATION CENTRAL  
MELBOURNE**

**VICTORIAN VIRTUAL  
EMERGENCY DEPARTMENT**



# HEALTHCARE CHALLENGES

*Nurse shortages*

*Ambulance ramping, bypass*

*Emergency visits increase*

*Longer wait  
times*

*Access to healthcare  
in rural areas*

*Aged care*

*Healthcare worker shortages*



# LA TROBE HEALTHCARE EDUCATION AND INNOVATION

**DEVELOPING THE FUTURE AND CURRENT WORKFORCE –**

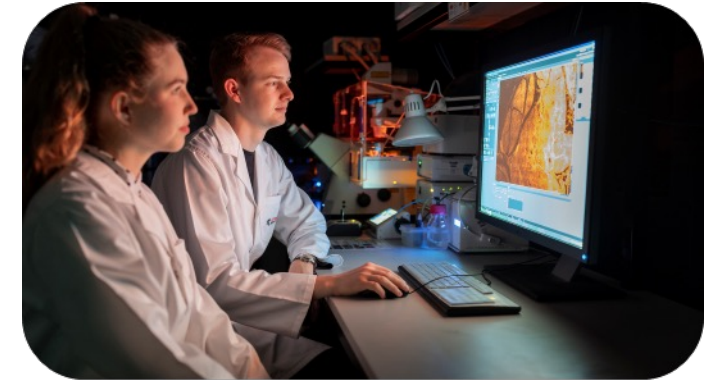
- **UG / PG / SHORT COURSES - NURSING, MIDWIFERY, ALLIED HEALTH, DIGITAL HEALTH, RURAL HEALTH**

**RESEARCH FOCUSED ON –**

- **HEALTHY PEOPLE, FAMILIES & COMMUNITIES AND**
- **UNDERSTANDING AND PREVENTING DISEASES**

**FIRST RESEARCH INSTITUTE FOCUSED ON THE CARE ECONOMY**

**PARTNER WITH HEALTHCARE PROVIDERS ACROSS METROPOLITAN MELBOURNE AND REGIONAL VICTORIA**





# LA TROBE DIGITAL INNOVATION HUB



Innovation  
Central Melbourne

A collaboration led by 

Facilities	State-of-the-art learning and research facilities
Events and Education	Hackathons, education programs, knowledge transfer, corporate strategy days
Research consulting projects	Collaborative research and development projects, testing and validation, prototyping
Industry-led consulting projects	Strategic, business and commercialization advice, market intelligence, incubator projects
Membership program	Membership program and co-working space
Partnership program	Access to La Trobe researchers, students, partners, grants, sponsors, etc.



La Trobe has collaborated with the Northern Health Virtual Emergency Department and Cisco to study how Augmented Reality (AR) can modernise emergency care models and reduce pressure on Emergency Departments

Our prototype system harnesses Augmented Reality (AR) to connect patients and medical professionals remotely



The technology allows a nurse or paramedic to perform hands-free head-to-toe examinations using the AR device can discuss the patient's condition with multiple doctors who can see the patient, observe their vital signs in real time and maintain a collaborative 5G connection from any location, at any time.

Project expanding into applications within Residential Aged Care Facilities.

# LA TROBE DIGITAL INNOVATION HUB



Innovation  
Central Melbourne

A collaboration led by  cisco.



ABC News May 19, 2023

[HTTPS://WWW.YOUTUBE.COM/WATCH?V=8JEGXYC03NY](https://www.youtube.com/watch?v=8JEGXYC03NY)



VICTORIAN VIRTUAL  
EMERGENCY DEPARTMENT  
Northern Health



# HOLOGRAM TECHNOLOGY



Innovation  
Central Melbourne

A collaboration led by  cisco

**To expand the VVED project, La Trobe have established a centre for Webex hologram use cases**

**Examine use cases for the Webex Hologram in Healthcare**

**NIIN project plan**

**Provide feedback to the Hologram team**

**Research applications**

**Demonstration centre.**





# LA TROBE DIGITAL INNOVATION HUB



[La Trobe University Partners with Cisco - Cisco](#)



# THANK YOU

[latrobe.edu.au](https://latrobe.edu.au)

The DTU logo is centered in the upper half of the image. It consists of the letters 'DTU' in a bold, orange, sans-serif font. Below the letters are three stacked, orange, diamond-shaped elements that resemble a stylized wave or a series of connected chevrons.

# DTU

**DTU SKYLAB**  
MIKKEL SØRENSEN, DIRECTOR



A portrait of H.C. Ørsted, the founder of DTU, is shown on the left side of the slide. He is a middle-aged man with dark hair, wearing a dark coat over a white cravat. The portrait is partially obscured by the blue background of the slide.

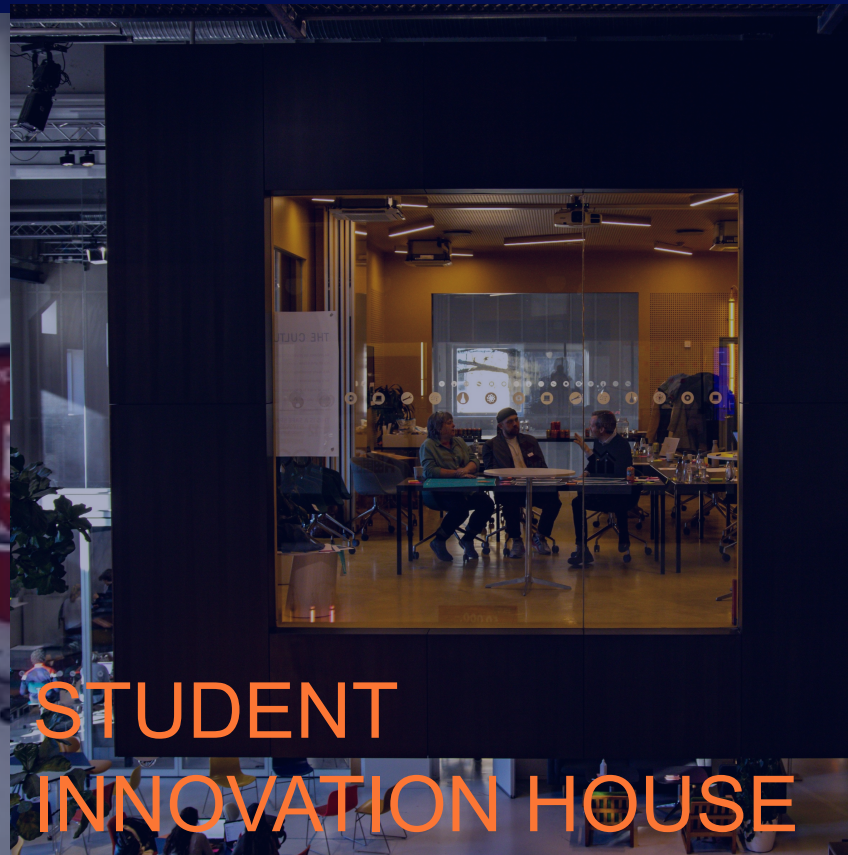
# DTU MISSION

“DTU will develop and create value using  
the natural sciences and the technical  
sciences to benefit of society”

*H.C. Ørsted, Founder of DTU*



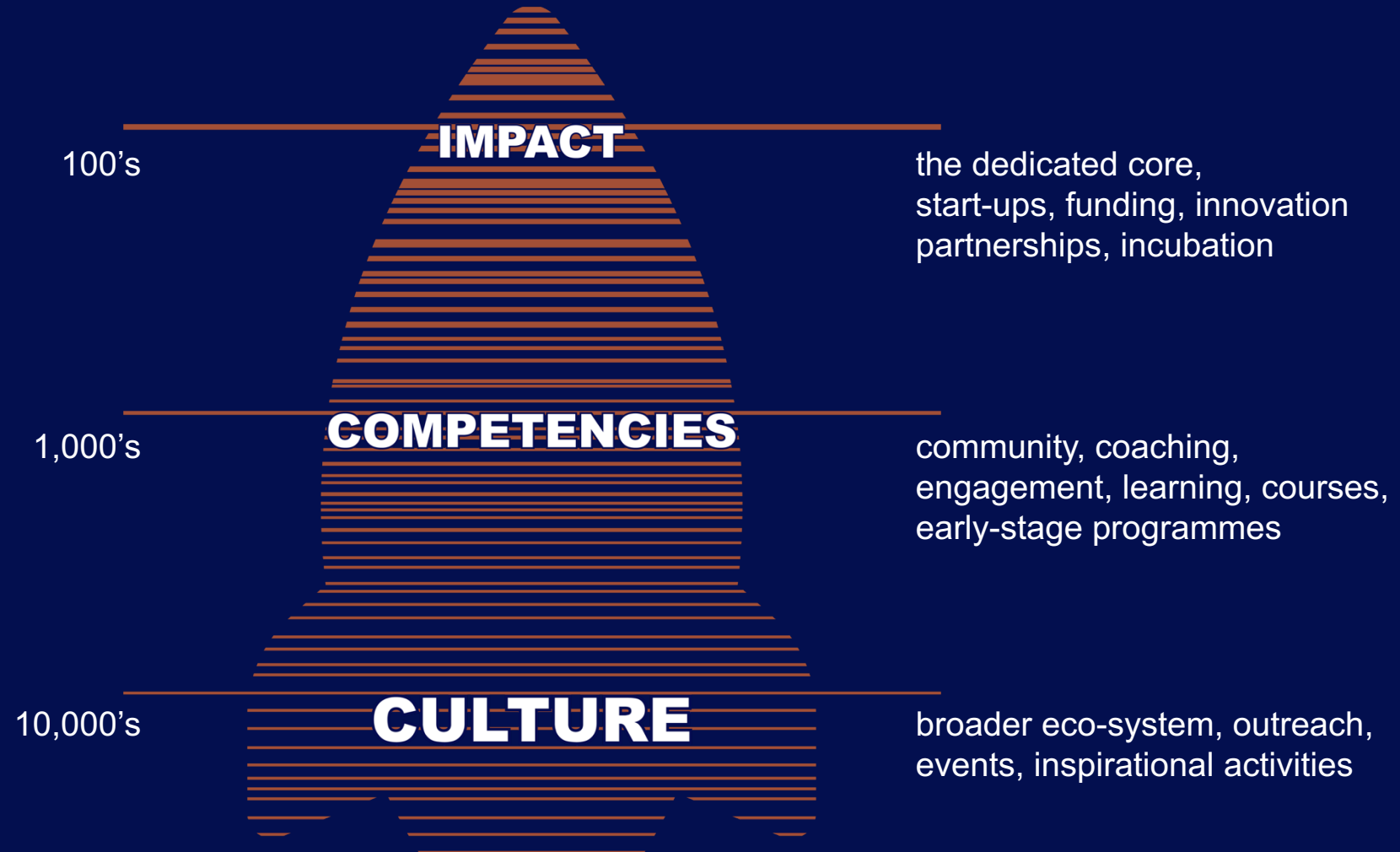
# AN ENTREPRENEURIAL JOURNEY



# APPROACH

## OUTREACH

## ACTIVITIES





# PROGRAMMES



START-UP  
SUPPORT



COMPANY  
COLLABORATION



EDUCATIONAL  
ACTIVITIES





# FACILITIES

## DTU SKYLAB (LYNGBY)

5.500m<sup>2</sup> of innovation space including:  
labs, auditoriums, co-working space,  
projects rooms, café & more...

## DTU LINK (RISØ)

startup incubator, office space  
& workshops



# 2022 in numbers

## COMMUNITY ENGAGEMENT

**12.041**  
night owls  
from 10pm-6am



**171.861**  
visitors



**127**  
events

26 virtual

101

physical

**123**  
delegations



we reached  
**264k**  
through



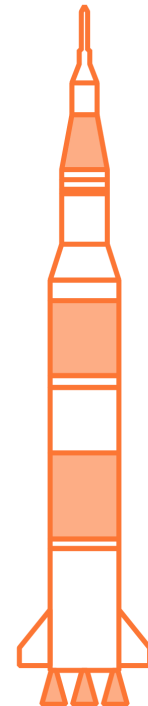
## ACADEMIA

**2057** students  
**2.796** lectured hours  
**30** courses from  
**10** departments

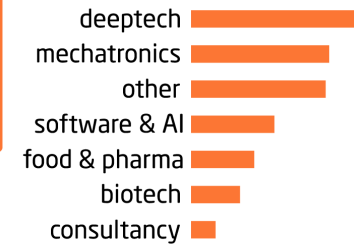


**75**  
companies/  
organizations in  
larger collaborations

## COMPANY COLLABORATION



our pre-startups and  
startups are within:



## STARTUP SUPPORT

**365**  
coached and/or  
mentored startups  
from DTU Skylab

**68**  
female  
co-founders

**331**  
male  
co-founders

**113** unique  
teams in startup  
programmes



## LABS & WORKSHOPS

**571**  
prototypes



**10.696** users  
**1.196** unique users *from*  
**67** study lines





**WELCOME!**  
**THIS PLACE IS YOURS**



# 10+ YEARS OF FOCUS ON BUILDING AN ECO-SYSTEM

**DTU Departments**  
Talent, technology, ideas



**DTU Entrepreneurship**  
Education and research

**AFRI**  
IPR, license, corporate partnerships

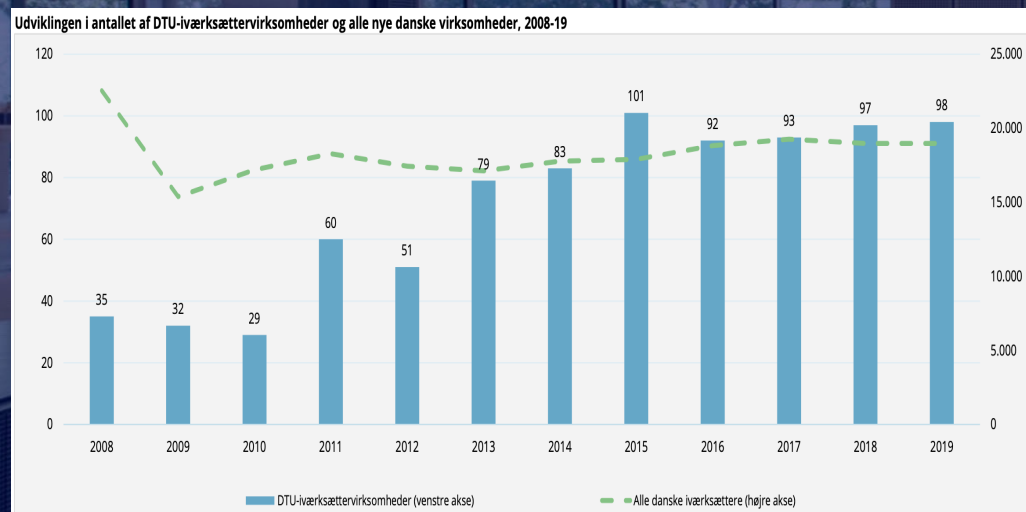
**DTU Skylab**  
Innovation programmes & community

**DTU Science Park**  
Housing, acceleration

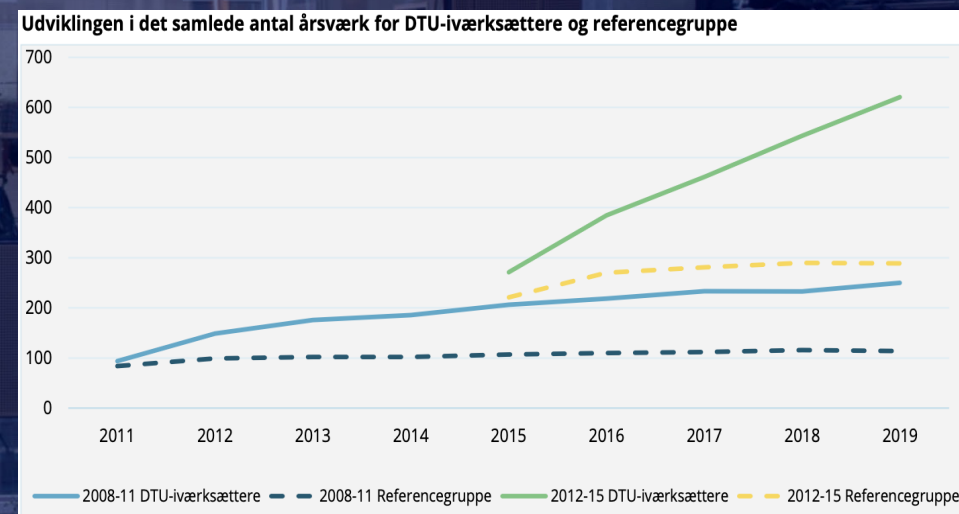
**PreSeed Ventures**  
Early Stage VC



# INVESTING IN THE ECO-SYSTEM PAYS OFF



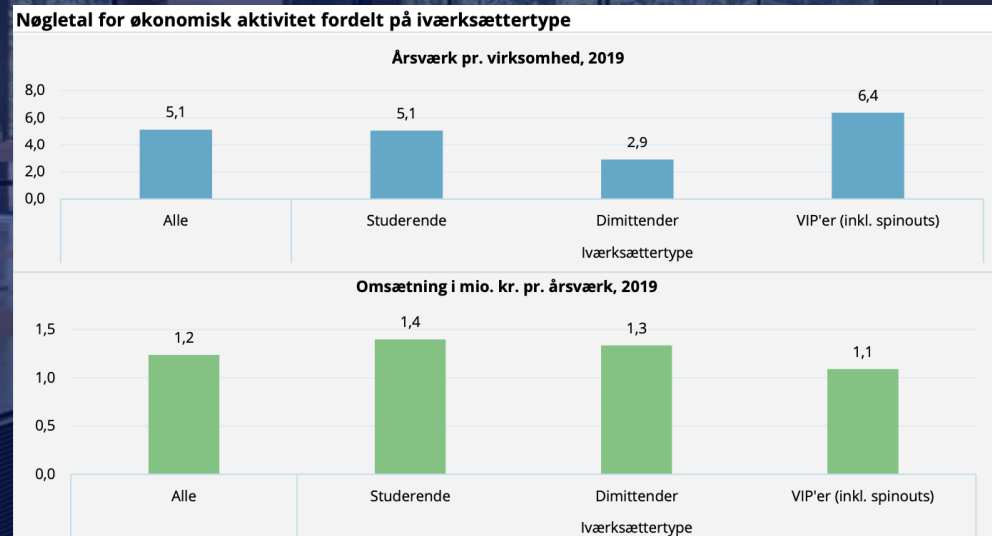
*Significant growth in number of newly established "real" DTU companies (main occupation for min. 1 person)*



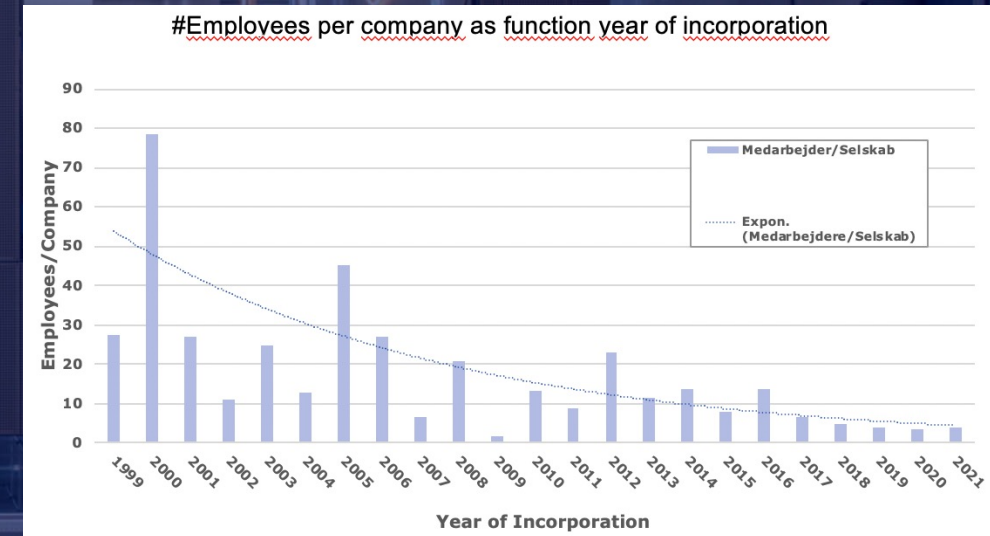
*DTU startups est. 2012-15 had in the years 2015-19 a job growth of 129% (31% in comparable DK startups)*



# REAL VALUE, BUT IT TAKES TIME TO SCALE



*In 2019 the research-based startups (est. >'08) had an average of 6.4 FTE's and a revenue of DKK 1.1 M/FTE. Student startups had an average of 5.1 FTE's and a revenue of DKK 1.4 mill/FTE*



*It takes 10+ years to scale university deep tech startups*

DTU

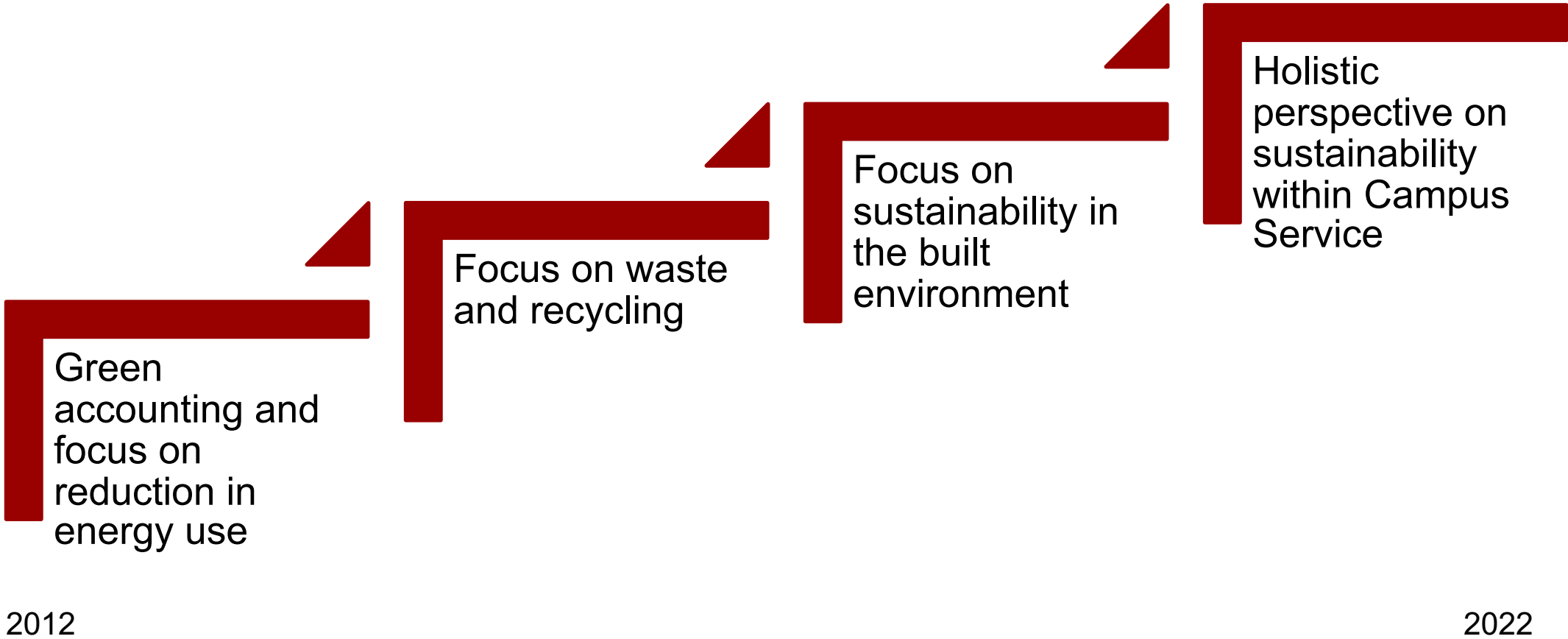


By / Anders B. Møller, Director of Real Estate and Facilities

# Sustainability & Living lab.

# DTU campuses

# Campus Service has worked with sustainability since 2012





# Holistic perspective on sustainability within CAS



Campus  
planning



New  
buildings



Existing  
buildings and  
green areas



Cleaning and  
catering



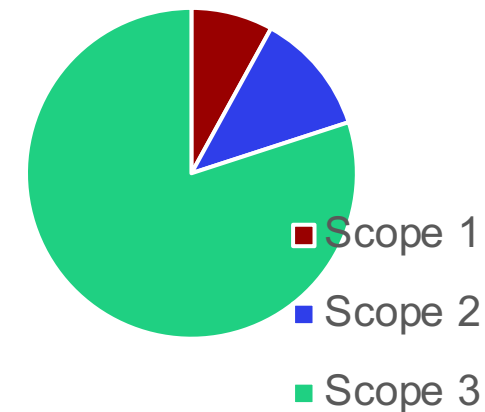
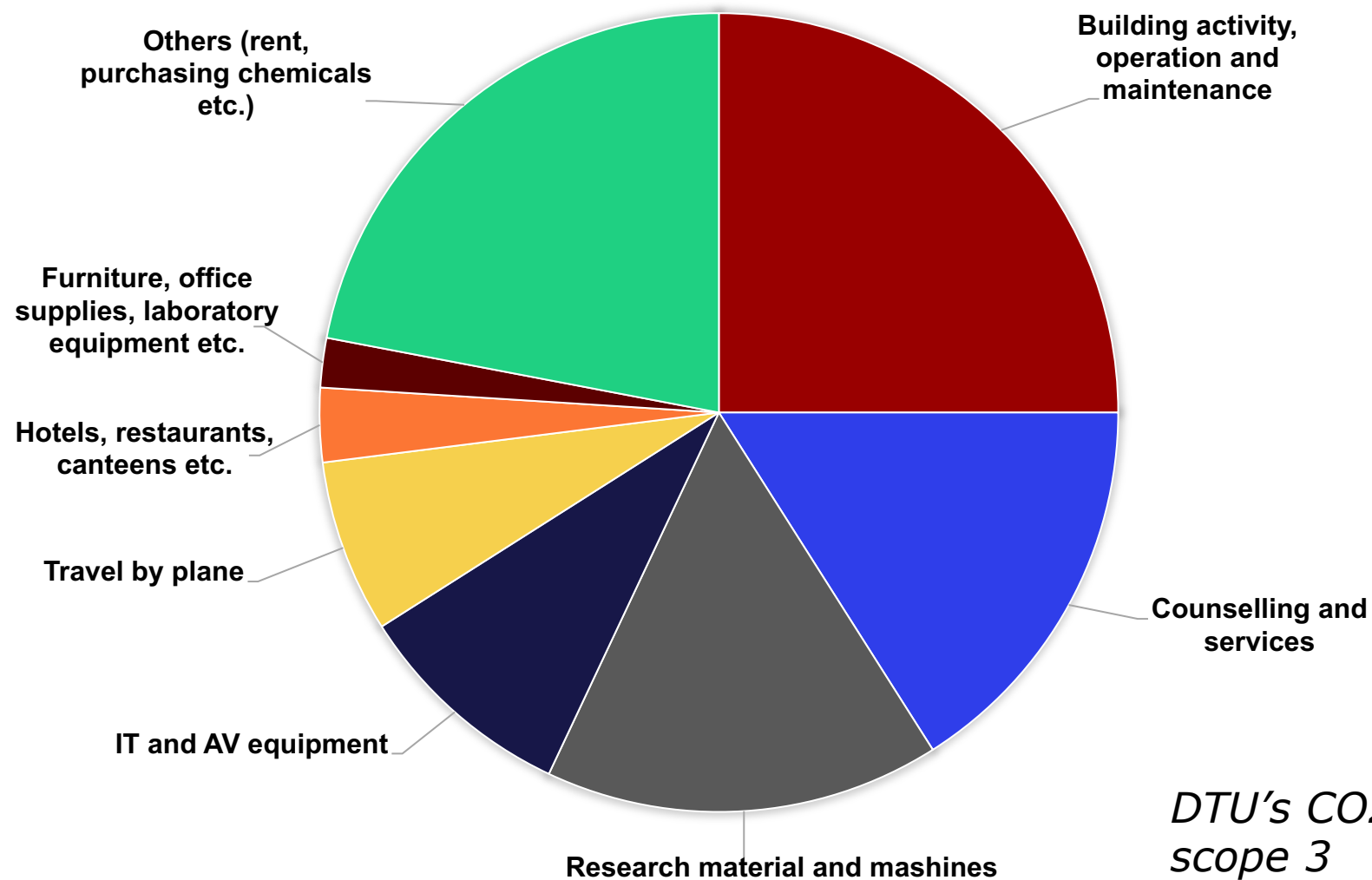
# Sustainability in campus planning and buildings





# **Sustainability in the built environment guided by DGNB**

# DTU's CO2-emissions



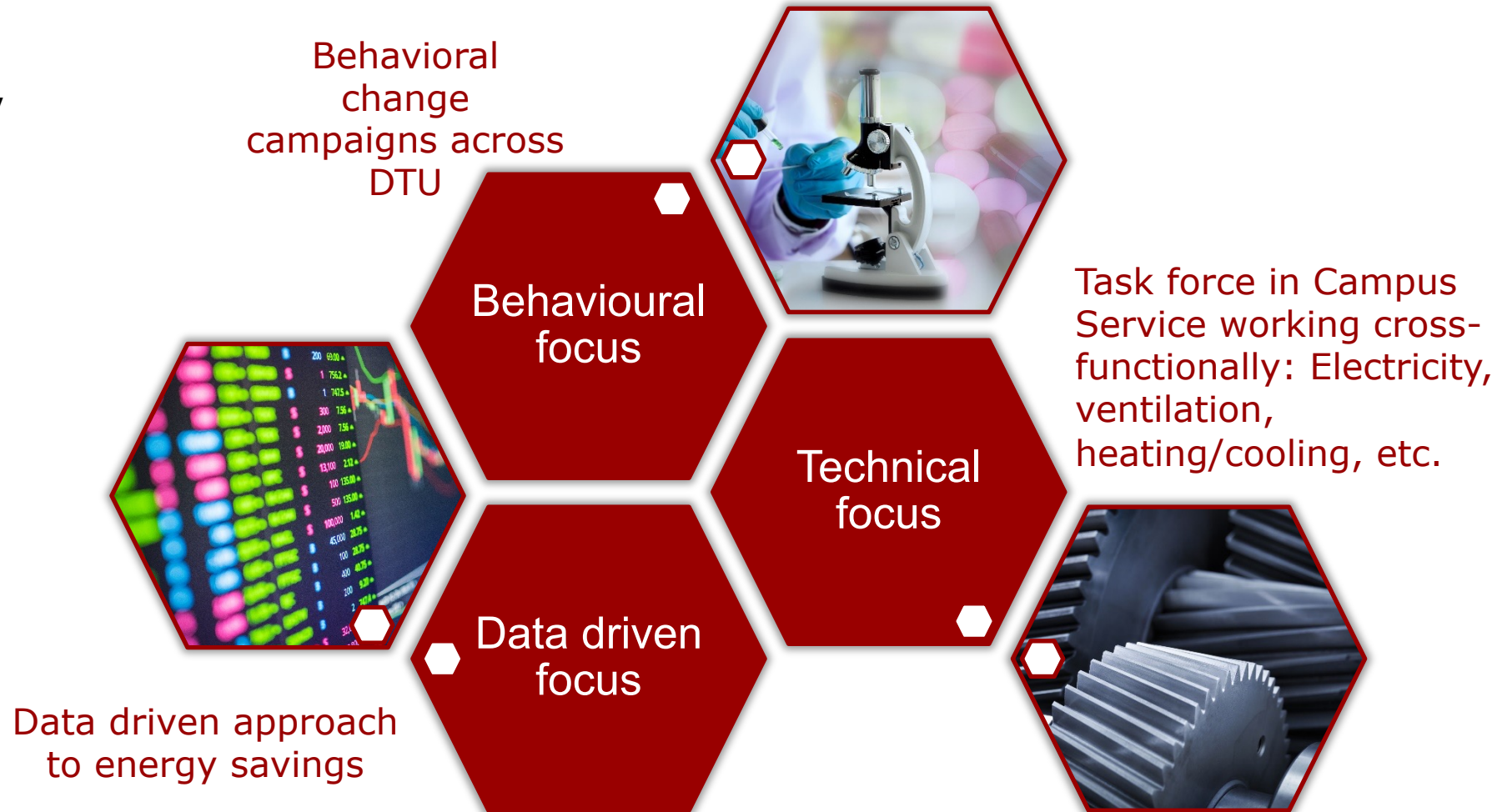
*DTU's CO2 emmissions*

*DTU's CO2 emmissions  
scope 3*

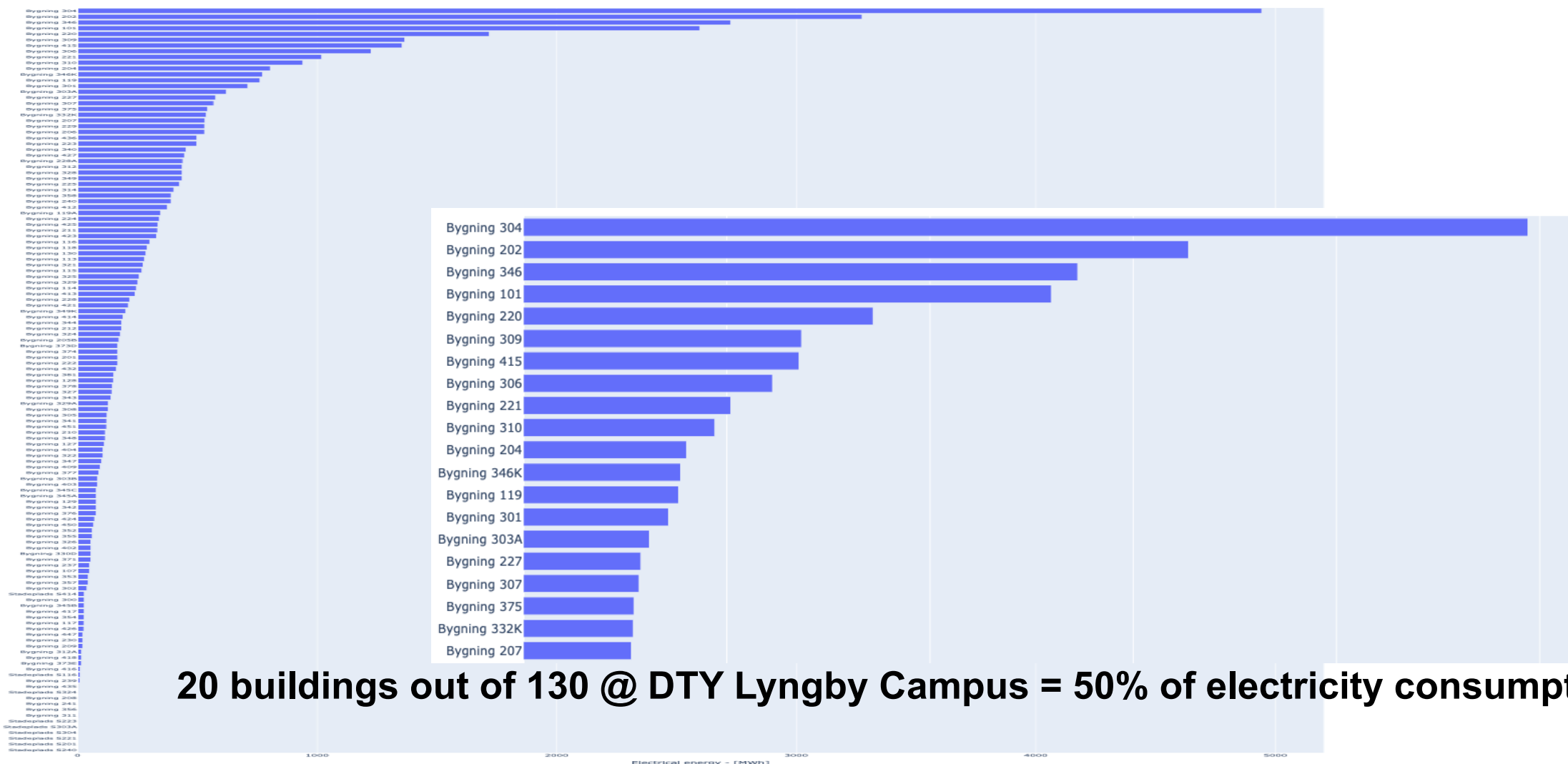


# Focus on energy savings at DTU

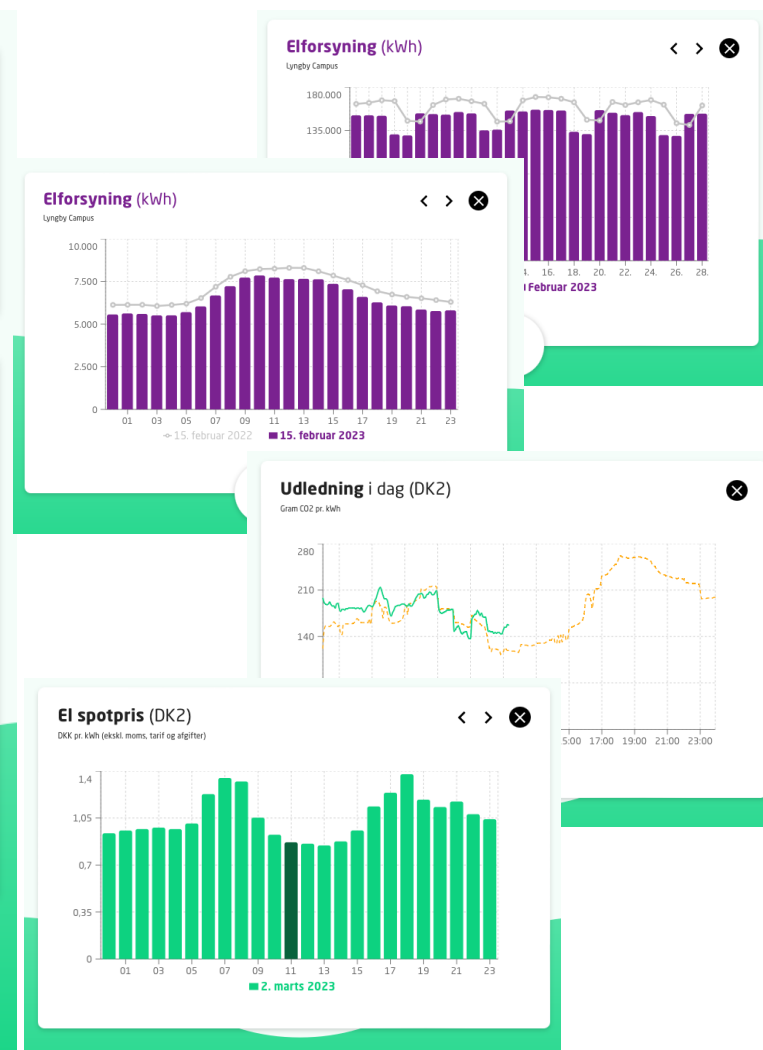
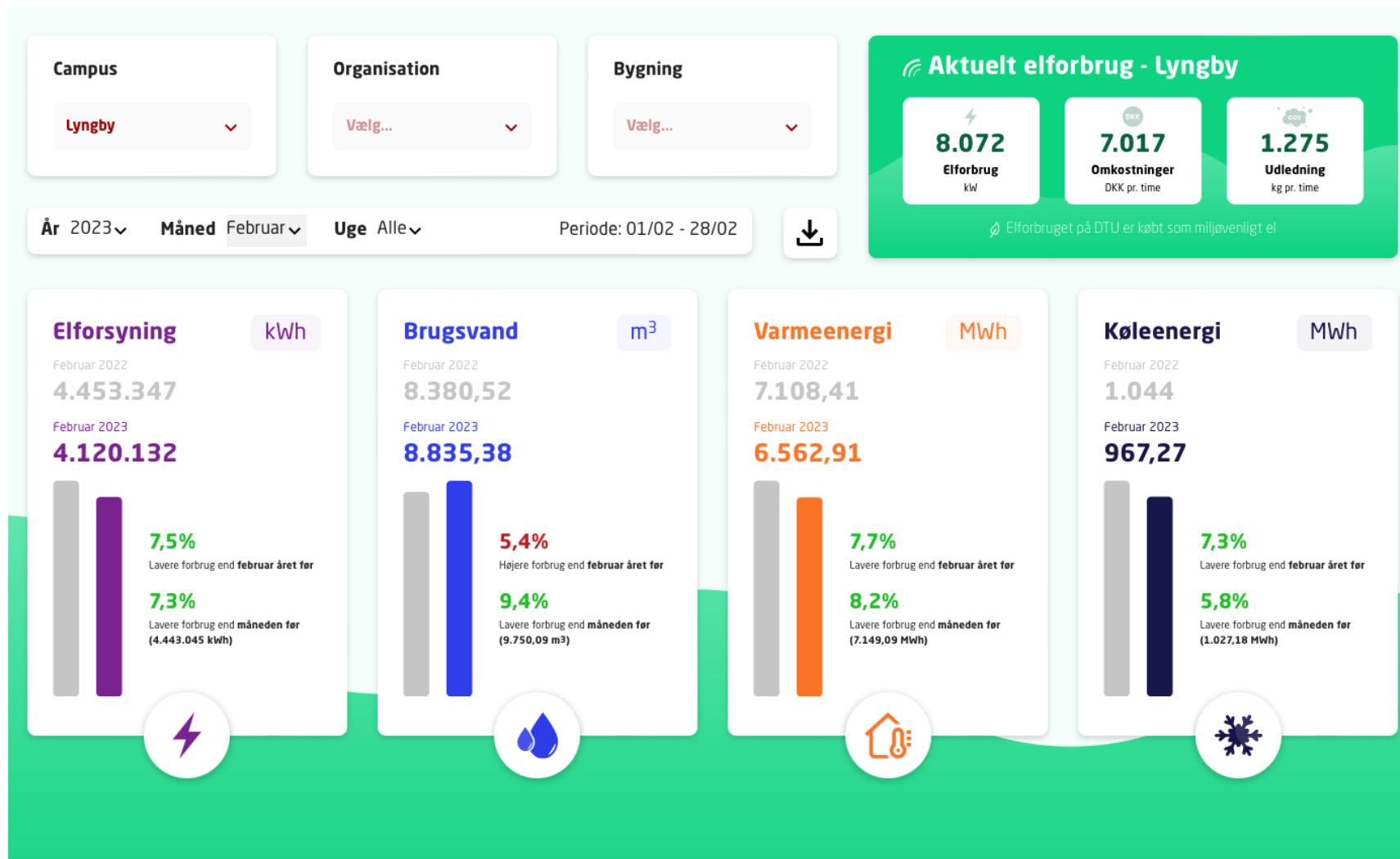
- CAS has worked ambitiously with energy savings since 2012 in order to reduce CO<sub>2</sub>-emissions.
- Increasing focus on energy savings from 2022 due to European energy crisis.



# Data driven approach to energy-reductions



# Data driven approach to energy-reductions



# DTU energy online

- <https://dashboard.cas.dtu.dk/?campus=28643&year=2023>



# Communications to stimulate behavioural changes

**ENERGY**

## Heat from supercomputers recycled at DTU


A project at DTU Risø Campus shows that heat recovery is the most sustainable and economical choice—even at a time of rising electricity prices.



**ENERGY SAVINGS**

## Dashboard promotes good energy habits


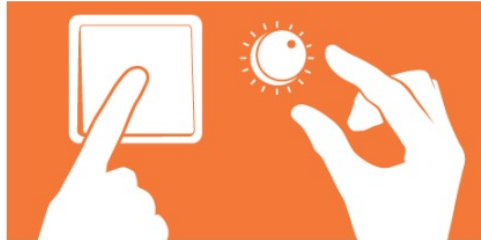
Bo Carlsen is on a mission to eliminate unnecessary energy consumption both at work, where he helps run DTU's Campus Service, and at home, where he monitors his own and his family's energy consumption.



**ENERGY SAVINGS**

## "We have a social responsibility to find ways to save on energy"

DTU can reduce its energy consumption by between 5 and 10 per cent by changing behaviour, according to the Director of Facilities.

## Help save energy

DTU has a high energy consumption and a social responsibility for finding energy savings. Some of DTU's energy consumption is conditioned by good habits.

DTU is continuously working to find energy savings in its operations and development. But not all consumption can be adjusted centrally. Part of DTU's energy consumption depends on how we act when we are on the University's premises. This concerns our habits and our agreements with each other about who switches what on and off in communal areas.

Both experience from the Danish Energy Agency and a pilot project at Lyngby Campus show that you can reduce electricity consumption by approx. 10 per cent simply by introducing good energy habits in everyday life.

**Save on electricity**


- Conduct a dialogue locally on how you can save energy on your premises—also in communal areas
- Where possible, switch off instruments, computers, AV equipment, lights, screens, process equipment, etc. when they are not in use or when leaving a room
- Be aware of stand-by consumption from equipment, height-adjustable desks, etc. Use, for example, a conductor rail with a switch for PC, docking station, monitors, lamps, tables, etc., so they can easily be switched off outside working hours
- Close fume cupboard hatches and switch off point suction and other ventilation suction if they are not necessary for safety reasons
- Replace old freezers and optimize the space in them; this applies especially to freezers with minus 80 degrees.

**Save on heating**


- Set thermostats at approx. 2.5—this gives an even temperature of approx. 19 degrees, which is the temperature DTU has decided should apply to all offices and classrooms
- Air out rooms briefly after meetings, but do not turn up the heating, it will stabilize quickly.
- Remember to close doors and windows.
- Report** it if you find rooms that are too hot or cold

Updated by [Signe Bjerke Termansen](#) on 28 October 2022  
Responsible unit: DTU (Employee)

Consumption in Lyngby (Danish only)



Report an error in DaluxFM HelpDesk



Sådan gør du  
Guide til DaluxFM HelpDesk


Download the free app for android or iOS or report an error via the browser through [this link](#).

DTUfm-Helpdesk-StepByStep

**ENERGY NEWS**

- Colder days ahead
- No Christmas lights
- Keep the temperature down
- Heat recovery at Risø
- Interview: Director of Facilities
- How Campus Service saves energy
- Energy savings: Spotlight on DTU's lighting

Energy research at DTU



More than a thousand DTU researchers are working with energy. Read more about energy research at DTU.

# Utilities

## Vision

### Flexible, robust, and future-proof utilities infrastructure

The utilities infrastructure must support and integrate robust, flexible, sustainable, and innovative utility and energy systems, as well as open, experimental teaching and research use.

## Flexible, robust, and future-proof utilities infrastructure

*DTU has a unique tunnel system which connects and supplies the entire campus, through systems and technical networks for electricity, heating, and cooling. During the development and densification of the campus, it must be ensured that utility systems can interplay with the public infrastructure through intelligent control, so that the environmental impact on society is minimized.*

*DTU is already at the forefront of living lab and smart campus integration. In the future development of the campus there will be new initiatives in this area, where smart energy systems integrate solutions that support wind and solar energy.*

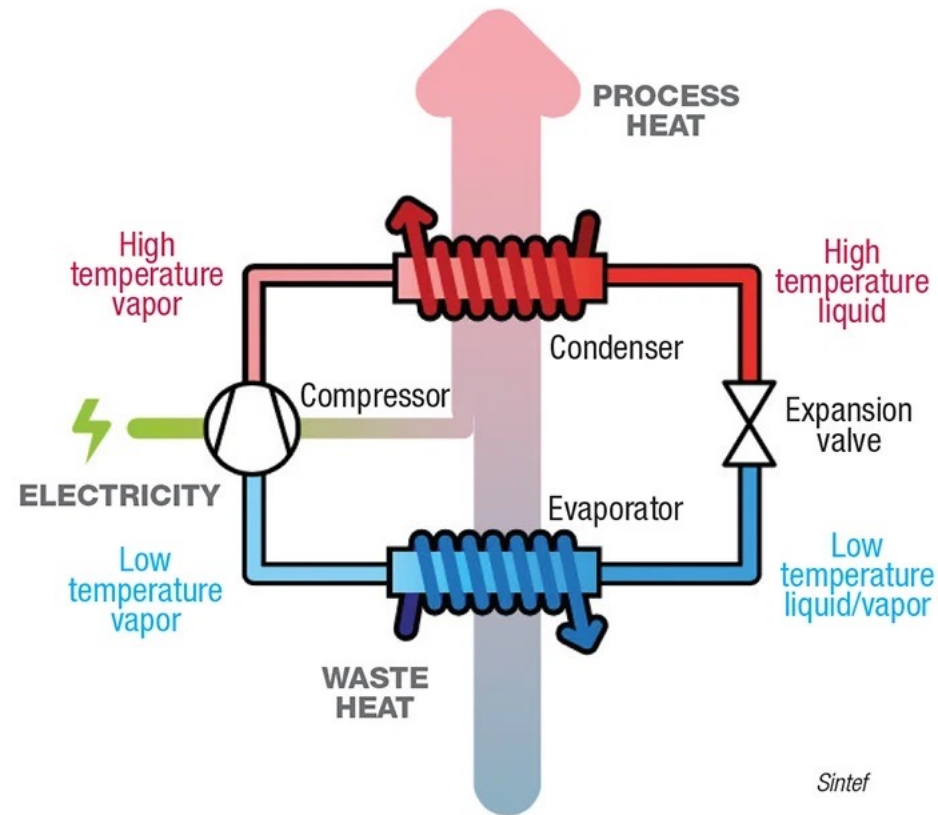


# How can the new & old buildings work together ?



**Reuse of heat from the new buildings to feed in the old buildings.**

**Result = 30% reduction in heat delivery from district heating Company**





# Smart Parking Solutions



Sensors register magnetic field in the parking area, send information via Lora Wan, for data processing in a cloud solution s

# Self-Driving Shuttles



07.56

99

lincproject.dk

**17. MAY 2021**

## DTU students contribute to a self-driving future

It is now possible for students and employees at DTU in Lyngby to take a self-driving shuttle when they need to get from A to B on campus. In exchange for the ride, they share their experiences in the shuttle with the project team, so that we can ensure the best...

**19. MARCH 2021**

## Self-driving shuttles approved for test-drives on Technical University of Denmark

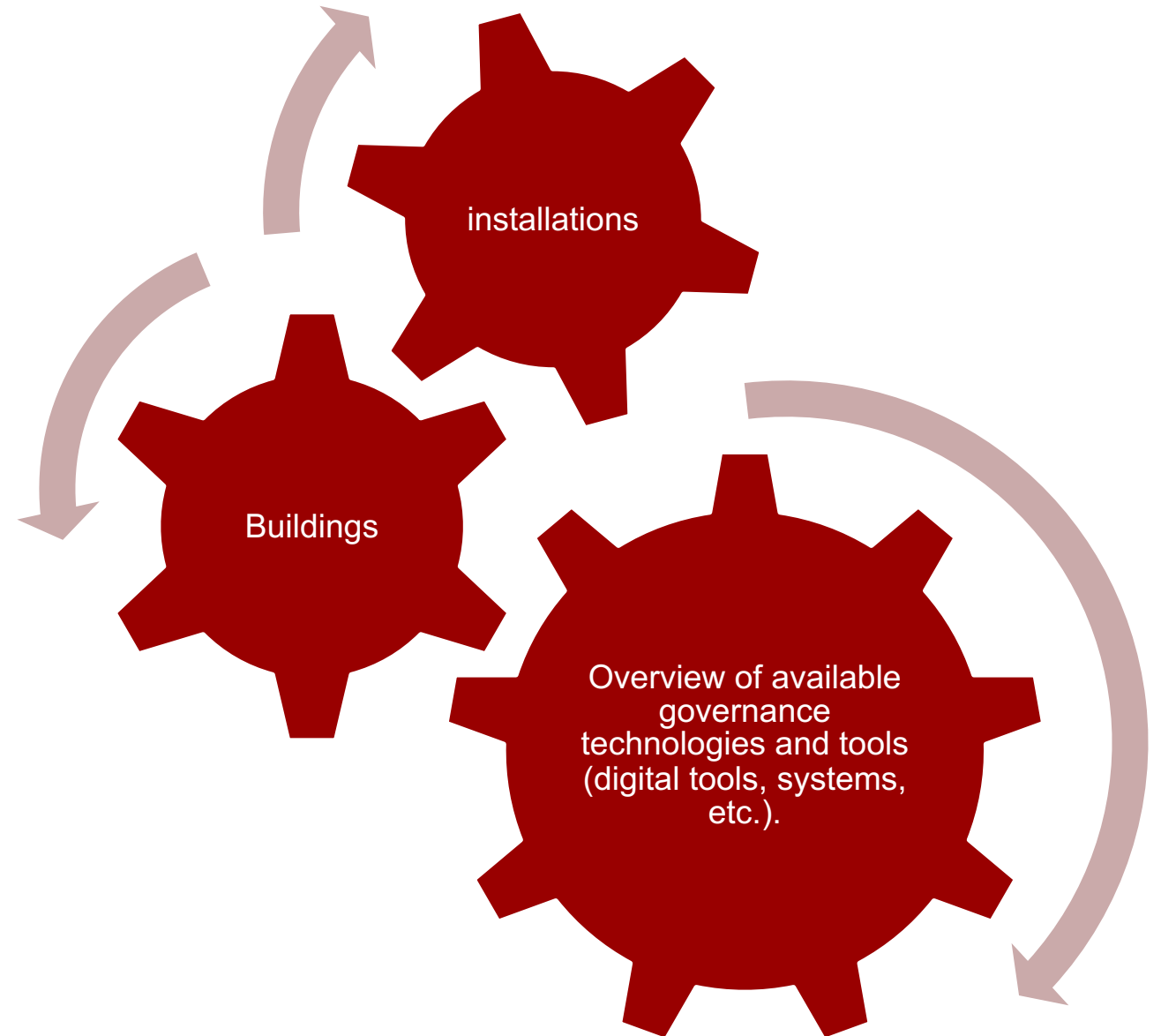
The Danish Minister of Transport has now signed the approval for the LINC project, which will test self-driving shuttles at DTU Campus Lyngby. Students and staff can try out the shuttles from April 2021. A long-awaited approval from the Danish Road Directorate has...

**23. NOVEMBER 2020**

# Final reflection

if you want to be able to decide and change installations in your infrastructure,

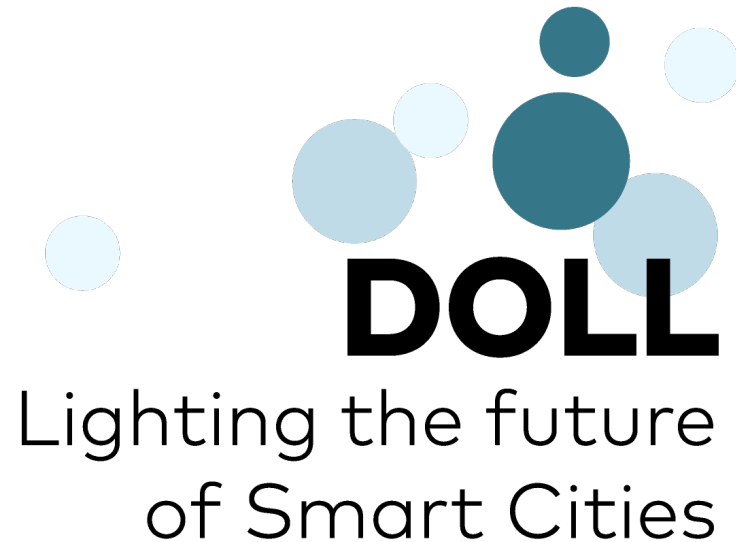
you have to own your buildings and installations.



# DOLL Living Lab – Digital City Model

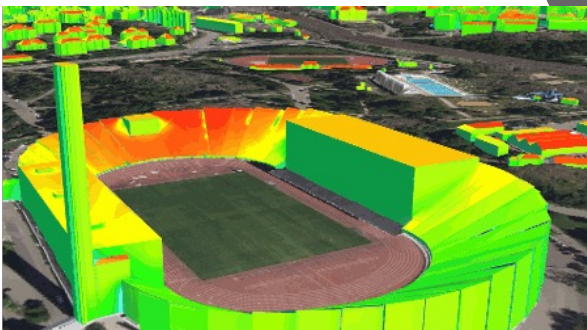
## Cisco Inspiration Tour

June 2023





# DOLL Digital City Model



- GOAL
- Build a digital model of DOLL that allows testing and demonstrating of Smart City technologies
- Build a fundament that allows for others to build applications on our data
- Act as an example best/next-practices case for Municipal Smart City deployment
- Build new partnerships and relations around digital SC development
- PARTNERS
- KMD – development of base environment
- Key DOLL companies – Data delivery, initial use-case testing
- Ministry of Education, Danish Business Authority – funding
- Alexandra Institute – Simulation/Compute
- ??? – Visualisation, application development

# DOLL DBM – Digital City Model

## DOLL



## Physical Layer

Fixed infrastructure  
Rapidly-changing environment  
Highly-localised environment  
Most complex  
Context-rich

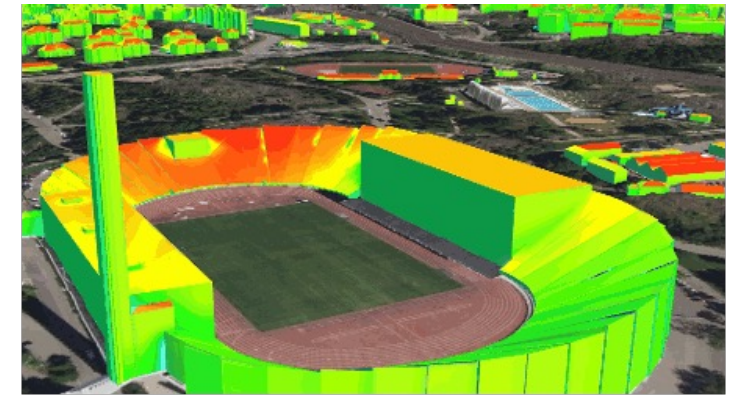
## AGGREGATED PARTNER DATA



## Observed Data Layer

Rapidly-changing  
measurements  
(Highly)-localised  
observations  
Middle complexity  
Context-poor

## CITIES, UTILITIES, OPEN DATA

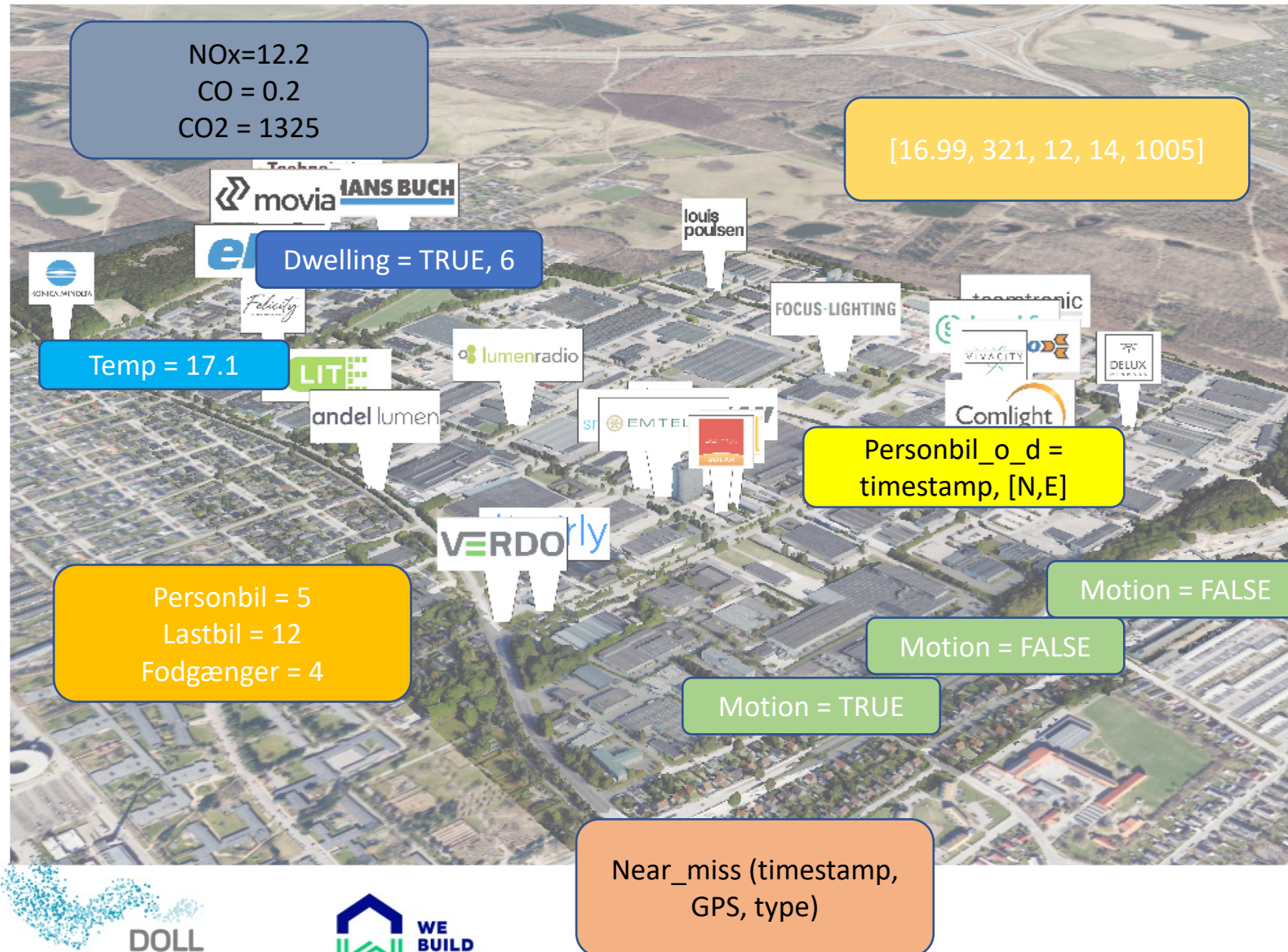


## Infrastructural Data Layer

Slowly-changing  
Continuously distributed  
Lowest complexity  
Context-establishing



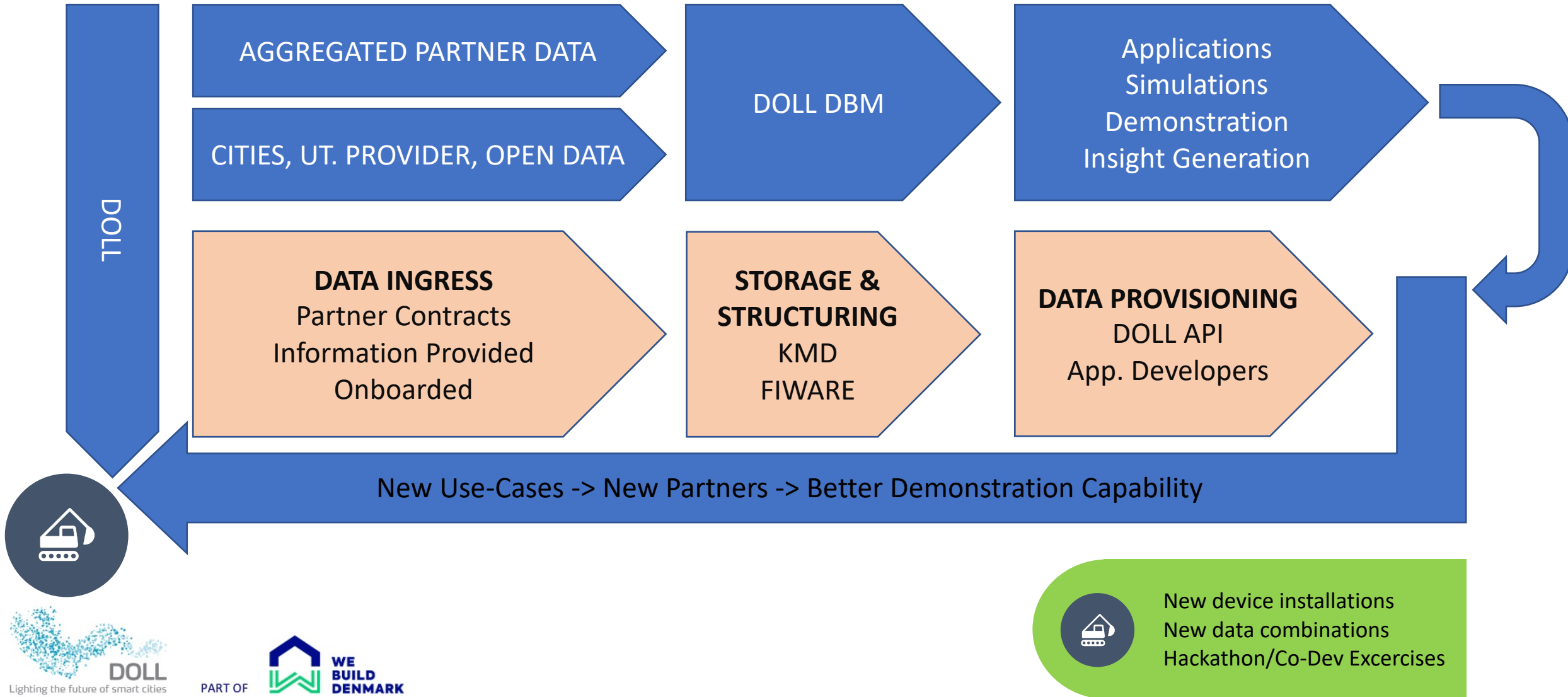
# DOLL Data Landscape



- **Traffic**
  - Vehicle Types
  - Speed, heading
  - Dwelling at X's
  - Make + model
  - Origin-Destination, Routes
- **Environment**
  - Gasses, Particles
  - Air and Road Temperature
  - Humidity, pressure
- **Lighting**
  - Power consumption
  - Colour, intensity
  - Local motion detection
- **Operational Parameters**
  - Power, net, state etc.

- No standard models
- Mixed-space of rich+poor data
- Varying update frequency

# DBM Co-Creation Pipeline





# DOLL Digital City Model – How?

## DOLL PHYSICAL LAYER

- 13km roads and cycle paths
- 100+ buildings
- 6 regulated intersections
- School, nursery, college
- Industrial production, logistics, service providers
- Industrial – Urban – Suburban

## SENSOR DATA (PARTNERS)

- Gasses and particles
- Temperature, humidity, pressure etc.
- Vehicle type, make, model, position, speed + dir
- Routes, Origin-Destination
- Pedestrian counts, dwelling-time
- Operational parameters, power, network etc.

## 3rd PARTY DATA

- GIS – roads, addresses, buildings etc.
- BIM
- Utilities – power, net, heating, water
- Traffic- and street- light status
- Weather, environment
- Parking infrastructure and status

## DATA INGRESS

- Identify relevant 3rd party data
- Onboarding of Partner
- Technical integration
- Automated ingress
- Event-driven pushing of data

## STORAGE & STRUCTURING

- Choose suitable Smart Data Model
- Develop new SDM
- Transforming/Mapping
- Store in timeseries DB

## DATA PROVISIONING

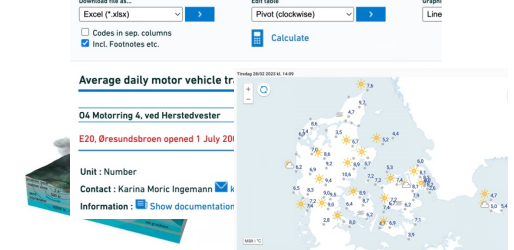
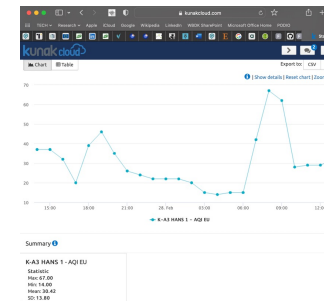
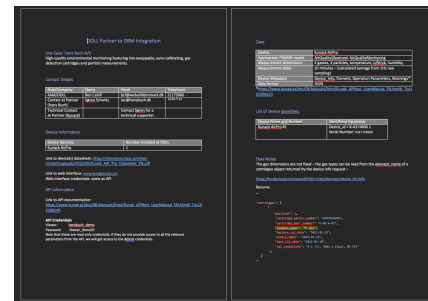
- DOLL API for developers
- Historical datasets for R&D
- Access for DOLL partners – integrate into own CMS

Applications  
Simulations  
AI Training + Test  
Demonstration  
Insight Generation

# DOLL Digital City Model – Example Integration with Hans Buch A/S



## Integration Process (6-12 hours)



Key person at partner company

Onboarding document

Web Interface

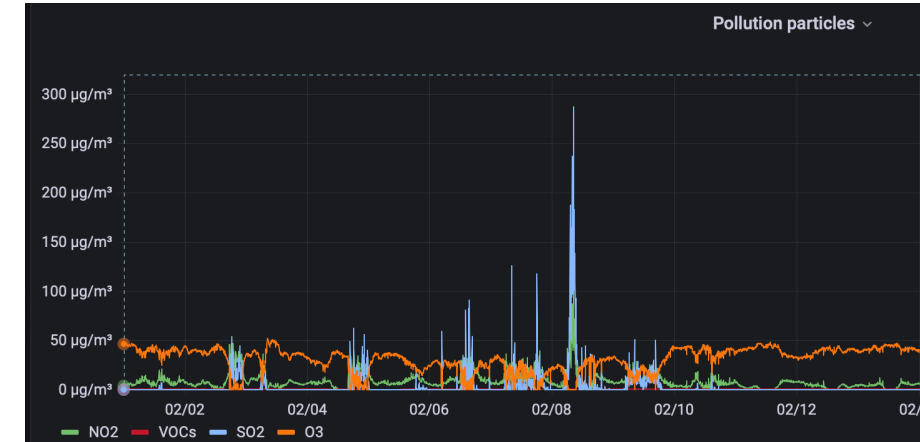
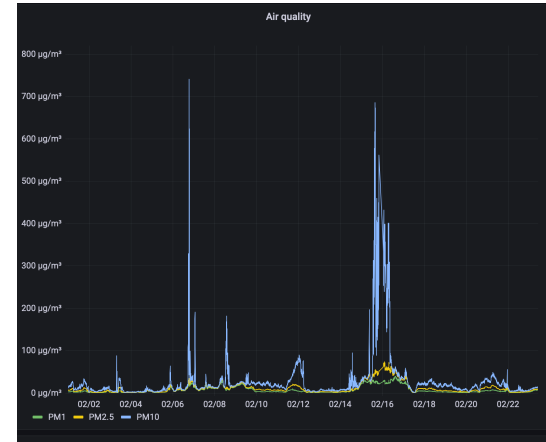
3rd Party Data

# DOLL Digital City Model – Data Visualisation in Grafana

## Standard timeseries visualisations

“Recreation” of vendor CMS graphs  
UI – Zoom, filtering, colour, export

All data is retrieved from the device/API  
(including UoM, dimension names etc.)



## Standard map-based visualisation

“Recreation” of vendor CMS interactive map  
UI – Zoom, pan/dolly, filtering, a la Google Maps/GIS

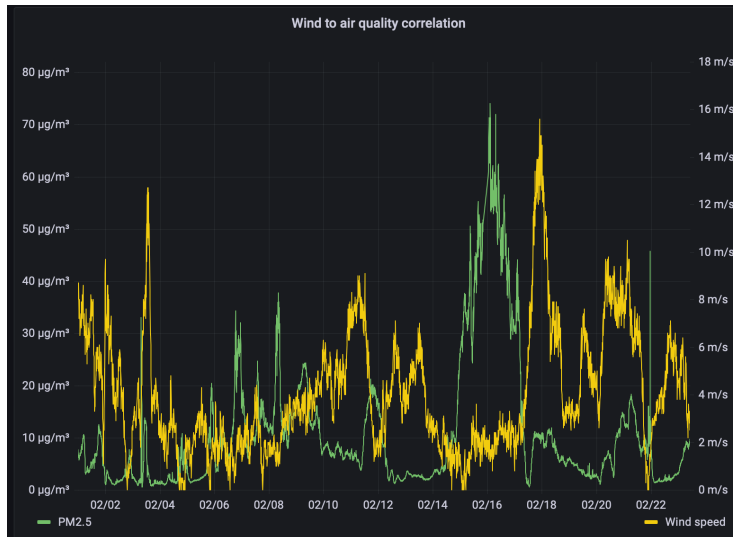
All data (incl. location, name etc) from device  
Map data from Open Street Maps

# DOLL Digital City Model – Data Visualisation in Grafana

## Enriched 1-D timeseries graphs

Wind Speed from DMI

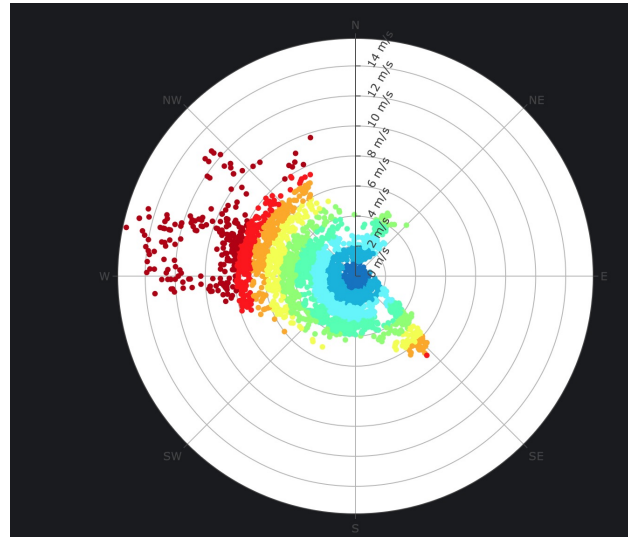
PM2.5 from device



## Enriched 2-D graph

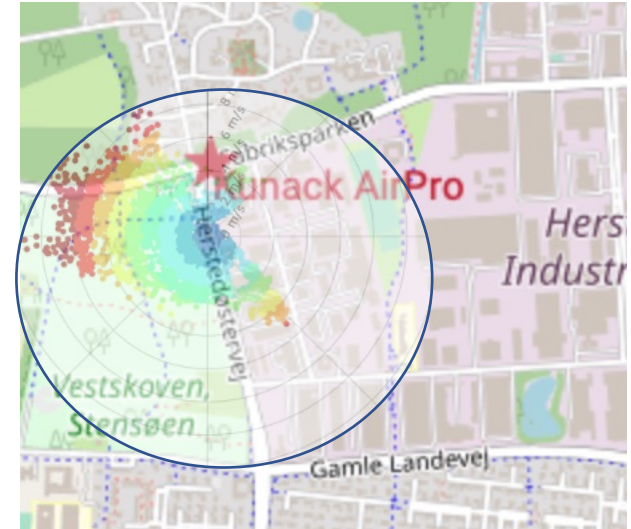
Wind Speed + Direction from DMI

PM2.5 from device



## Enriched map visualisation

Overlay on OSM map



**Where is the pollution coming from?** Calculate origin of  $(\text{PM2.5} \times \text{wind speed} + \text{dir})$  vector, triangulate between measurement points. What type of factories/production units are around the origin (AK data)?

**Where is the pollution headed?** Calculate dispersion (concentration) of particles from origin – is it dangerous within X meters?

**What actions to take?** Issue fine to factory owner, establish dynamic exclusion zone in school time, redirect specific vehicle type



# Application – Road Condition

- Maintenance of road infrastructure
  - **Today [Digitalise]**
    - Log defects and organise by type and severity
    - Organise tasks to optimise man-hours
    - Optimise travel-time between sites
    - Recuse false-positive observations
    - Propose Smart Data Model to FIWARE
  - **In 6 months [Statistics]**
    - Know **exactly** the maintenance cost of XYZ
    - Evaluate current processes manually against ground-truth
    - **Prove** a carbon-offset
  - **In a year [AI/ML]**
    - Predictive maintenance
    - Optimise effort
    - Reduced costs
    - Reduce hard manual work
    - Damage mitigation?



## Partner Constellation

**Social Tech Projects:** Domain Knowledge, Scanning + Processing

**Alexandra Institute:** Calculations, AI Predictions

**KMD:** Data modelling, integration with DBM

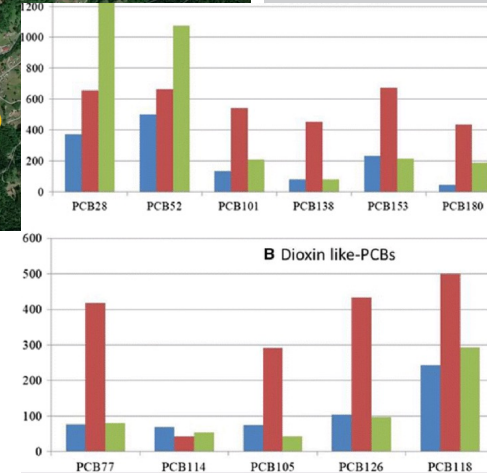
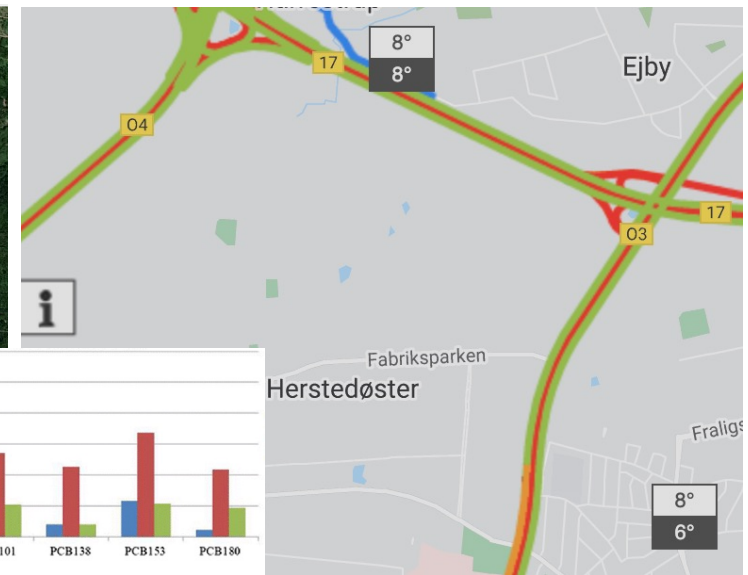
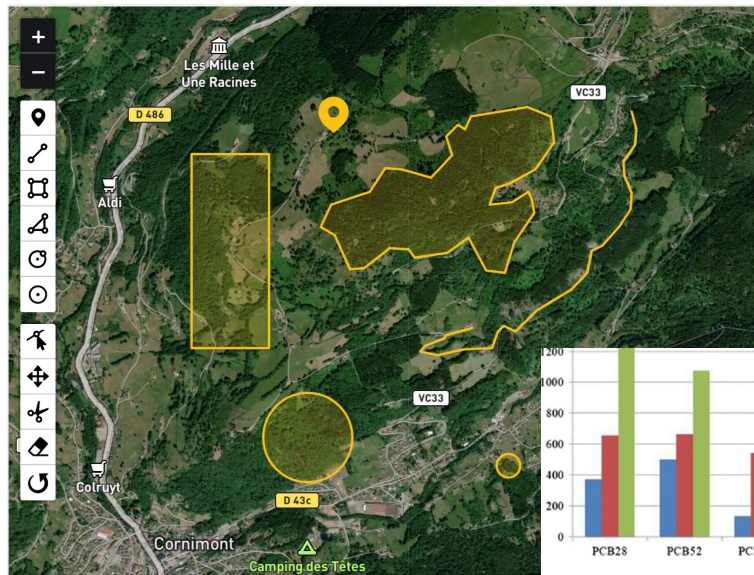
**DOLL + Municipality:** Domain Knowledge, Use-Case Development

**DMI, COWI, DOLL partners:** Supporting data

??? – Additional road data

# Applications

- City Performance Indicator App
  - **Today [Summarise]**
    - Better environmental measurements
    - Compare areas
    - Precise traffic measurements
    - Combine local and 3<sup>rd</sup>-party data
  - **In 6 months [Correlate]**
    - Area X is polluted because:
    - Intersection X is a bottleneck on road Y
    - We don't have enough measurements in area Y
  - **In a year [AI/ML]**
    - Redirect traffic from HERE to THERE
    - Establish a green wave HERE
    - Buy X amount of devices to achieve Y
    - WHERE to put effort
    - WHAT will that achieve?



## End-users:

- Municipal employees seeking information
- Procurement, looking to optimise ROI
- City DM wishes to qualify their choices
- Council Department X evaluating performance
- Planning dept. want to make informed decisions

# The Application Layer – Municipalities of Tomorrow

## Our experience today

- Cities don't have a budget for data exploration
- Municipal systems are numerous (350+ in DK) and often not interoperable
- Employees lack domain knowledge – domain experts do not have "boots on the ground" experience with the city's challenges
- Scaling from one region to another is very difficult due to varying infrastructure, expertise, "target applications" and tech stacks
- Difficult to explain new concepts verbally/statically
- Hard to predict cost/efforts for smart city tech deployment

## Our hope for the future

- Standardised models negate the data cleaning and preprocessing stages thereby reducing costs significantly
- Automated middleware components that can translate between formats, models, systems.
- Domain-specific knowledge not required to integrate.
- Ease-of-use in toolset allows employees to generate insights based on their own practical knowledge.
- Well-documented compliance strategies freely available, good examples can be examined before spending
- We can quickly assemble a PoC to demonstrate a concept for decision-makers
- Metadata layer can be used to calculate ROI and CapEx/OpEx in simulated environment



# The Digital City Model – Main Challenges

- Mapping of data to standard models
- Enriching data from sensor A with sensor B – same car, different dimensions
- Reidentification of vehicles across sensors
- Make, model - classifying with cheap/free ANPR/CV
- Deriving speed from a mix of vectors, points, aggregated dwelling
- Modelling acceleration curve from sparse speed/location points
- Access to third party data – power usage, driving activity, logistics, consumption
- “Filling in the gaps” with additional physical sensing points
- Ensuring GDPR compliance going forward
- How do we PROVIDE data? Legal, technical.

